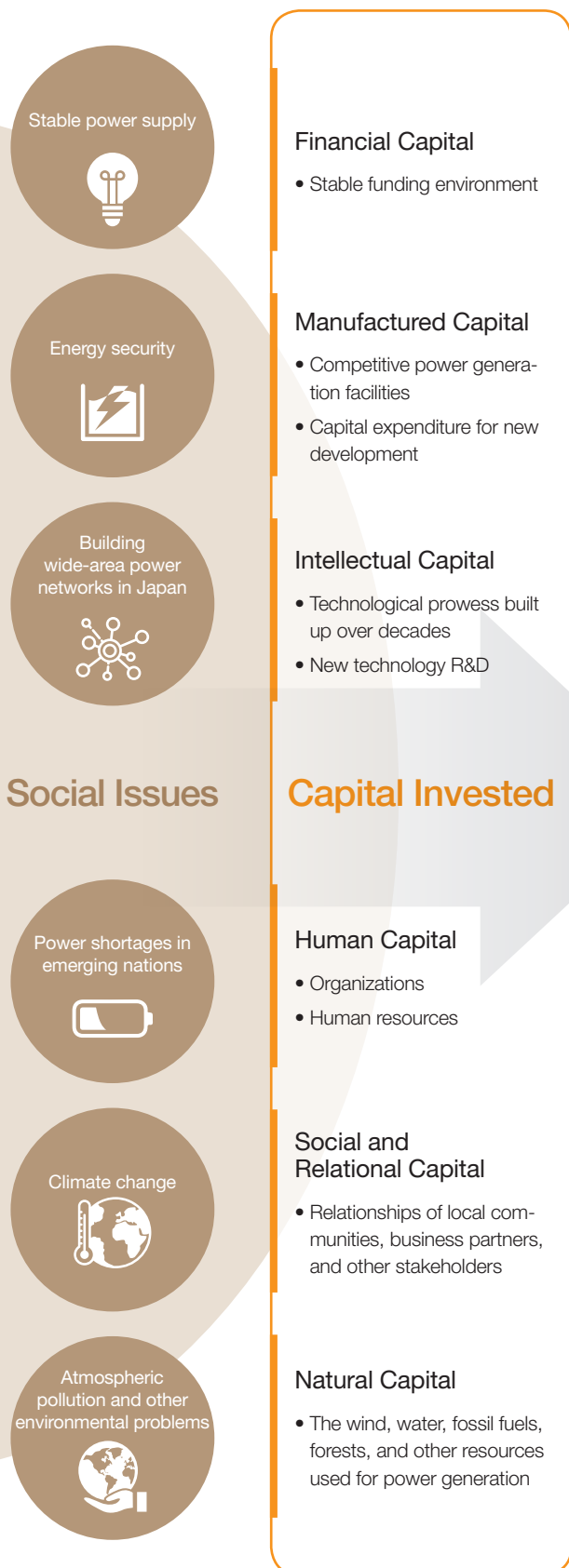


The J-POWER Group's Value Creation Process

Based on its Corporate Philosophy—"We will meet people's needs for energy without fail, and play our part for the sustainable development of Japan and the rest of the world"—the J-POWER Group is leveraging the technological prowess, organizational strength, and relationships of trust with local communities and business partners built up in its power generation business in and outside Japan to fulfill its mission of providing a stable power supply while sharing value that helps solve social issues with society at large to contribute to the achievement of the Sustainable Development Goals.



Area of Business

Electric Power Business	<ul style="list-style-type: none"> Domestic power generation business (renewable energy, thermal power, nuclear power) Transmission business
Overseas Business	<ul style="list-style-type: none"> Overseas power generation business Overseas consulting business
Electric Power-Related Business	<ul style="list-style-type: none"> Electric facility design, construction, and maintenance Coal procurement
Other Business	<ul style="list-style-type: none"> Waste-fueled power generation, cogeneration system business Environment-related business

Initiatives to develop zero-for fossil fuel power generation

The J-POWER Group's Strengths

Technological prowess and facility development, maintenance, and operation know-how

Balanced energy mix
Strong development track record of CO₂-free power sources
Stably operating, competitive power generation facilities

Foundation for Value Creation

E	<ul style="list-style-type: none"> Environmental initiatives <p>→ pp. 40-46</p>	S	<ul style="list-style-type: none"> Human resource development Health and safety management Community engagement <p>→ pp. 47-53</p>
----------	--	----------	---

FY2019
Sales

FY2019
Segment income

¥686.0 billion ¥27.4 billion

→ pp. 22-31

→ pp. 35-36

¥179.0 billion ¥33.9 billion

→ pp. 32-34

¥400.5 billion ¥18.5 billion

→ p. 37

¥22.1 billion ¥0.5 billion

→ p. 38

emission technologies

→ pp. 26-29

Organization and
human resources
supporting our
business foundations

Domestic/Overseas
business
Development track
record

G

- Corporate governance
- Compliance, risk management
- Emergency management

→ pp. 54-62

Nature and the environment



- Contributing to the realization of a sustainable world through the expansion of renewable energy and technological development of zero-emission technologies for fossil fuel power generation
- Addressing environmental problems by using power sources based on sophisticated environmental technologies

Local communities



- Contributing to regional economic development and revitalization

End users



- Power that supports everyday living
- Support for sustained economic growth in Japan
- Advancing economic development in emerging nations
- Helping create wide-area power networks in Japan

Business partners



- Affordable, stable, and high-quality power supply
- Synergy through business collaboration

Shareholders and investors



- Stable, ongoing shareholder returns
- Transparent IR/SR information

Employees



- Workplaces that are safe, healthy, and rewarding
- Opportunities to improve abilities and labor productivity

Value Provided to Society

Related SDGs

