

April 1, 2005

Electric Power Development Co., Ltd.

Summary of the J-POWER Group Management Plan for FY2005

J-Power was listed on the First Section of the Tokyo Stock Exchange in October, 2004 and became a fully privatised company. In the midst of electricity deregulation in Japan, we achieved significant results through our own ideas and efforts, and responded to the expectations of shareholders by increasing the value of our business. With the harmonization of energy and the environment as our mission, we are contributing to the sustainable development of society. Our Management Plan for FY2005 consists of a Three-Year Plan, covering FY2005 to FY2007. Hereafter, we will make announcements after reviewing the plan in light of changes in the business climate.

1. Business Development

(1) Wholesale electricity business

- ➡ Electricity wholesaling is the core business of our company and makes up the largest portion of our earnings. It accounts for over 90% of sales. We endeavor to provide stable, trouble free operations and improve upon efficiency, as well as to supply electricity as a product that appeals to customers from the perspective of both quality and value.
- ➡ We aim to reinforce our competitiveness in electricity wholesaling, and to promote new businesses as the Third Phase of the Restructure Plan implemented in 2001 draws to a close in its final year.
- ➡ Construction of the Isogo New No.2 thermal power plant will commence from this August.

< Summary of the Isogo New No.2 Project >

Location	Yokohama City, Kanagawa Prefecture
Capacity	600MW
Fuel	Coal (imported)
Operation	July 2009

(2) New Power Projects related to Deregulation

- ➡ We are developing IPP projects and electricity sales to PPSs (see below).
- ➡ We are preparing to start transactions at newly established JEPX, a wholesale power exchange.
- ➡ As an owner and operator of transmission lines, we have responded appropriately to regulations on conduct based on the new system.

<Projects for which Business Operations Commence this Fiscal Year>

Project Name	Tosa Electric Power (IPP)	Bay Side Energy Ichihara Power	Mihama Seaside Power
Location	Kochi City, Kochi Prefecture	Ichihara City, Chiba Prefecture	Chiba City, Chiba Prefecture
Capacity	150MW	108MW	105MW
Fuel	Coal	Natural Gas	Natural Gas
Ownership	45%	100%	50%
Business Partner	Shikoku Electric Power Co., Inc. Taiheiyo Cement Corporation	(Sole Participant)	Diamond Power Corporation
Operation	April 2005	April 2005	October 2005 (projected)

(3) Oma Nuclear Power Project

- ➡ With construction set to begin next fiscal year, we will deal appropriately with national safety inspections and the like.
- ➡ With safety as the top priority, we will endeavor to strengthen quality assurance and develop nuclear power public relations activities.

<Oma Nuclear Power Project Summary>

Location	Oma, Aomori Prefecture
Capacity	1,383MW
Nuclear Reactor Model	MOX-ABWR (Mixed Oxide-Advanced Boiling Water Reactor)
Operation	March 2012

(4) Overseas Power Business

- ➡ Results over the past six years include twelve projects with an output of 2,835MW that have been put into operation. We are steadily improving upon performance while paying close attention to this second core business (see new projects below).
- ➡ We plan to develop business in China and the United States, while Southeast Asia will remain as our focal point. We will make every effort to strengthen information gathering and local activities, and have expanded overseas bases such as our base in Chicago, USA.

<Major New Projects>

Project Name	Kaeng Khoi #2 Gas-Fired Power	CBK Hydroelectric Power
Location	Thailand	Philippines
Capacity	1,468MW	728MW
Fuel	Natural Gas	Hydroelectric Power (1 pumped-storage and 2 conventional sites)
Ownership	49%	50%
Operation	Unit No. 1, March 2007, Unit No. 2, March 2008	(Already in operation)

(5) New Business Creation

- ➡ By applying our experience in growing the electric power business we aim to achieve results in a variety of businesses.

Wind Power	Environment/Recycling	PFI/PPP	Coal Trading
We boast the predominant share in the domestic market. This fiscal year we will commence construction of the country's largest facility, the Koriyama Nunobiki-kogen wind power.	Following projects are ongoing: The Omuta RDF power in Japan, Biomass fuel projects in Thailand, and Mixed combustion biomass fuels at our coal-fired power plant in Japan under demonstration test.	Participation in the following projects have been finalized: the Samukawa waste-water processing plant, the Narumi water purification plant, and the Edogawa purification plant.	As the largest thermal coal consumer in Japan, we are looking into the use of our repository of knowledge and experience in business, including coal sales and the like.

(6) Research and Developments

- ➡ Centering on the coal gasification test project (EAGLE) being conducted at the Wakamatsu Research Institute, we are engaging actively in the development of highly efficient generation technology so as to respond to global warming issues.
- ➡ We are investigating the development of new types of power sources and raw materials that will tie-in with next-generation businesses.

2. Response to Environmental Issues

- ➡ As a company that focuses on providing stable energy at a fair price through the effective use of coal resources, we are actively engaged in increasing power generation efficiency

and in the development of technology with an eye toward being in harmony with the environment.

- ➡ While utilizing Kyoto Mechanisms such as the Clean Development Mechanism that have come into effect with the acceptance of the Kyoto Protocol, we are pursuing economically rational countermeasures on a global scale.
- ➡ By year-end, we will formulate and implement a concrete action plan for the “J-POWER Group Environmental Management Vision.”

3. Strengthening the Financial Structure

- ➡ We are planning to strengthen our financial structure in preparation for the dawning of a new competitive era. In the short-term, we aim to achieve a consolidated shareholders’ equity ratio of 20%, and will target further increases.
- ➡ We recognize that the procurement of the necessary funds for large-scale facilities such as Oma Nuclear Power is an important issue. We aim to allocate cash flow appropriately and obtain the most suitable financing available.

4. Vital Organizations and People

- ➡ Our company and its subsidiaries have established a new power plant maintenance system that links all of the companies, and aim at further efficient maintenance.
- ➡ Through staff training under the Career Development Program, the growth of each individual employee is tied to the growth of the Group.
- ➡ As a business operating electric power facilities amid a continual chain of natural disasters, we aim to provide for adequate crisis management as well as a disaster prevention system.

Management Targets

In accordance with the expectation of shareholders, we are continually adding value to our company through further cost containment as well as the development of business in growth sectors.

(Consolidated Ordinary Income) Over ¥55,000 million (Average from FY2005 to FY2007)

(Consolidated Shareholders’ Equity Ratio) 23 % (End of FY2007)

(Group Employees) 6,000 Employees (End of FY2005)