

J-POWER GROUP

Key Points Conveyed in INTEGRATED REPORT 2026

This integrated report is structured along the following key points based on the opinions we have received while engaging with our stakeholders.

→ Growth roadmap for the J-POWER Group	Starting with the Message from the President, who was newly appointed in April 2026, these sections concisely describe the kind of company that J-POWER is, what it aims to accomplish, its growth roadmap and the value it creates.	P.06 Message from the President P.13 Value Creation Process
→ Group-wide targets, strategies, and steps taken toward achieving its action plan	Along with an outline of the BLUE MISSION action plan for 2050 and the current Medium-Term Management Plan 2024–2026, these sections discuss specific business initiatives to achieve the plan and financial initiatives related to shareholder returns and capital policy.	P.30 J-POWER “BLUE MISSION 2050” P.31 Medium-Term Management Plan 2024–2026 P.32 Initiatives for Carbon Neutrality P.38 Financial Initiatives
→ Initiatives to address climate change and nature-related issues	The J-POWER Group has positioned striking a balance between the supply of energy and response to climate change as key management challenge, and as a company involved in the supply of energy, it contributes to a sustainable society while aiming to be in harmony with the environment. J-POWER discloses information based on TCFD and TNFD recommendations.	P.47 Climate Change Scenario Analysis (Disclosure Based on TCFD Recommendations) P.61 Disclosure Based on TNFD Recommendations
→ Initiatives to reinforce the business foundation that supports value creation	These sections cover the J-POWER Group’s initiatives to reinforce the business foundation in terms of local community engagement, human resources and corporate governance, the key areas that support value creation.	P.72 Engagement with Local Communities P.78 Human Resources Strategy for Enhancing the Group's Competitiveness P.92 Activities of the Nomination and Compensation Committee P.93 Dialogue Between Outside Directors and Investors