

J-POWER Group
SUSTAINABILITY REPORT
2009

Harmonizing energy supply with the environment



J-POWER Group Overview (As of the end of March 2009)

◆ **Founded:** September 16, 1952 (J-POWER)

◆ **Employees:** Group total 6,581 (including 2,224 parent company employees)

◆ **Main business activities:**

● **Wholesale power supply (J-POWER)**

Hydropower stations 59 Total output 8.56 GW
 Thermal power stations (including geothermal) 8 Total output 7.82 GW
 Transmission lines for wheeling Total route length 2,408 km
 Customers 10 general electric utilities (regional power companies)

● **Other domestic electricity business**

(Includes affiliates accounted for by the equity method, but percentage ownership is not taken into account.)

Wind farms 12 Total output 0.26 GW
 Wholesale power supply to general electric utilities
 via independent power producers (IPP) 3 Total output 0.52 GW
 Wholesale power supply to power producers and suppliers (PPS) 3 Total output 0.32 GW

● **Ancillary business related to electricity**

Design, construction, and maintenance of electric power facilities, supply of fuel for power generation

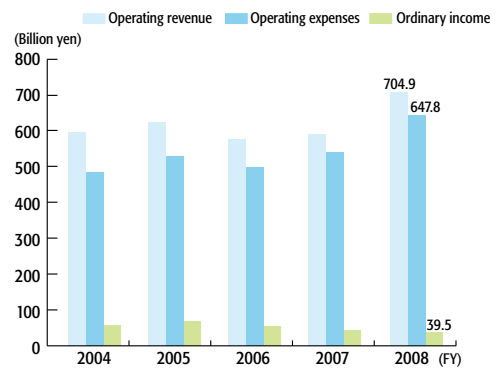
● **Diversified business**

Investment in overseas power generation projects and new energy businesses such as power generation from waste materials in Japan

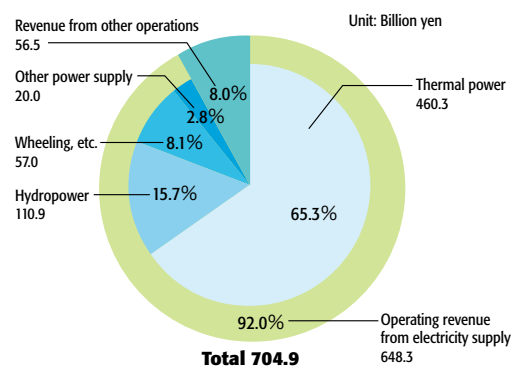
◆ **Total sales (consolidated basis):** 704,936 million yen

Revenue from electricity supply 648,362 million yen

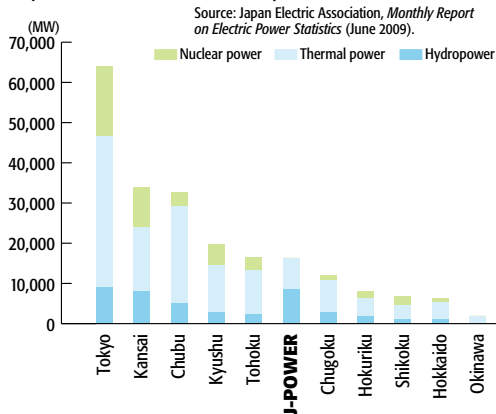
■ **Main Business Indicators (Consolidated basis)**



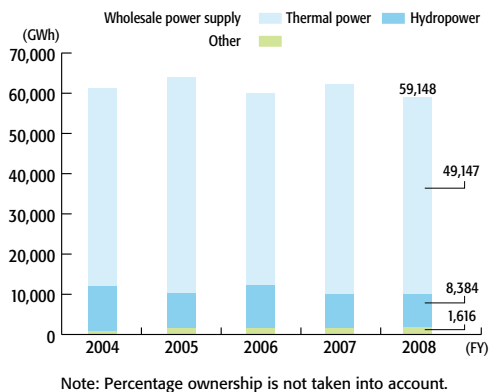
■ **Breakdown of Consolidated Sales (FY 2008)**



■ **Output of J-POWER and 10 Electric Power Companies (As of the end of March 2009)**



■ **Electric Power Sold**



Editorial Policies

- The J-POWER Group operates under its corporate philosophy of contributing to the sustainable development of Japan and the rest of the world. Accordingly, this report is titled *Sustainability Report* to express our intention of achieving sustainable growth and development of both the Group and society. It summarizes and reports on the Group's corporate activities under the headings of Governance, Social Responsibilities, and Environment.
- This report includes all consolidated subsidiaries and is representative of the entire J-POWER Group. Key issues of the J-POWER Group have been listed in the Special Features section with the aim of clearly identifying them.
- All environmental load and other data, such as the figures for inputs and outputs given in the "Business Activities and the Environment" section, have been calculated for the J-POWER Group as a whole. Joint investments have been accounted for according to the percentage ownership except in the case of data listed under "J-POWER Group Overview" on this page.
- To ensure objective credibility, this report has been independently assured by Ernst & Young Shin-Nihon Sustainability Institute Co., Ltd. (for details, see p. 71).
- Opinions on issues that exist toward the fulfillment of J-POWER's corporate social responsibilities have been drawn from a wide spectrum of experts, researchers, and journalists with the goal of

improving corporate management so that it may contribute to building a sustainable society and of increasing the reliability and transparency of our operations.

Period covered:

April 2008 to March 2009 (some items include information pertaining to April 2009 and beyond)

Scope: J-POWER and J-POWER Group companies (consolidated subsidiaries)

Where data apply only to J-POWER, or includes Group companies other than consolidated subsidiaries, this fact is noted in the text.

Guidelines referred to:

Ministry of the Environment, Environmental Reporting Guidelines: Fiscal Year 2007 Version
 Global Reporting Initiative (GRI), Sustainability Reporting Guidelines 2006

Report issued since: 1998

Next report due: July 2010 (tentative schedule)

Note concerning forecasts

The plans, strategies, and forecasts set out in this report have been formulated based on currently available information. Unforeseeable changes in various factors may cause results to differ from projections.

This report is also available at J-POWER's website as "J-POWER Group Sustainability Report 2009." Information on business plans and financial data are provided in its Annual Reports.

WEB <http://www.jpowers.co.jp/english/>

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Shokawa cherry trees and the Miboro Dam (Gifu Prefecture)

web <http://www.jpowers.co.jp/sakura/index.html>
(Japanese only)

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