

The English version is a translation of the original Japanese version.
Please note that if there is any discrepancy, the Japanese version
will take priority.



Summary of FY2026 2nd Quarter Earnings Results

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[Status of Consideration for the Next Management Plan](#)

2026/10/30

Forward Looking Statements

The following contains statements that constitute forward-looking statements, plans for the future, management targets, etc. relating to the Company and/or the J-POWER group. These are based on current assumptions of future events, and there exist possibilities that such assumptions are objectively incorrect and actual results may differ from those in the statements as a result of various factors.

Furthermore, information and data other than those concerning the Company and its subsidiaries/affiliates are quoted from public information, and the Company has not verified and will not warrant its accuracy or appropriateness.

*Display of Figures

- ✓ All figures are consolidated unless stated otherwise.
- ✓ Amounts less than 100 million yen and electric power sales volume less than 100 million kWh shown in the consolidated financial data have been rounded down. Consequently, the sum of the individual amounts may not necessarily agree with figures shown in total columns.

Contents

Summary of FY2026 2nd Quarter Earnings Results	... 5
Key Data (Electric Power Sales)	... 6
FY2026 2nd Quarter Earnings Results (Main Factors for Change)	... 7
Breakdown of Increase / Decrease Factors of Consolidated Ordinary Profit	... 8
Sales and Ordinary Profit by Segment, Exchange Rates	... 9
Consolidated: Revenue / Expense Comparison	... 10
Consolidated: Balance Sheet	... 11
Summary of FY2026 Earnings Forecast	... 12
Appendix	... 13



Summary of FY2026 2nd Quarter Earnings Results

Summary of FY2026 2nd Quarter Earnings Results

Increased revenue and Decreased profit

- Increased revenue due to higher electricity sales prices and an increase in electricity sales volume in Thailand.
- Decrease in profit due to the Rebound loss of gain on sale of North American gas-fired power equity.

(Unit: billion yen)

Consolidated	FY2025 2nd Quarter (Apr.-Sep.)	FY2026 2nd Quarter (Apr.-Sep.)	Year-on-year change	
Operating Revenue	571.4	691.4	120.0	21.0 %
Operating Profit	53.6	81.6	28.0	52.4 %
Ordinary Profit	96.3	82.0	(14.2)	(14.8)%
Profit attributable to owners of parent	63.0	55.1	(7.8)	(12.5)%

Non-consolidated	FY2025 2nd Quarter (Apr.-Sep.)	FY2026 2nd Quarter (Apr.-Sep.)	Year-on-year change	
Operating Revenue	406.7	466.7	59.9	14.8 %
Operating Profit	28.6	49.3	20.7	72.4 %
Ordinary Profit	53.8	68.7	14.8	27.6 %
Profit	47.3	56.8	9.4	20.1 %

Key Data (Electric Power Sales)

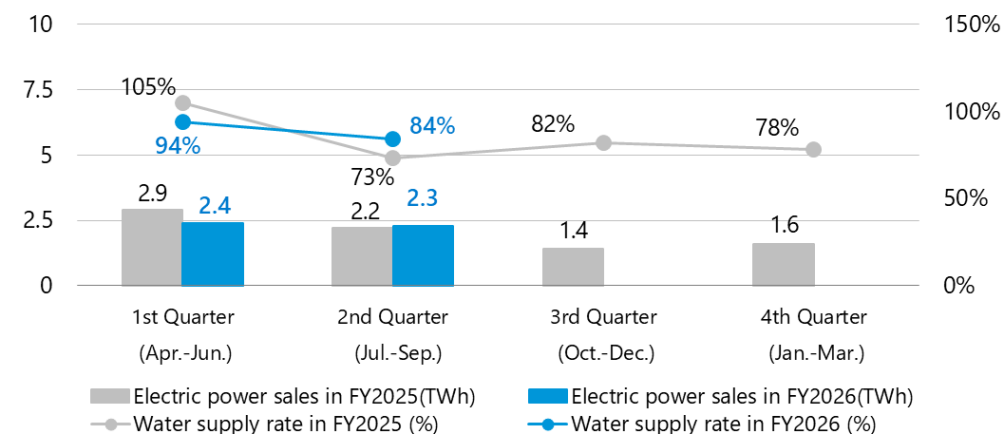
	FY2025 2nd Quarter (Apr.-Sep.)	FY2026 2nd Quarter (Apr.-Sep.)	Year-on-year change	
Electric Power Sales (TWh)				
Power generation business	32.6	31.7	(0.9)	(2.9)%
Renewable Energy	5.8	5.3	(0.4)	(7.7)%
Hydroelectric Power	5.2	4.7	(0.4)	(8.9)%
Wind Power	0.5	0.5	0.0	5.8 %
Geothermal Power and Solar Power	0.0	0.0	(0.0)	(15.8)%
Thermal Power	19.2	20.7	1.4	7.7 %
Other ^{*1}	7.5	5.5	(1.9)	(26.0)%
Overseas business ^{*2}	7.5	10.7	3.1	41.4 %
Water supply rate	92%	90%	(2points)	
Load factor	62%	66%	+4points	

*1 Electric power sales volume of electricity procured from wholesale electricity market, etc.

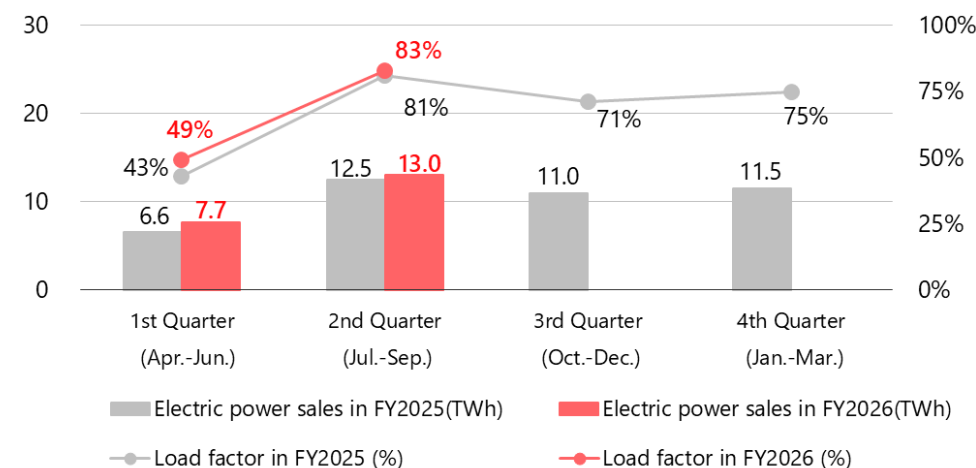
*2 Electric power sales volume of overseas consolidated subsidiaries (Electric power sales volume of equity method affiliated companies is not included)

Electric Power Sales for each Quarter

[Domestic Hydroelectric Power]

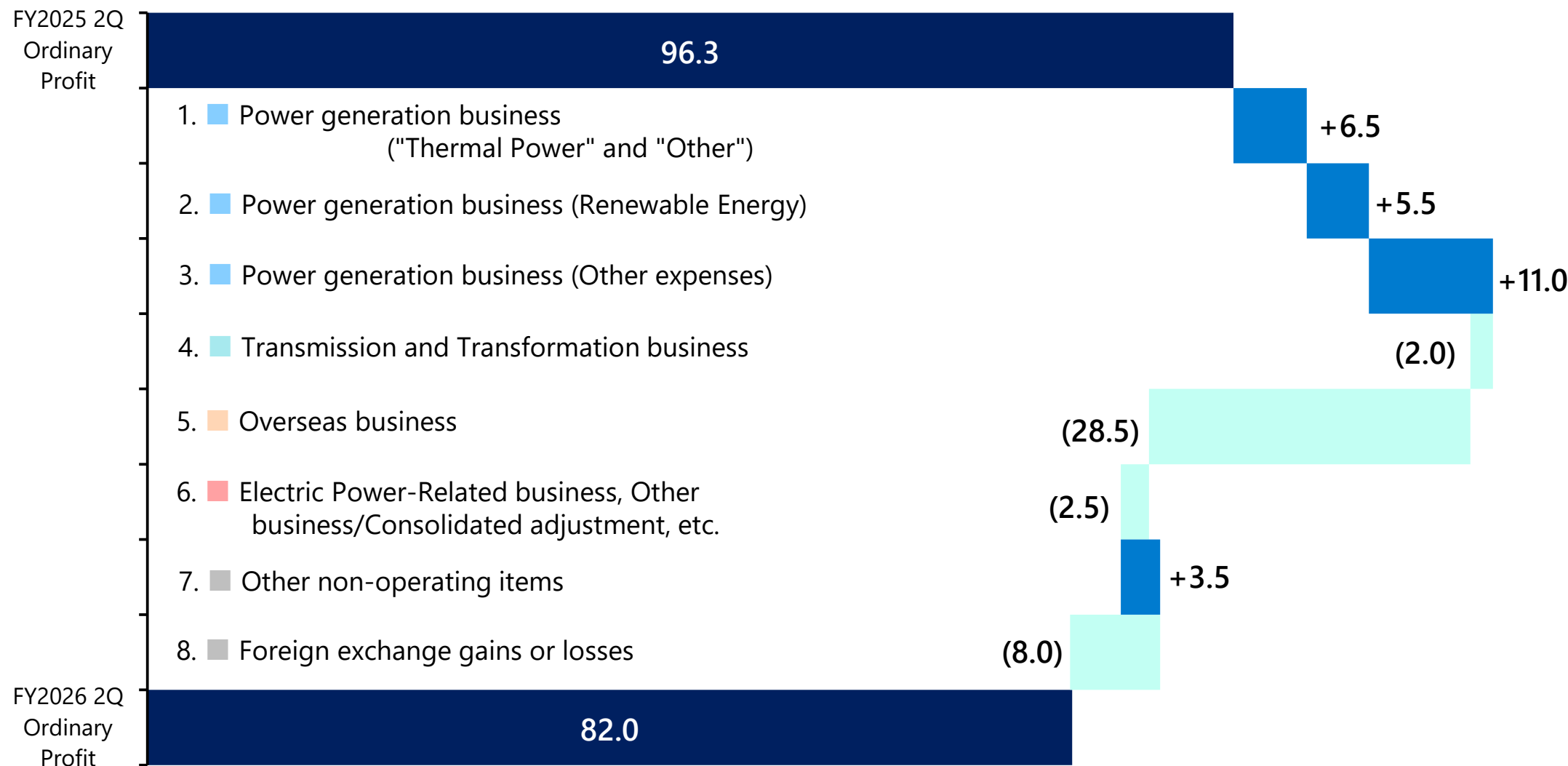


[Domestic Thermal Power]



FY2026 2nd Quarter Earnings Results (Main Factors for Change)

(Unit: billion yen)



Corresponding segments

■ Power Generation business
 ■ Transmission and Transformation business
 ■ Overseas business
 ■ Electric Power-Related business & Other business
 ■ Contains multiple segments

Breakdown of Increase / Decrease Factors of Consolidated Ordinary Profit

1. Power generation business ("Thermal Power" and "Other") +6.5

- Increase in gross profits from JEPX / Retailers sales +4.0
- Increase in basic charge/Fuel balance and waste disposal costs, etc. +1.0
- Effect of capacity market and power generation charge, etc. +1.5

(Reference) JEPX average price (Apr.-Sep.) FY2025: approx.11yen/kWh, FY2026: approx.17yen/kWh

2. Power generation business (Renewable Energy) +5.5

- Increase in revenue of renewable energy
 - Hydroelectric Power +4.0
 - Wind Power, Geothermal Power, Solar Power +1.5

3. Power generation business (Other expenses) +11.0

- Decrease in facilities maintenance cost +7.0
- Decrease in labor costs +2.0
 - Decrease due to amortization of actuarial differences in retirement benefits, etc.
- Other +2.0

4. Transmission and Transformation business (2.0)

- Increase in outsourcing expenses, fixed asset retirement costs, etc.

5. Overseas business (28.5)

- Jackson Generation Power Plant in the U.S. +4.0
- Consolidated subsidiary projects in Thailand +5.0
- Other consolidated subsidiaries +1.0
- Share of profit of entities accounted for using equity method (38.0)
 - Rebound loss of gain on sale of North American gas-fired power equity (50.5)
 - Westmoreland, Batang, Triton Knoll, etc. +12.0

6. Electric Power-Related business, Other business/Consolidated adjustment, etc. (2.5)

- Decrease in profit from a subsidiary in Australia that owns coal mining interests due to a decline in coal sales volume, etc.

(Reference) Australian thermal coal spot price (Jan.-Jun) FY2025: approx.USD105/t, FY2026: approx.USD130/t

7. Other non-operating items +3.5

- Increase in interest income, etc. +1.0
- Takasago Thermal Power Plant decommissioning-related expenses and Rebound gain from loss on disposal of fixed assets, etc.+6.0
- Increase in interest expense (3.5)

8. Foreign exchange gains or losses (8.0)

- Foreign exchange valuation losses on U.S. dollar denominated debt in the Thailand consolidation project (8.0)

Foreign exchange rate (THB/USD)

	At the end of December of the previous year	At the end of June
FY2025	33.99	32.56
FY2026	31.58	33.27

Exchange Rate Sensitivity

- 0.1 THB/USD appreciation (depreciation) ⇒ approximately 260 million yen increase in profit (decrease in profit)

*The fiscal year of overseas subsidiaries is from January to December

1. Power generation business ("Thermal Power" and "Other") : ("Thermal Power" and "Other" revenue)-(Fuel cost+Cost of purchasing electricity from other companies+Waste disposal costs, etc.)+Share of profit and loss of entities accounted for using equity method of Thermal power
2. Power generation business (Renewable Energy) : (Hydropower/Geothermal power/Wind power electricity sales revenue+Non-fossil value sales revenue)-Cost of purchasing electricity from other companies+Share of profit and loss of entities accounted for using equity method of Renewable power
3. Power generation business (Other expenses) : Facilities maintenance costs, Labour costs, other expenses,+Consolidated subsidiaries on maintenance of facilities

Sales and Ordinary Profit by Segment, Exchange Rates

Power generation business

- Increased profit due to increased sales prices and decreased facilities maintenance costs.

Overseas business

- Decrease in profit due to the Rebound loss of gain on sale of North American gas-fired power equity.

(Unit: billion yen)

Sales by segment	FY2025 2nd Quarter (Apr.-Sep.)	FY2026 2nd Quarter (Apr.-Sep.)	Year-on-year change	
Power generation business	409.4	470.4	61.0	14.9 %
Transmission and Transformation business	24.3	24.3	(0.0)	(0.1)%
Overseas business	109.6	168.4	58.8	53.7 %
Electric Power-Related business & Other business	28.0	28.1	0.1	0.5 %

*Sales figures for external customers.

Ordinary profit by segment	FY2025 2nd Quarter (Apr.-Sep.)	FY2026 2nd Quarter (Apr.-Sep.)	Year-on-year change	
Power generation business	24.9	48.2	23.3	93.7 %
Transmission and Transformation business	4.9	2.1	(2.7)	(56.2)%
Overseas business	60.3	26.2	(34.1)	(56.6)%
Electric Power-Related business & Other business	5.5	4.9	(0.5)	(10.3)%

*Figures before elimination of inter-segment transactions.

	FY2025 2nd Quarter (Apr.-Sep.)	FY2026 2nd Quarter (Apr.-Sep.)
Foreign exchange rate		
(Yen/USD) at the end of June	144.81	162.39
(Yen/THB) at the end of June	4.44	4.88
(Yen/AUD) at the end of June	94.50	111.56
(THB/USD) at the end of June	32.56	33.27

Consolidated: Revenue / Expense Comparison

(Unit: billion yen)

	FY2025 2nd Quarter (Apr.-Sep.)	FY2026 2nd Quarter (Apr.-Sep.)	Year-on-year change	Main factors for change
Operating Revenue	571.4	691.4	120.0	
Electric power business	431.6	493.2	61.5	
Overseas business	109.6	168.4	58.8	
Other business	30.1	29.7	(0.3)	
Operating Expenses	517.8	609.7	91.9	Electric power business +43.7, Overseas business +48.3, Other business (0.1).
Operating Profit	53.6	81.6	28.0	
Non-operating Revenue	64.6	24.9	(39.6)	
Share of profit of entities accounted for using equity method	51.7	14.1	(37.5)	
Other	12.9	10.8	(2.0)	
Non-operating Expenses	21.8	24.5	2.6	
Interest expenses	14.4	17.9	3.5	
Foreign exchange losses	—	5.1	5.1	
Other	7.4	1.4	(5.9)	
Ordinary Profit	96.3	82.0	(14.2)	Power generation business +23.3, Transmission and Transformation business (2.7), Overseas business (34.1), Electric Power-Related business & Other business (0.5)
Total income taxes	28.5	20.7	(7.8)	
Profit attributable to owners of parent	63.0	55.1	(7.8)	

Consolidated: Balance Sheet

(Unit: billion yen)

	FY2025 (Mar. 31, 2026)	FY2026 2nd Quarter (Sep. 30, 2026)	Change from prior year end	Main factors for change
Non-current Assets	3,073.4	3,169.6	96.2	
Electric utility plant and equipment	1,071.2	1,056.5	(14.7)	
Overseas business facilities	515.5	504.0	(11.4)	
Other non-current assets	85.7	91.2	5.5	
Construction in progress	774.9	846.2	71.3	
Nuclear fuel	78.3	78.4	0.1	
Investments and other assets	547.7	593.0	45.3	Long-term investments +35.3 (Includes profit of entities accounted for using equity method +14.1, impact of foreign exchange revaluation +6.5)
Current Assets	666.2	756.2	89.9	
Total Assets	3,739.7	3,925.8	186.1	
Interest-bearing debt	1,883.2	1,974.2	90.9	Non-consolidated +66.8, Subsidiaries +24.1
Other	322.0	354.1	32.1	
Total Liabilities	2,205.2	2,328.3	123.1	
Shareholders' equity	1,131.5	1,177.9	46.4	
Accumulated other comprehensive income	273.9	289.1	15.1	Foreign currency translation adjustment +20.5, Deferred gains or losses on hedges +2.2, Valuation difference on available-for-sale securities (1.3), Remeasurements of defined benefit plans (6.2)
Non-controlling interests	129.0	130.4	1.4	
Total Net Assets	1,534.4	1,597.5	63.0	
D/E ratio (x)	1.3	1.3		
Shareholders' equity ratio	37.6%	37.4%		

Summary of FY2026 Earnings Forecast

No change to the earnings forecast released on May 12, 2026

(Unit: billion yen)

Consolidated	FY2025 Result	FY2026 Forecast	Comparison with FY2025 Result	
Operating Revenue	1,182.2	1,380.0	197.7	16.7 %
Operating Profit	100.9	125.0	24.0	23.8 %
Ordinary Profit	158.5	125.0	(33.5)	(21.2)%
Profit attributable to owners of parent	58.5	81.0	22.4	38.4 %
Non-consolidated	FY2025 Result	FY2026 Forecast	Comparison with FY2025 Result	
Operating Revenue	827.8	1,001.0	173.1	20.9 %
Operating Profit	30.7	44.0	13.2	42.9 %
Ordinary Profit	105.8	72.0	(33.8)	(32.0)%
Profit	54.6	61.0	6.3	11.6 %

	Cash dividends per share		
	Interim	Year end	Annual
FY2025	50 yen	50 yen	100 yen
FY2026	50 yen	55 yen (Forecast)	105 yen (Forecast)

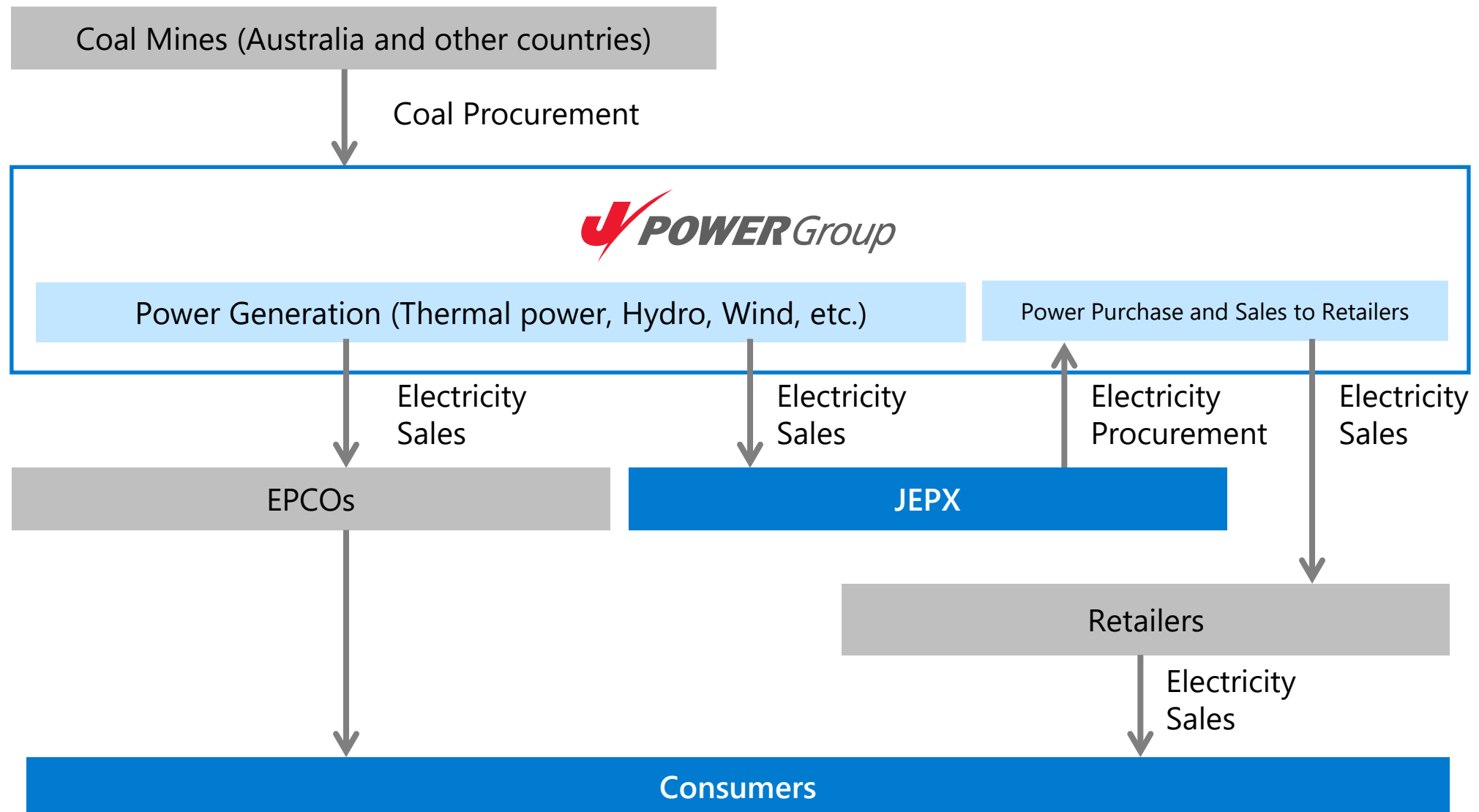
Appendix



Appendix

1.	Main Flow of Domestic Electricity Business	...	14	8.	Global Business model and J-POWER Group's Integrated Strengths	...	21
2.	Expansion of Renewable Energy	...	15	9.	Overview of Overseas Projects under Development	...	22
3.	Renewable Energy Development Projects in Japan	...	16	10.	Contributing to the enhancement of power networks	...	24
4.	Upcycling to next-generation hydropower plants NEXUS Sakuma Project	...	17	11.	Investments for Transition	...	25
5.	Ohma Nuclear Power Project	...	18	12.	J-POWER Group's Green/Transition Finance Framework	...	26
6.	Hydrogen production and use in existing thermal power plants GENESIS Matsushima	...	19		Non-Consolidated and Consolidated Financial Data	...	27
7.	Initiatives for practical application of CCS	...	20		Monthly Electricity Sales	...	32

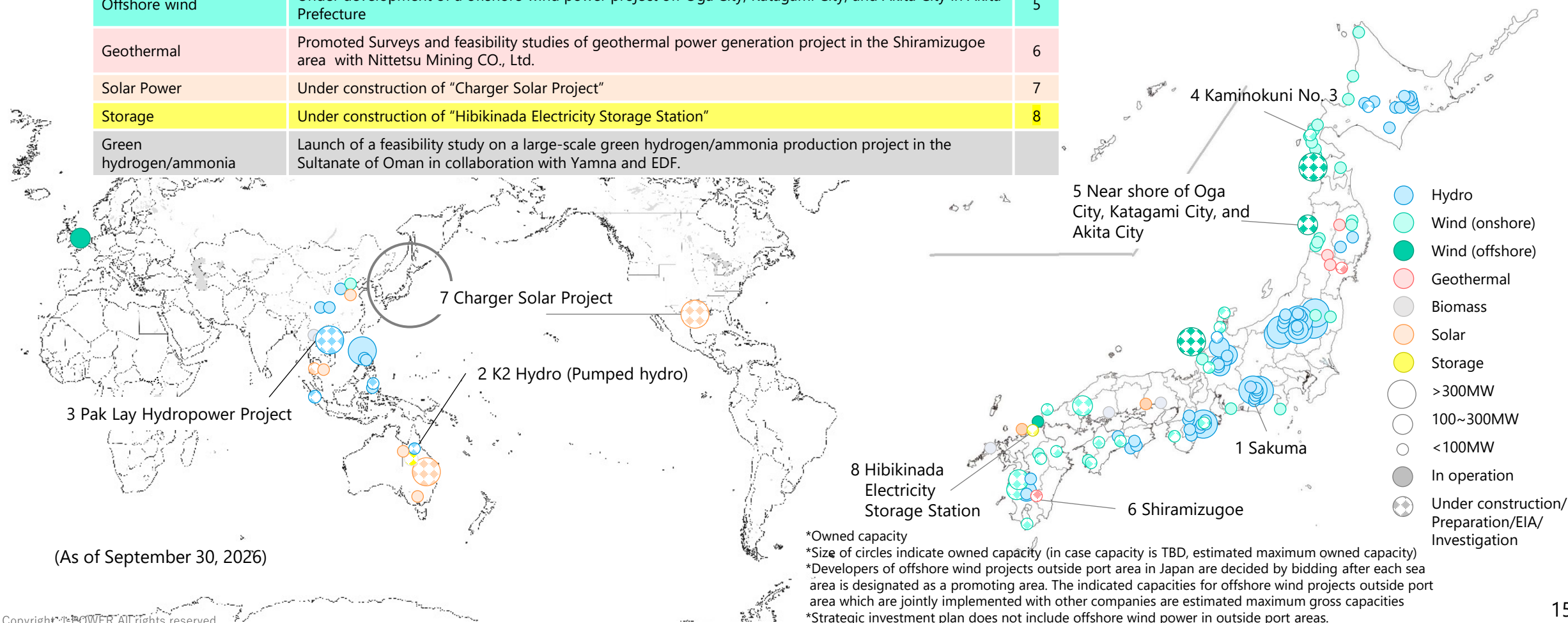
1.Main Flow of Domestic Electricity Business



2. Expansion of Renewable Energy

Latest Status of Our Initiatives

Hydro	Launch of the NEXUS Sakuma Project for the Renovation of Sakuma Hydroelectric Power Station	1
	Under construction of "K2 Hydro" in Australia (Pumped hydro)	2
	Under construction of the Pak Lay Hydropower Project in the Laos	3
Onshore Wind	Under Construction of "Kaminokuni No. 3 Wind Farm", 10th location in Hokkaido.	4
Offshore wind	Under development of a offshore wind power project off Oga City, Katagami City, and Akita City in Akita Prefecture	5
Geothermal	Promoted Surveys and feasibility studies of geothermal power generation project in the Shiramizugoe area with Nittetsu Mining CO., Ltd.	6
Solar Power	Under construction of "Charger Solar Project"	7
Storage	Under construction of "Hibikinada Electricity Storage Station"	8
Green hydrogen/ammonia	Launch of a feasibility study on a large-scale green hydrogen/ammonia production project in the Sultanate of Oman in collaboration with Yamna and EDF.	

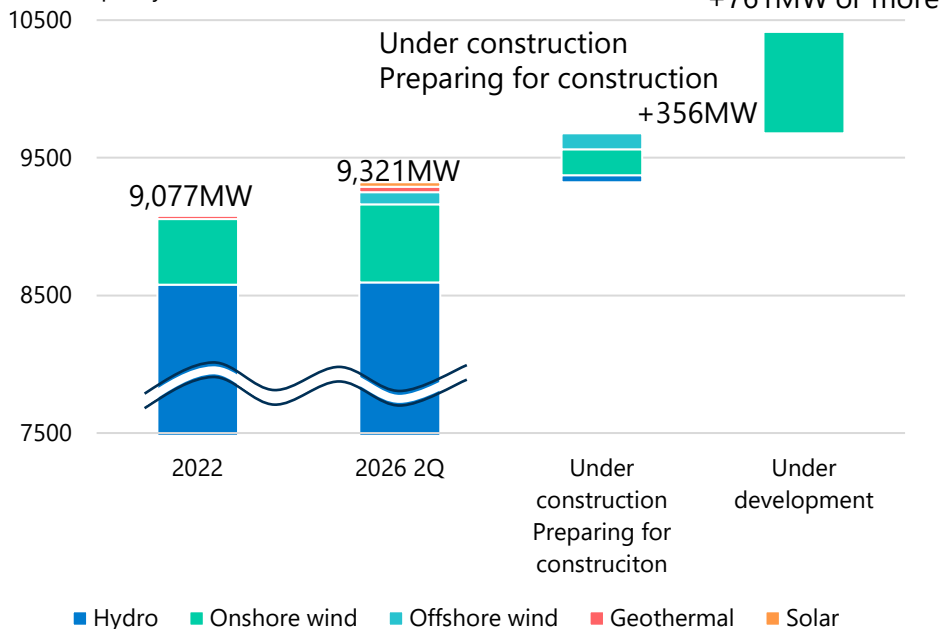


3. Renewable Energy Development Projects in Japan

(As of September 30, 2026)

Projects in Japan

(Owned capacity, MW)



*Replacements are included

*Domestic offshore wind power in outside port areas includes only publicly solicited bids



Renewable energy power generation in Japan
+4 billion kWh per year
by FY2030 compared to FY2022

Improved revenue

Maximization of environmental value
through corporate PPAs, etc.

Corporate PPAs with
consumers who highly
appreciate environmental value

Diverse renewable energy
power aggregation

Improvement of power
generation forecasting
technology

List of projects under construction/under development

Onshore wind

+927MW or more

567MW

Under construction

Minami Ehime No. 2 (Ehime)
New Minamiosumi (Kagoshima)
Kaminokuni No.3 (Hokkaido)

Preparing for construction

New Asonishihara (Kumamoto)
Reihoku Kunimiyama (Kochi)
Iwakihutago (Akita)

Under environmental impact
assessment and planning

Youra (Oita)

Offshore wind

+117MW

88MW

Under development



Offshore Wind Power Project Off Oga City,
Katagami City, and Akita City in Akita
Prefecture*1
Start of operation: June 2028(planned)

Project area
(The promotion area)



Outside port area
Max. 315MW
Rated output 15MW*21 units
Owned capacity 37%=Max. approx.116MW

*We will consider and respond to each location for open tendering toward the more realization of offshore wind power in outside port area.

*1 Conducted jointly with JERA Nex bp Japan GK, Tohoku Electric Power Co., Inc., and ITOCHU Corporation

Hydro

+52MW

8,594MW

Under construction

Ikushunbetsugawa (Hokkaido),
Onabara (Ishikawa), etc.
Nexus Sakuma (Shizuoka)
Mimaki (Gifu)

Geothermal

Approximately +22MW

40MW

Under environmental impact assessment and planning
Takinata-yama area (Miyagi)

Under environmental impact assessment and
research for resource quantity
Shiramizugoe area (Kagoshima) *3

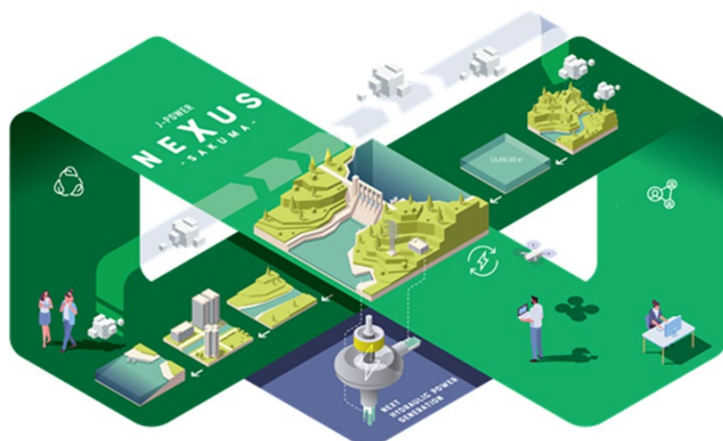
*2 Conducted jointly with Nittetsu Mining CO., Ltd.

4. Upcycling to next-generation hydropower plants NEXUS Sakuma project

- Under the NEXUS Sakuma project, the amount of water used for power generation will be increased to achieve a maximum output of +50 MW and an annual output of +55 GWh.
- Contributes to the stable supply of electricity in both Eastern and Western Japan by utilizing the characteristics of generators that can operate at both 50 Hz and 60 Hz.

【Project Schedule (Major Construction Work)】

- ✓ July 2026: Start of full-scale construction, Unit 1 shutdown, and start of dismantling
- ✓ October 2026: Unit 2 shutdown and start of dismantling



[Project schematic view]

- ✓ It depicts a circulation image of hydropower generation/areas and basins/people in conjunction with each other around a power plant based on an infinity symbol and the circulation flow of atmospheric air and water.

"Next-generation hydropower plants" that bring new values and energy



Hydropower generation

By applying modern technologies to renovate aged facilities, we aim to further increase both output and amount in electricity to be generated, as well as to drastically solve issues in the existing facilities.



Areas and basins

To deploy our sustainable hydropower business under the understanding and cooperation by those who are living in the involving areas, we live together with them in the basins around our facilities and take efforts to create together new values.



People

With a fusion of the local employees' force (people) and digital technologies, we realize highly-advanced, highly-efficient maintenance services, as well as we create time and motivation for new challenges.

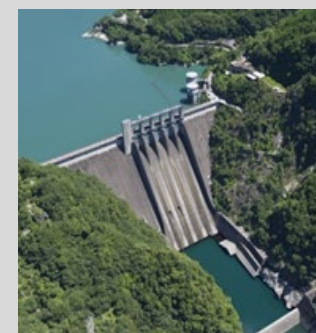
		At present	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035
Turbine generators	Unit1											
	Unit2											
	Unit3											
	Unit4											
Power station buildings												

Lifting Out the Generator Rotor of Unit1

Phase 1 construction
Start of work in July 2026
Completion of work in FY 2030

Phase 2 construction
Start of work in FY2031
Completion of work in FY2035

Sakuma power plant (present)



Shizuoka Tenryugawa river system

Maximum output	350MW
Annual power generation	Approx. 1,400GWh
Basin area	4,156.5km ²
Total water storage capacity	326.85 million m ³
Other	Power supply to both 50 and 60 Hz areas

5. Ohma Nuclear Power Project

The Project was awarded in the Long-term Decarbonized Power Source Auction. We aim to commence safety enhancement construction at an early stage by correctly dealing with the conformity inspection.

Project outline

The Project was awarded in the FY2025 Long-term Decarbonized Power Source Auction. We will accelerate discussions with EPCOs, taking into consideration the use of the Long-term Decarbonized Power Source Auction system.

Site	Ohma-machi, Shimokita-gun, Aomori Prefecture
Electric-generating power	1,383 MW
Reactor type	Advanced Boiling Water Reactor (ABWR)
Fuel type	Enriched uranium and mixed uranium-plutonium oxide (MOX)
Time of starting operation	Not yet determined

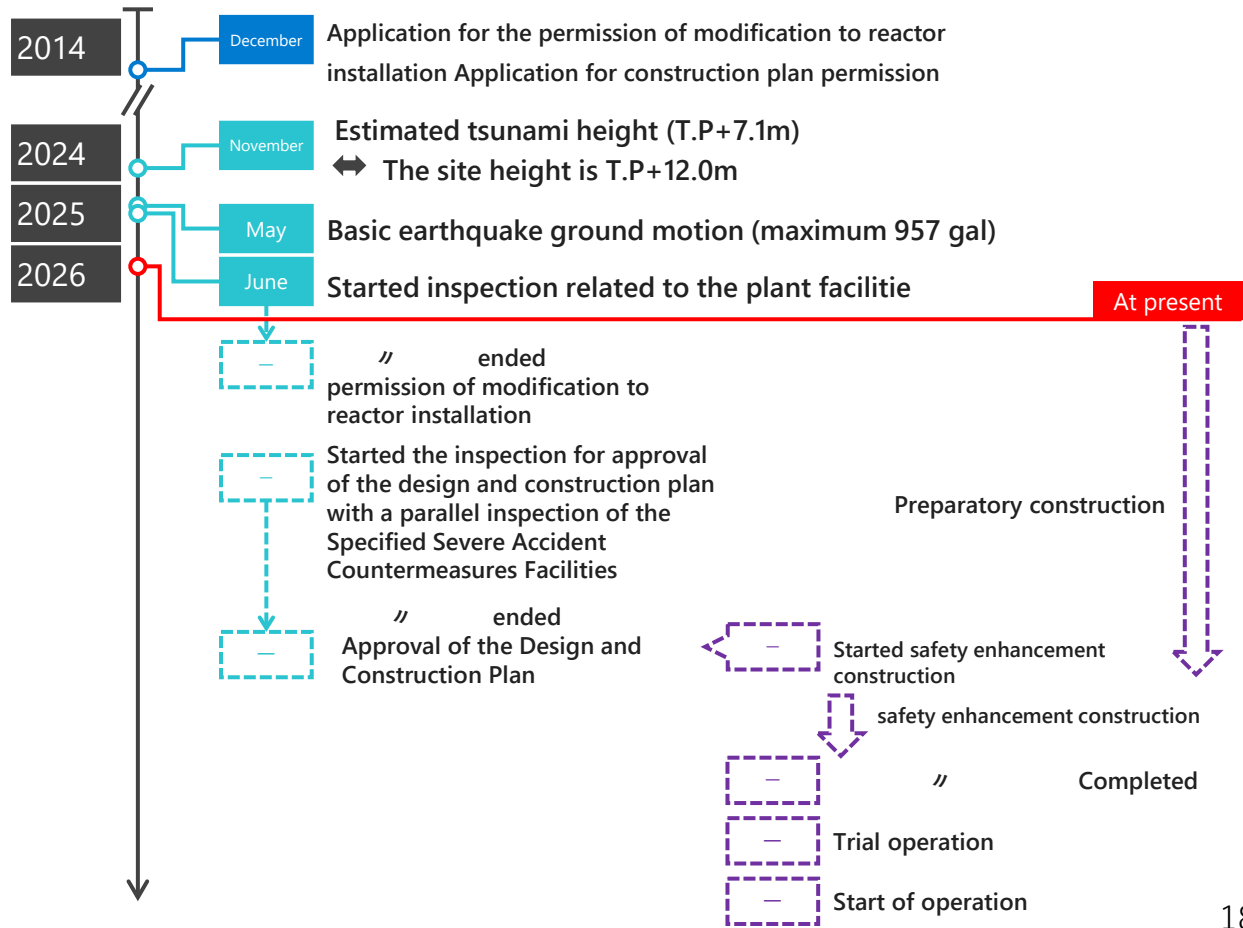


Construction status (as of the end of September 2026)



Flow of the Conformity Inspection and Construction Work

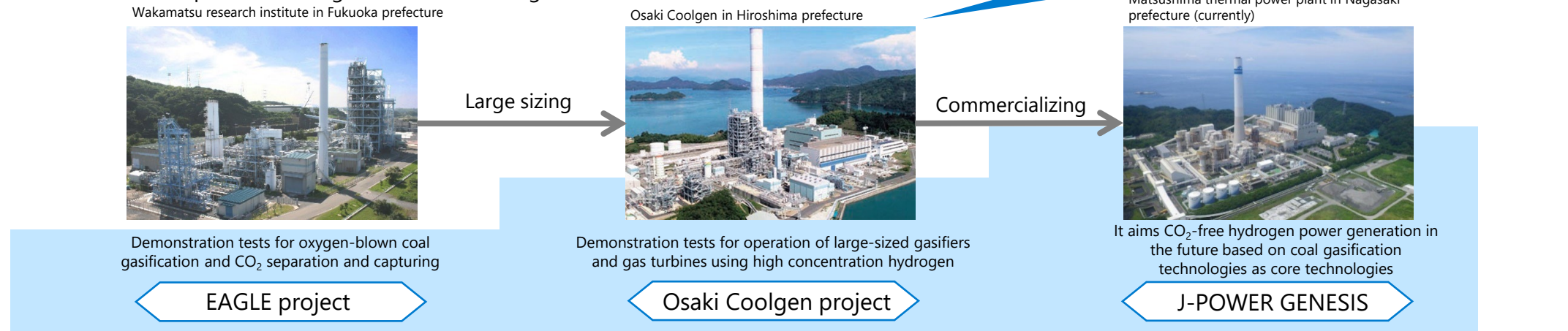
We are dealing with the plant inspection under the conformity inspection (since June 2025). At the site, preparatory construction such as site development is underway within the scope unaffected by the new regulatory standards.



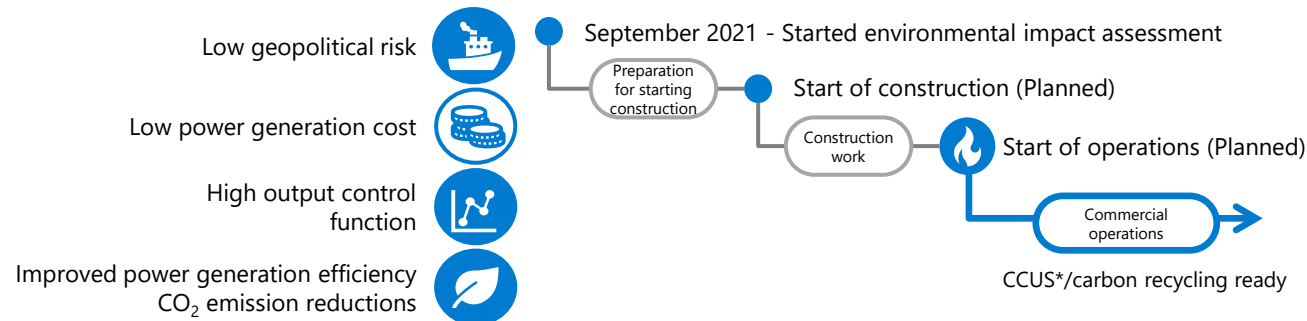
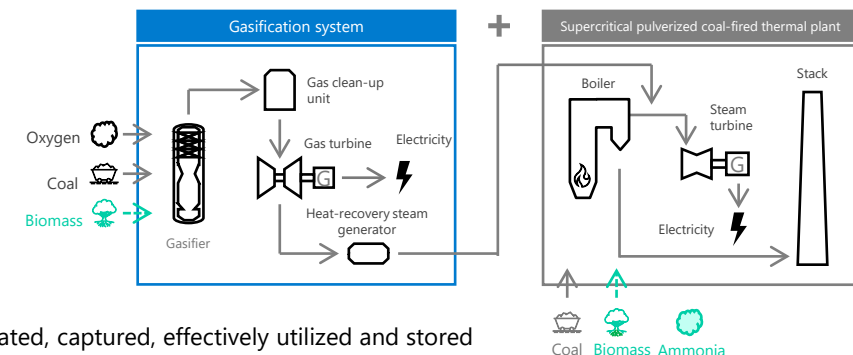
6. Hydrogen production and use in existing thermal power plants GENESIS Matsushima

- First step toward CO₂-free hydrogen power generation by commercializing the technology demonstrated in Osaki CoolGen Project.
- Upcycling by adding a gasification system to the existing facility of Matsushima thermal power plant. Enabling production and generation of electricity from gas containing hydrogen.

Flow of research and development of coal gasification technologies



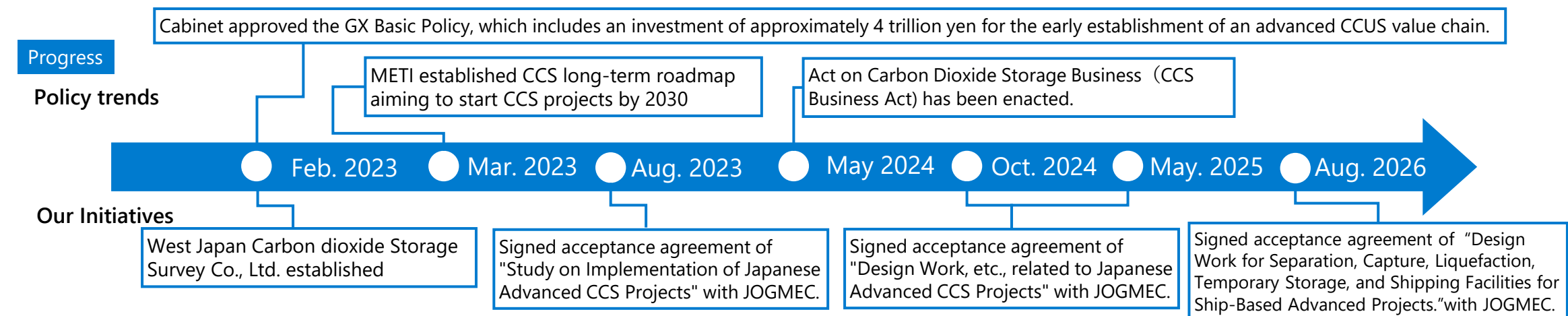
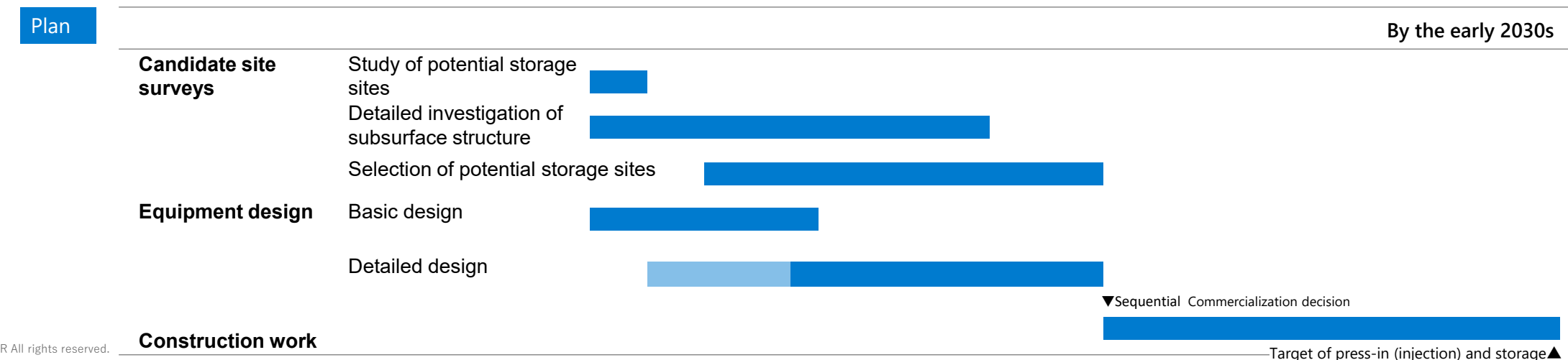
GENESIS Matsushima



*Carbon dioxide Capture, Utilization and Storage, meaning that CO₂ is separated, captured, effectively utilized and stored

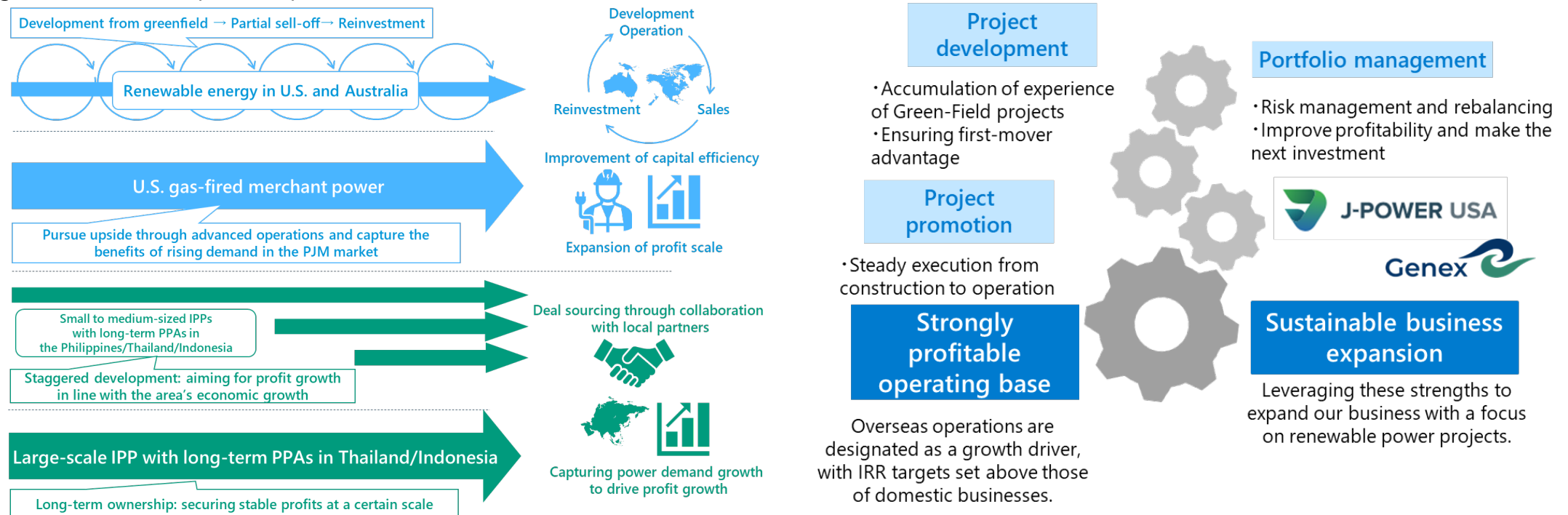
7. Initiatives for practical application of CCS

- J-POWER is working on the surveys and design of the CCS business plan under the JOGMEC public offering project related to "Japanese Advanced CCS Projects".
- Promoting preparations for commercialization, including exploration and evaluation for the selection of candidate sites for CO₂ storage and design of CO₂ capture facilities.



8. Global Business model and J-POWER Group's Integrated Strengths

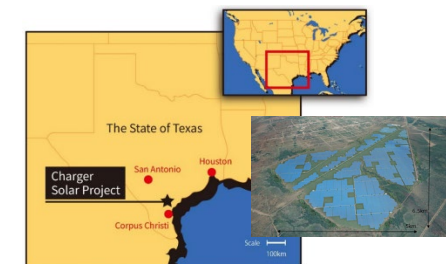
- The J-POWER group is expanding its overseas business based on and combining its unique strengths in (1) project development, (2) project promotion, and (3) portfolio management (profitability improvement and risk management).
- By implementing region-optimized business models across three priority areas—U.S, Australia/Asia/Europe Middle East—we have built a highly profitable business base.
- In U.S, and Australia, where asset recycling and merchant market development are more advanced, we enhance capital efficiency and build a renewables-focused portfolio by establishing a cycle of greenfield development, early capital recovery through the sale of equity interests, and subsequent reinvestment.
- By adopting a “flying geese” pattern of development and working closely with partners to capitalize on economic growth in Asian countries, we generate new growth opportunities.
- In Asian countries where stable business opportunities supported by long-term PPAs can be expected, we secure stable earnings through long-term ownership and operation of assets.



9. Overview of Overseas Projects under Development

(As of September 30, 2026)

Project	Overview
Charger (USA) Capacity: 394MW Type: Solar Ownership: 100% Status: Under construction Start of operation (planned): November 2026	<ul style="list-style-type: none"> Located in South Texas near Houston, a major electricity demand center Top 20 largest solar power plants in the U.S., meeting the growing electricity demand and expecting an annual reduction effect of approximately 585,000 tons of CO₂



Project related to Genex
<ul style="list-style-type: none"> On July 31, 2024, J-POWER acquired Genex Power Limited, an Australian company engaged in the development, construction, and operation of renewable energy and energy storage facilities, as a wholly-owned subsidiary. Multiple renewable energy projects are being developed in Australia through Genex.



150MW in operation
 250MW under construction
 2.3GW in pipeline assets



Bulli Creek



Capacity: Up to 2GW
 Type: Solar power and batteries*
 Start of operation (planned): from 2028 onward

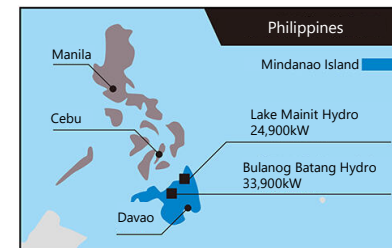
K2-Hydro



Capacity: 250MW
 Type: Pumped hydro
 Start of operation (planned): 2027

*Plans to develop up to 2,000MW of solar power and batteries combined

9. Overview of Overseas Projects under Development

Project	Overview	
Pak Lay (Laos) Capacity: Total 770 MW (14 units × 55 MW) Type: Hydro (run-of-river system) Ownership: 48.96% (indirectly) Status: Under construction Start of operation: 2033	<ul style="list-style-type: none"> Participation in the Pak Lay Hydropower Project in Laos through a joint venture with HAZAMA ANDO CORPORATION. Based on the concession agreement concluded with the Government of Laos, the Company will, for the first time, construct and operate a hydropower plant in Laos. Under a power purchase agreement, all generated electricity is scheduled to be sold to EGAT (Electricity Generating Authority of Thailand) for a period of 29 years. 	
Rooftop solar [GJP1] (Thailand) Capacity: Total 3.18MW (5 projects) Type: Solar Ownership: 60% Status: Under development and construction Start of operation: Each project will commence commercial operation after 2026	<ul style="list-style-type: none"> Utilizing the business foundation formed by large-scale gas-fired development. Work for decentralized power sources to accommodate growing requirements of customers for decarbonization. Aiming to supply CO₂-free energy by installing solar photovoltaic systems on customers' factory roofs 	
Hydroelectric power generation projects in Mindanao (Philippines) Bulanog Batang Hydro Capacity: 33.9MW Type: Hydro (run-of-river system) Ownership: 40% Status: Under development Start of operation (planned): 2031	<ul style="list-style-type: none"> J-POWER acquired a portion of the shares of subsidiaries of Markham Resources Corporation (MRC), a power generation company in the Philippines, in order to participate in the development of the Lake Mainit and Bulanog Batang hydroelectric power generation projects in Mindanao Island, the Philippines. Mindanao has many undeveloped hydropower sites. The development of these sites is expected to help shift the island's electricity supply from fossil fuel-derived power sources, currently the major contributor, to carbon-free power sources. Both projects will play a role in this shift. Lake Mainit Hydro has started commercial operation in March 2023. 	
Hydroelectric power generation projects in Sumatra (Indonesia) Type: Hydro (run-of-river system) 4projects Start of operation (planned): 2027~2030	<ul style="list-style-type: none"> J-POWER acquired a 27.23% stake in PT Mulya Energi Lestari, an Indonesian power generation company, and are participating in hydropower projects in Sumatra and other regions. Currently, two project has commenced operations, while four projects are under construction and development. 	
Large-scale green hydrogen/ammonia production project Salalah area, Sultanate of Oman Type: ・Approx. 4.5 GW of wind and solar capacity coupled with battery storage ・ Approx. 2.5 GW electrolyser Status: Under a feasibility study	<ul style="list-style-type: none"> Consortium formed with Yamna and EDF to bid for the right to implement a large-scale green hydrogen/ammonia production project in the Sultanate of Oman. Business development agreement, etc. signed with Hydrom, responsible for the development of green hydrogen projects in the country. Aiming to produce approximately 1 million tonnes of green ammonia per year by making use of abundant renewable energy resources. 	

10. Contributing to the enhancement of power networks

- Pursue business opportunities that contribute to the augmentation of power networks to support massive introduction of renewable energy
- Promote efforts to strengthen resilience in light of the increasing severity of natural disasters

Construction of the New Sakuma Frequency Converter Station and others

Start of construction in April 2022
 Operation scheduled to start from November 2031

- ✓ J-POWER will steadily promote the replacement/expansion of the New Sakuma Frequency Converter Station and related transmission lines to meet consumers' expectations for enhancing the capability to interchange electric power between 50Hz in eastern Japan and 60Hz in western Japan.
- ✓ Today's most pressing issues also include strengthening resilience against intensifying natural disasters. J-POWER will continue to contribute to a stable power supply through these efforts.

In the construction phase

Construction of the New Sakuma Frequency Converter Station and others

- New Sakuma Frequency Converter Station 300MW
- Sakuma East Trunk Line, etc. Approx. 138km



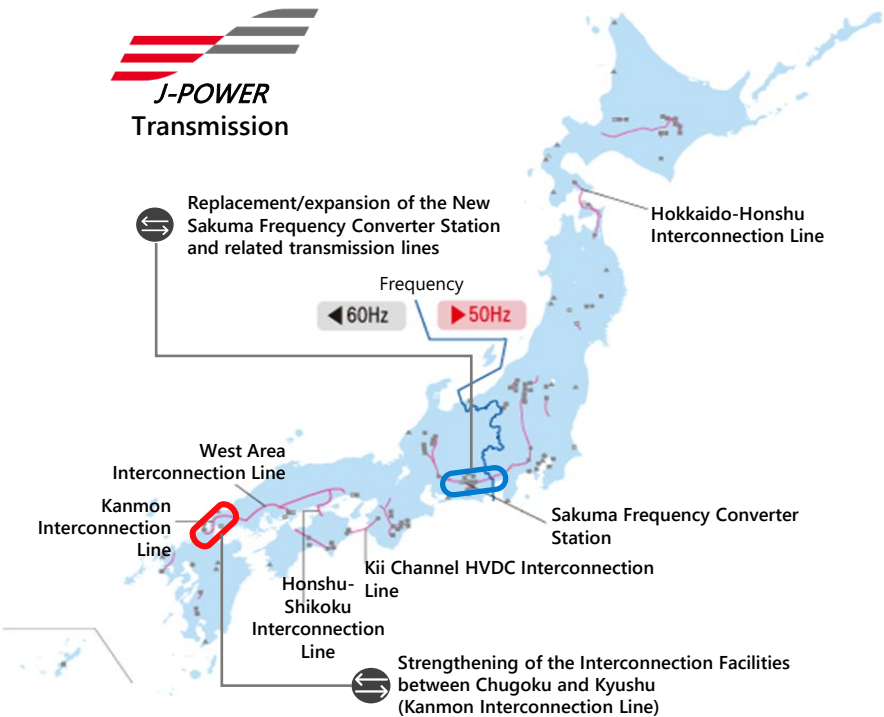
Cross-regional interconnection facilities connecting the Chugoku region and Kyushu

- ✓ The Organization for Cross-regional Coordination of Transmission Operators, JAPAN (OCCTO) announced the plan to enhance the transmission line connecting Honshu and Kyushu by constructing submarine cables at Kanmon Strait, and enhancing the transmission capacity to approximately 1.3 times (+1 million kW).
- ✓ J-POWER Transmission was selected as the operators with Chugoku Electric Power Transmission & Distribution, Kyushu Electric Power Transmission and Distribution, and aims to start operation in FY2038.

Transmission and transformation facilities

- ✓ J-POWER Transmission owns and operates critical transmission and transformation facilities throughout Japan, including the cross-regional interconnection facilities that interconnect the grids of different electric power companies.

Facilities in operation	Transmission lines	Substations	5 locations
	Total length: Approximately 2,410km AC/DC converter stations 4 locations	Frequency converter stations	1 location



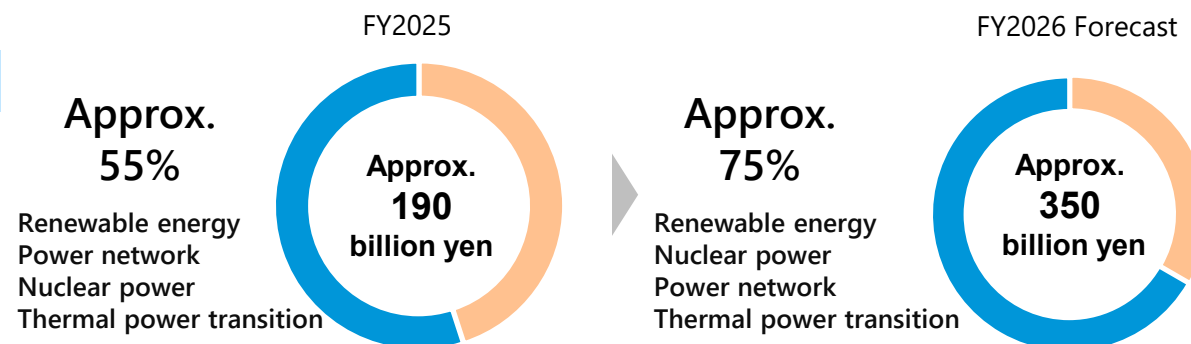
11. Investments for Transition

Investment result and forecast Investment Cash Flow

Towards a carbon-neutral society, three initiatives in BLUE MISSION 2050

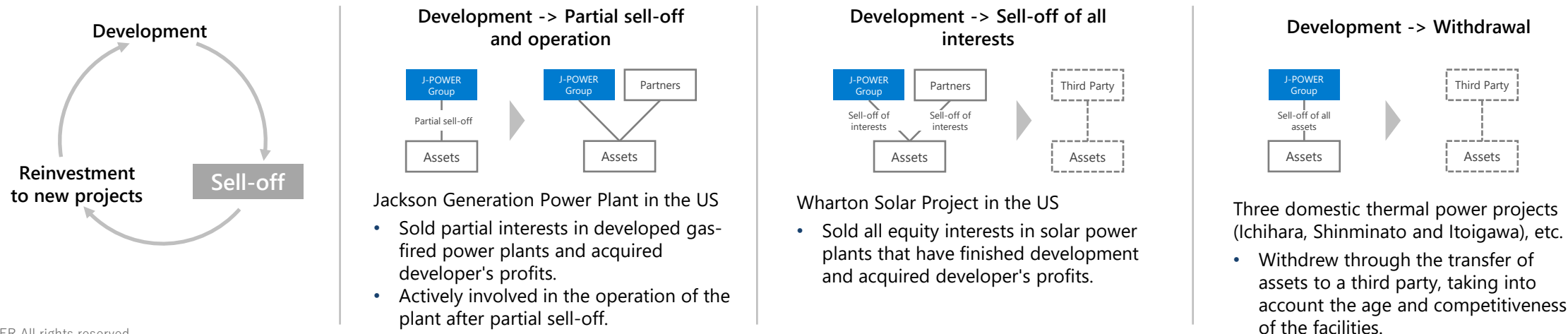
Expansion of CO ₂ -free power sources	Renewable energy
	Nuclear power
Push for zero-emission power sources	CO ₂ -free hydrogen power generation
	CO ₂ -free hydrogen power production
Power network	Stabilization of electric power networks
	Enhancement of electric power networks

*The below figures are estimates as of May 12, 2026, and may change depending on future conditions.
*The below graphs do not include the recovery of investments and loans in the investment CF.



Efforts for improvements in capital efficiency

We are working to improve capital efficiency by not only holding assets for the long term, but also replacing our business portfolio as appropriate, for example by selling assets and reinvesting in new projects using the proceeds from the sale. Through the introduction of ROIC, we will also build a system to measure capital efficiency by business and take appropriate improvement measures.



12. J-POWER Group's Green/Transition Finance Framework

Potential Funding Objectives of Green/Transition Finance (Use of Proceeds instruments)

*Potential Funding Objectives of Green Finance

*The use of funds is defined on a case-by-case basis, undecided at this time.

J-POWER "BLUE MISSION 2050" Initiatives		Potential Funding Objectives
CO ₂ -free Hydrogen energy	Hydrogen power generation	Upcycling (adding gasifier to existing assets) Upcycling (CO ₂ separation and capture units) CO ₂ -free hydrogen power generation facilities*
	Fuel production (CO ₂ -free hydrogen)	CO ₂ -free hydrogen power production facilities*
CO ₂ -free power generation	Renewable energy	Hydro, wind, geothermal, solar*
	Nuclear power	The Ohma Nuclear Power Plant
Power network	Stabilization	Distributed energy service*
	Enhancement	Frequency converter station, etc. Network for renewable energy
Domestic coal-fired power plants		Gradual phasing out of aging plants
		Power generation facilities for mixed/mono combustion with biomass, ammonia, etc.

Possible Candidates for Sustainability Targets of Transition Finance (General Corporate Purpose instruments)

KPI: Key Performance Indicator ^{*1}	SPT: Sustainability Performance Target ^{*2}
CO ₂ emissions reduction from J-POWER Group's domestic power generation business	1. FY2025: -9.2 million tons 2. FY2030: -46%/-22.5 million tons (Both targets 1 and 2 compared to the actual emissions in FY2013)

*1 KPI stands for Key Performance Indicator.

*2 SPT stands for Sustainability Performance Target, which is set as a target for a key performance indicator (KPI).

Examples of Transition-Linked Loan Financing			
Borrowing date	September 29, 2023	September 29, 2023	February 29, 2024
Borrowing amount	10 billion yen	10 billion yen	10 billion yen
Borrowing period	7 years	10 years	7 years
Lender	Domestic financial institutions	Domestic financial institutions	Domestic financial institutions

Third-party
evaluator

DNV BUSINESS ASSURANCE JAPAN K.K.

*Revised J-POWER Group Green/Transition Finance Framework in July 2023. The revised framework was assessed by DNV BUSINESS ASSURANCE JAPAN K.K., a third-party evaluation organization, for conformance with various standards related to green finance, transition finance, and sustainability-linked finance.

*Our framework was assessed by DNV BUSINESS ASSURANCE JAPAN K.K., ANNEX-second party opinion, for setting up additional SPTs, and alignment status with updated CTFH2023 after framework evaluation.

*SPT (either or both 1. and 2.) and various conditions, including changes in interest rate terms based on achievement of goals are determined on individual occasions.

Consolidated: Revenues and Expenses

(Unit: 100 million yen)

	FY2022	FY2023	FY2024	FY2025	FY2025 2Q	FY2026 2Q
Operating revenue	18,419	12,579	13,166	11,822	5,714	6,914
Electric utility operating revenue	14,179	8,994	9,886	8,860	4,316	4,932
Overseas business operating revenue	2,775	2,592	2,446	2,278	1,096	1,684
Other business operating revenue	1,464	992	833	683	301	297
Operating expenses	16,580	11,522	11,783	10,812	5,178	6,097
Operating profit	1,838	1,057	1,383	1,009	536	816
Non-operating income	247	495	399	973	646	249
Share of profit of entities accounted for using equity method	91	245	144	638	517	141
Foreign exchange gains	-	36	1	92	30	-
Other	156	213	253	242	98	108
Non-operating expenses	378	366	381	398	218	245
Interest expenses	273	309	330	319	144	179
Foreign exchange losses	11	-	-	-	-	51
Other	93	57	51	79	74	14
Ordinary profit	1,707	1,185	1,400	1,585	963	820
Extraordinary losses	-	-	-	518	-	-
Profit attributable to owners of parent	1,136	777	924	585	630	551

Non-consolidated: Revenues and Expenses

(Unit: 100 million yen)

	FY2022	FY2023	FY2024	FY2025	FY2025 2Q	FY2026 2Q
Operating revenue	13,707	8,432	9,305	8,278	4,067	4,667
Electric power business	13,533	8,359	9,217	8,196	4,018	4,630
Sold power to retailers	11	2	105	58	30	1
Sold power to other suppliers	13,373	8,214	8,980	7,997	3,921	4,563
Other	149	142	132	139	66	65
Incidental business	173	73	88	82	48	37
Operating expenses	13,241	8,380	8,758	7,970	3,781	4,173
Electric power business	13,075	8,315	8,680	7,897	3,737	4,143
Personnel expense	206	250	201	238	113	90
Amortization of the actuarial difference in retirement benefits	(75)	(39)	(125)	(86)	(43)	(76)
Fuel cost	7,621	4,228	3,633	3,043	1,407	1,819
Repair and maintenance cost	419	409	484	513	283	200
Depreciation	589	595	597	553	279	270
Other	4,238	2,831	3,763	3,548	1,654	1,761
Incidental business	166	65	77	73	43	30
Operating profit	465	51	547	307	286	493

Consolidated: Cash Flow

(Unit: 100 million yen)

	FY2022	FY2023	FY2024	FY2025	FY2025 2Q	FY2026 2Q
Operating activities	1,558	2,540	2,503	2,242	505	794
Profit before income taxes	1,707	1,185	1,400	1,067	963	820
Depreciation	1,076	1,103	1,164	1,160	560	570
Share of (profit) loss of entities accounted for using equity method	(91)	(245)	(144)	(638)	(517)	(141)
Investing activities	(1,508)	(1,619)	(1,228)	(1,932)	(562)	(1,365)
Purchase of non-current assets	(1,448)	(1,158)	(1,239)	(1,773)	(571)	(1,025)
Investments and loan advances	(78)	(93)	(123)	(125)	(68)	(372)
Financing activities	960	(658)	(1,336)	(642)	(454)	630
Free cash flow	49	920	1,275	310	(57)	(571)

Consolidated: Segment Information

(Unit: 100 million yen)

		FY2022	FY2023	FY2024	FY2025	FY2025 2Q	FY2026 2Q	YoY
Power generation	Sales	13,937	8,755	9,673	8,656	4,159	4,775	616
	Ordinary profit	541	203	685	453	249	482	233
Transmission and transformation	Sales	506	495	504	498	246	246	(0)
	Ordinary profit	56	73	28	17	49	21	(27)
Electric power-related	Sales	1,656	1,196	1,026	899	330	372	42
	Ordinary profit	867	471	340	169	53	46	(7)
Overseas	Sales	2,775	2,592	2,446	2,278	1,096	1,684	588
	Ordinary profit	226	443	345	948	603	262	(341)
Other	Sales	293	172	181	160	78	61	(17)
	Ordinary profit	18	1	6	4	1	3	1
Subtotal	Sales	19,168	13,212	13,833	12,492	5,911	7,141	1,230
	Ordinary profit	1,711	1,193	1,405	1,593	957	816	(141)
Elimination*	Sales	(749)	(632)	(666)	(670)	(196)	(226)	(29)
	Ordinary profit	(3)	(7)	(5)	(8)	6	4	(1)
Consolidated	Sales	18,419	12,579	13,166	11,822	5,714	6,914	1,200
	Ordinary profit	1,707	1,185	1,400	1,585	963	820	(142)

"Power generation business"

Primarily involved in the power generation business of the J-POWER Group and in the maintenance and operation of power generation facilities.

"Transmission and transformation business"

Electric power transmission service provided by J-POWER Transmission.

"Electric power-related business"

The core activities involve peripheral businesses necessary for the operation of power plants, such as the import and transportation of coal.

"Overseas business"

Overseas power generation business, overseas consulting business

"Other business"

Diversified business such as telecommunication, environmental and the sale of coal

* Elimination of intersegment sales

Consolidated: Key Ratios and Key Data

(Unit: 100 million yen)

	FY2022	FY2023	FY2024	FY2025	FY2025 2Q	FY2026 2Q
(PL) Operating revenue	18,419	12,579	13,166	11,822	5,714	6,914
Operating profit	1,838	1,057	1,383	1,009	536	816
Ordinary profit	1,707	1,185	1,400	1,585	963	820
Profit attributable to owners of parent	1,136	777	924	585	630	551
(BS) Total assets	33,627	34,758	36,687	37,397	36,028	39,258
Construction in progress	5,721	5,761	6,933	7,749	7,042	8,462
Shareholders' equity	10,847	12,159	13,360	14,054	13,462	14,670
Net assets	11,928	13,331	14,635	15,344	14,634	15,975
Interest-bearing debt	18,858	18,670	18,790	18,832	18,369	19,742
(CF) Investing activities	(1,508)	(1,619)	(1,228)	(1,932)	(562)	(1,365)
Free cash flow	49	920	1,275	310	(57)	(571)
(Ref) CAPEX* ¹	(1,218)	(1,198)	(1,324)	(1,885)	(540)	(941)
(Ref) Depreciation	1,076	1,103	1,164	1,160	560	570
ROA (%)	5.3	3.5	3.9	4.3	-	-
ROA (ROA excl. Construction in progress) (%)	6.6	4.2	4.8	5.3	-	-
ROE (%)	11.4	6.8	7.2	4.3	-	-
EPS (¥)	621.50	425.31	505.64	325.51	345.96	313.45
BPS (¥)	5,931.99	6,649.42	7,305.66	7,985.24	7,514.20	8,333.67
Performing assets ROIC (%)	-	4.5	5.1	4.5	-	-
Shareholders' equity ratio (%)	32.3	35.0	36.4	37.6	37.4	37.4
D/E ratio (x)	1.7	1.5	1.4	1.3	1.4	1.3
Number of shares issued* ² (thousand)	182,861	182,869	182,876	176,008	179,156	176,043

*1Capital expenditure: Increase in tangible and intangible non-current assets *2 Number of shares issued at the end of the fiscal year (excluding treasury stock)

Monthly Electricity Sales: Domestic Power Generation Business (Thermal Power)

► Apr. 2025 - Sep. 2025 Results (cumulative)

Load factor ⇒ 62%

Electricity sales ⇒ 19.3 TWh

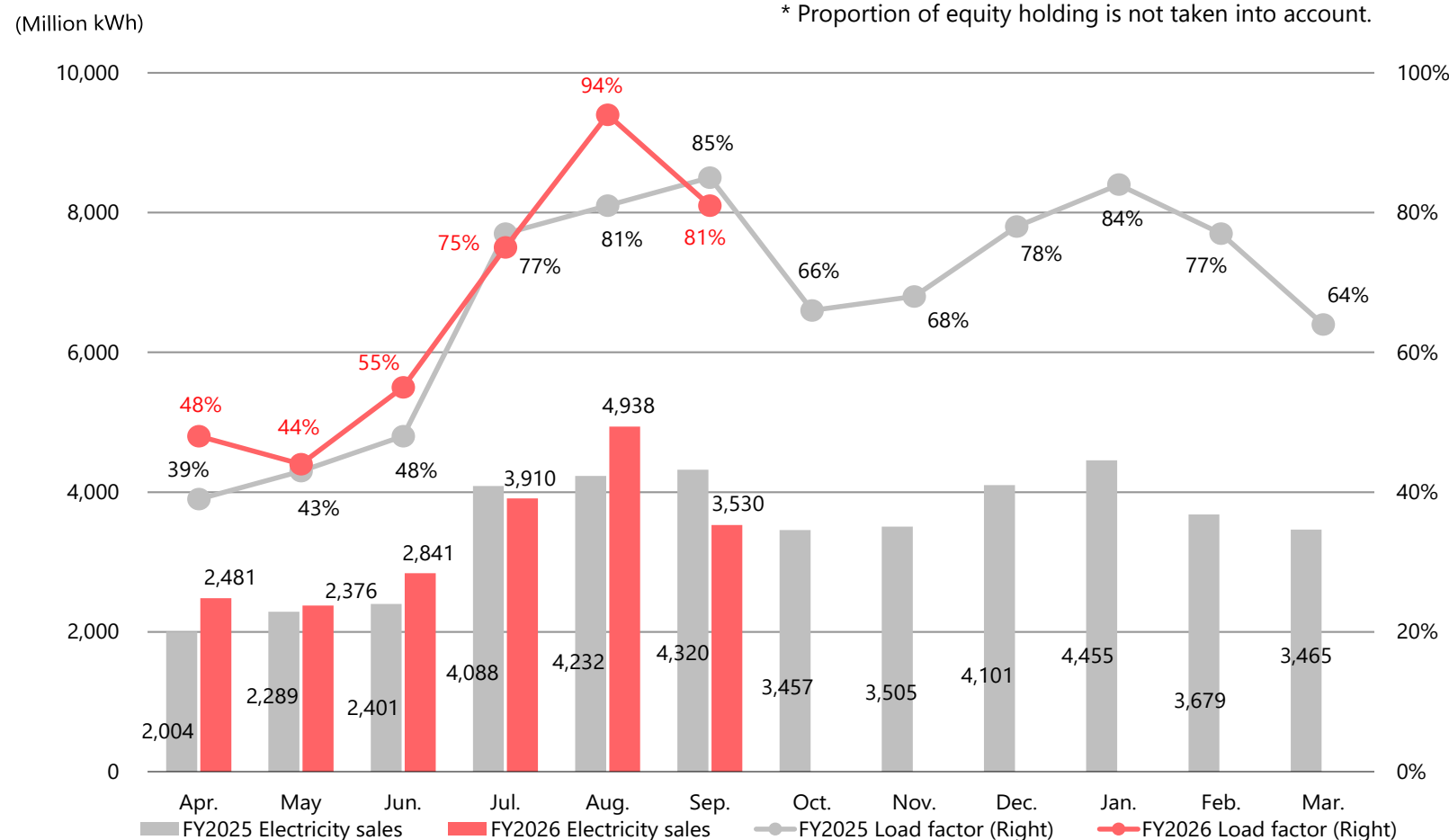
► Apr. 2026 - Sep. 2026 Results (cumulative)

Load factor ⇒ 66%

Electricity sales ⇒ 20.0 TWh

* Load factor of thermal power shows the results for non-consolidated only.

* Proportion of equity holding is not taken into account.

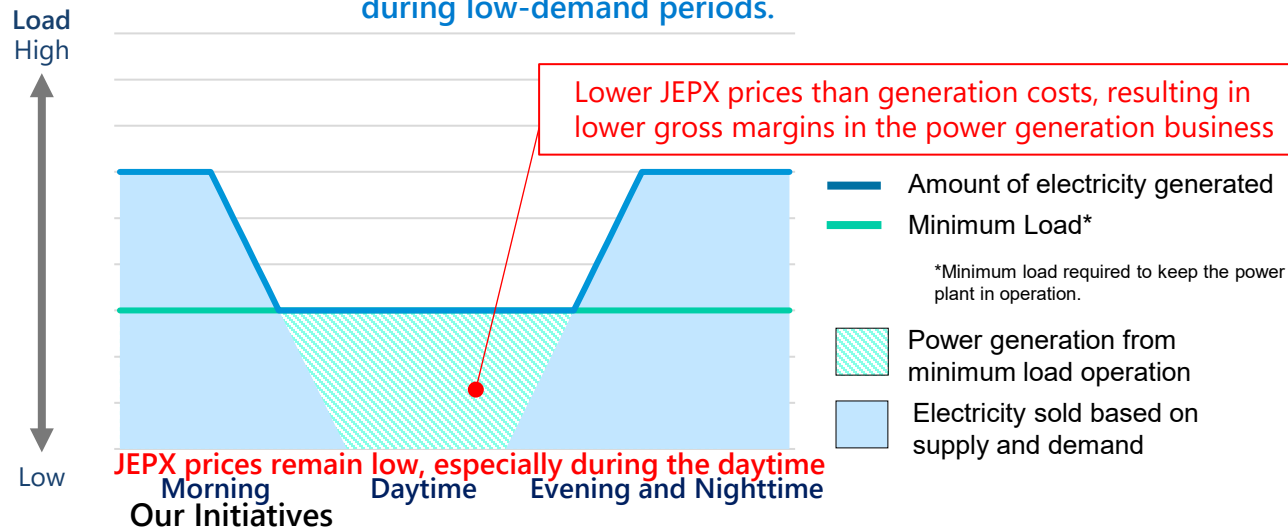


Changes in the Operational Pattern of Thermal Power Plants and Impact on Gross margin of electric power business (Domestic) in the Current Fiscal Year

Change in Operational Pattern

- Increased generation from renewable energy sources in western Japan and the restart of nuclear power plants have led to lower generation from thermal power plants, especially during the daytime during low-demand periods
- On the other hand, solar power generation decreases during the evening and nighttime hours, which must be supplemented by load-following middle power sources.
- In the case of our coal-fired thermal power plants, the output is reduced to the minimum load during the daytime, and the load is increased to meet the increase in demand mainly from the evening to nighttime hours.
(The role of coal-fired power is changing from a traditional base power source to a middle power source.)

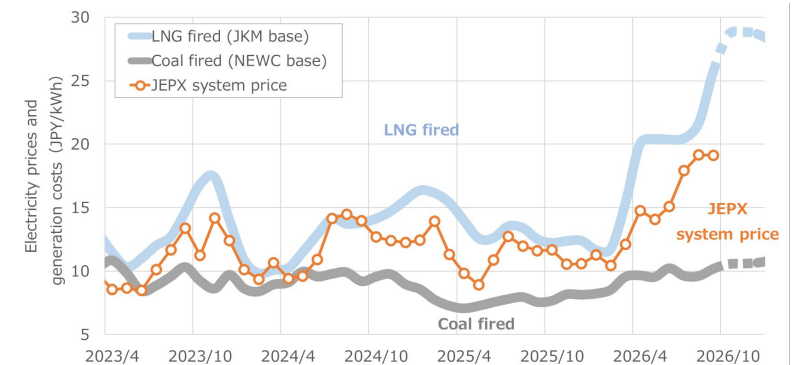
Image of the daily operating pattern of thermal power plants during low-demand periods.



- Implementing initiatives to improve operational performance, including lowering minimum loads.
- Operational shutdowns on a weekly basis, based on forecasts of electricity supply and demand and market prices.
- Implement initiatives to reduce fuel costs, such as coal blending

Relation to resource price trends

Fluctuations in resource prices



- Fuel price difference between LNG and coal affects gross margins of coal-fired power generation
- Since April 2024, power generation costs based on actual and futures prices have remained higher for LNG-fired power than for coal-fired power.
- Amid heightened tensions in the Middle East, including the closure of the Strait of Hormuz, the cost competitiveness of coal-fired power has become increasingly evident.

Monthly Electricity Sales: Domestic Power Generation Business (Hydroelectric Power)

▶ Apr. 2025 - Sep. 2025 Results (cumulative)

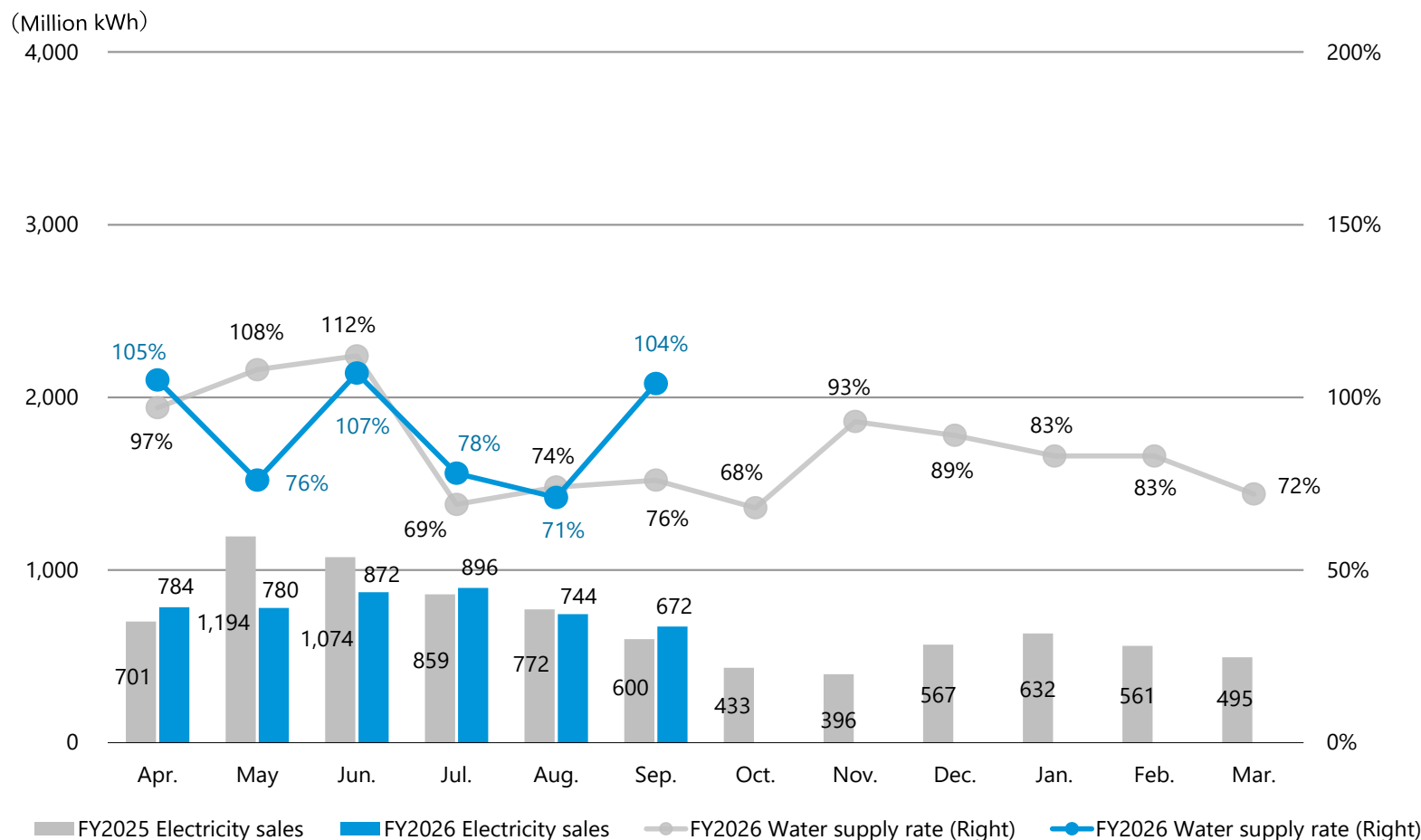
Water supply rate ⇒ 92%

Electricity sales ⇒ 5.2 TWh

▶ Apr. 2026 - Sep. 2026 Results (cumulative)

Water supply rate ⇒ 90%

Electricity sales ⇒ 4.7 TWh

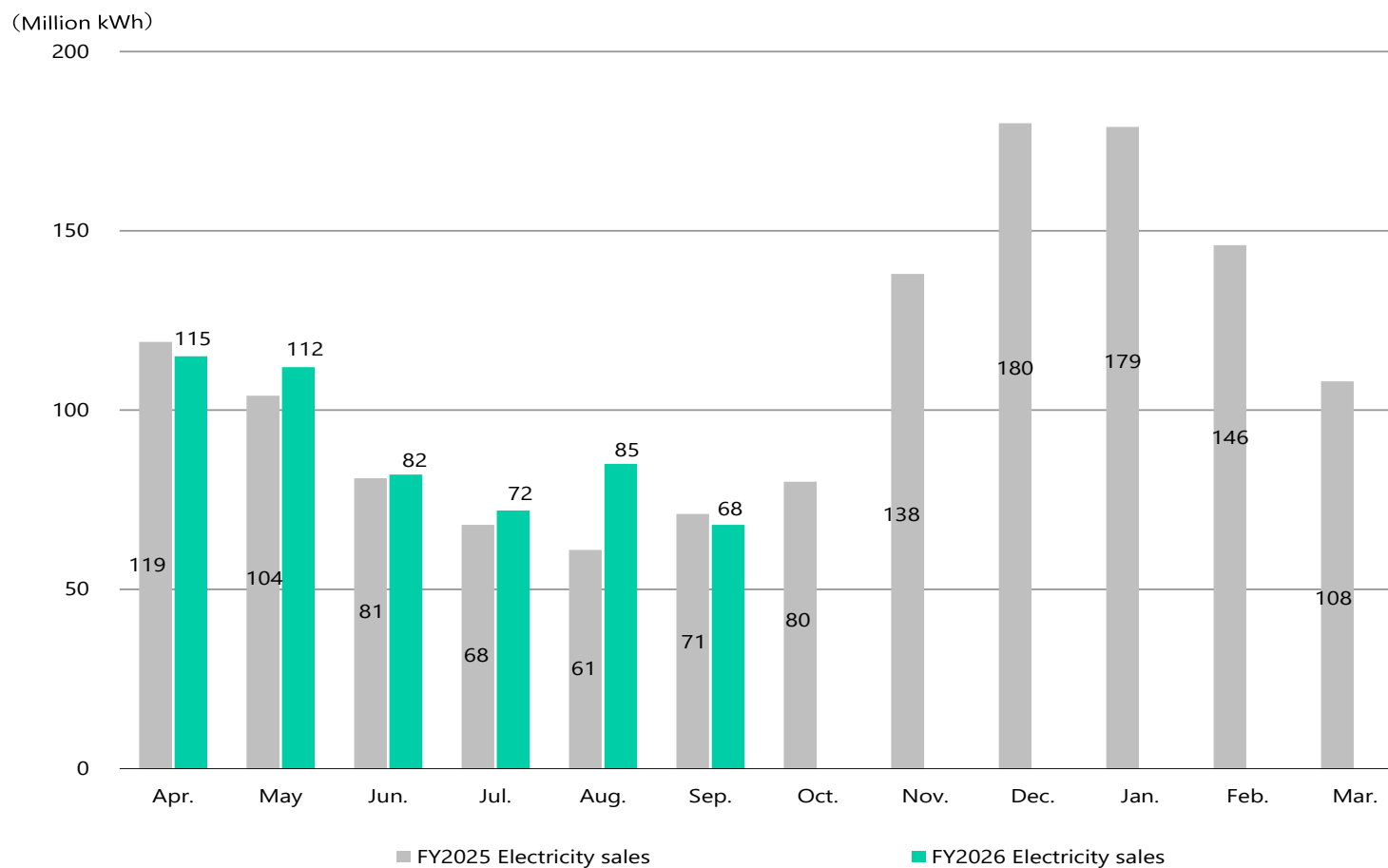


Monthly Electricity Sales: Domestic Power Generation Business (Wind Power)

Apr. 2025 - Sep. 2025 Results (cumulative) ⇒ 0.50 TWh

Apr. 2026 - Sep. 2026 Results (cumulative) ⇒ 0.53 TWh

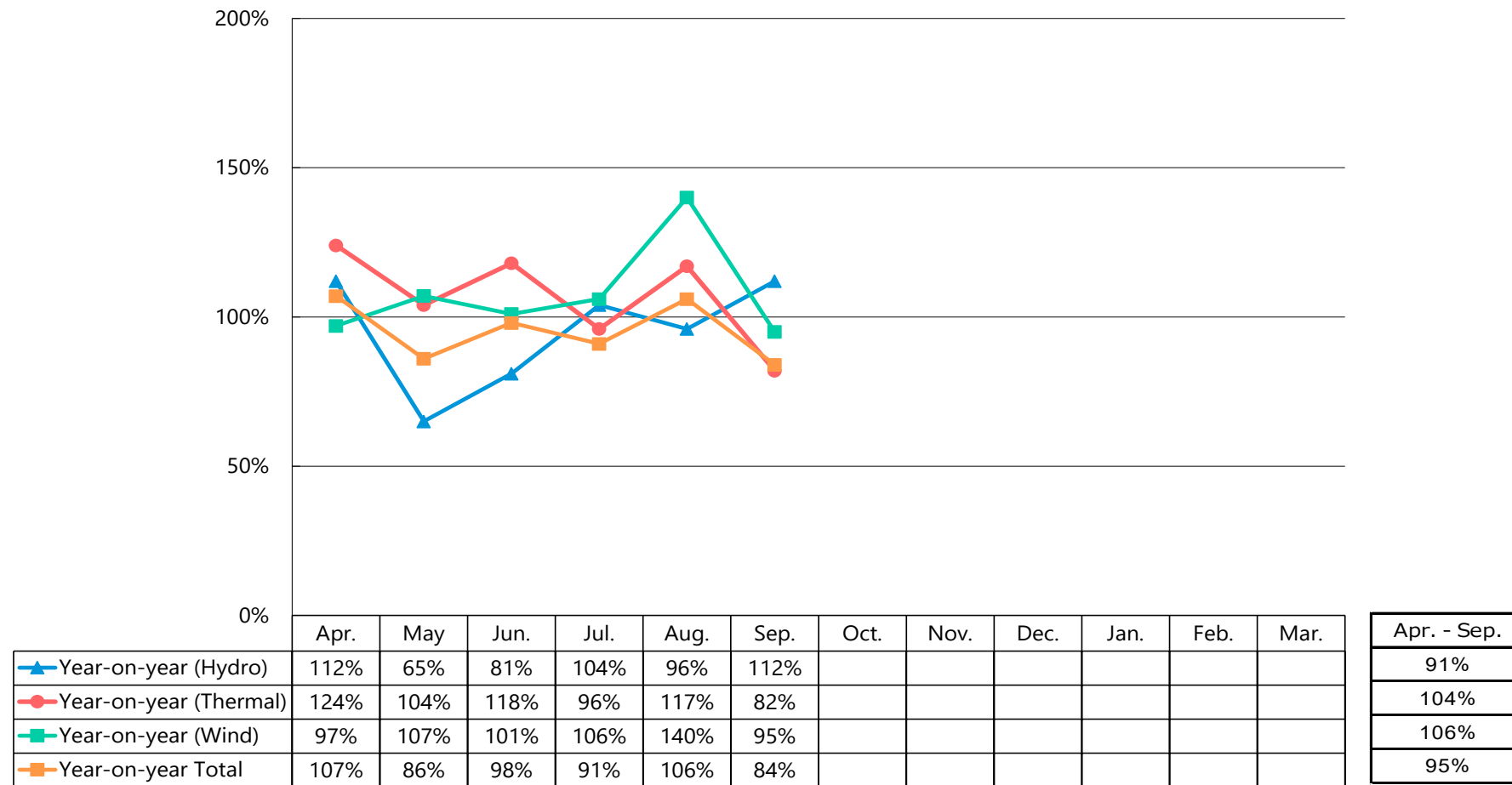
* Proportion of equity holding is not taken into account.



Change in Monthly Electricity Sales: Domestic Power Generation Business

Apr. 2025 - Sep. 2025 Total Results (cumulative) ⇒ 32.6 TWh

Apr. 2026 - Sep. 2026 Total Results (cumulative) ⇒ 30.9 TWh



* Total volume includes electricity sales volume of hydro, thermal, wind and electricity procured from wholesale electricity market, etc.



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