



J-POWER Group
Sustainability Report
2007



J-POWER Group Business: Outline

(J-POWER and consolidated subsidiaries, as of the end of March 2007.)

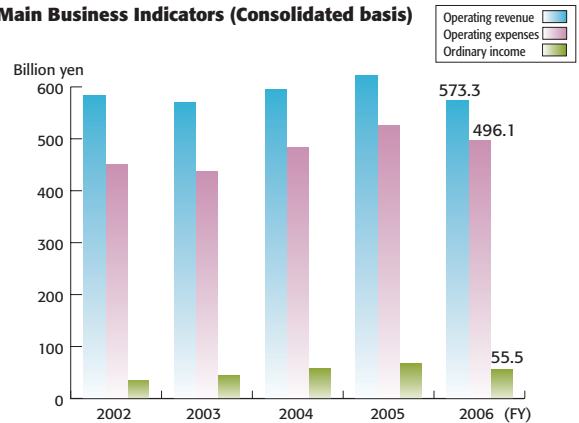
J-POWER was founded as an electricity wholesaler by the Japanese government in 1952 and is the only company with a nationwide network of transmission and transformation facilities playing a key role in the generation and supply of electricity throughout Japan.

Since its establishment J-POWER has contributed to economic growth and the improvement of everyday life in Japan by providing moderately priced and stable electricity supply to general electric utilities (10 regional power companies). The company was fully privatized in October 2004.

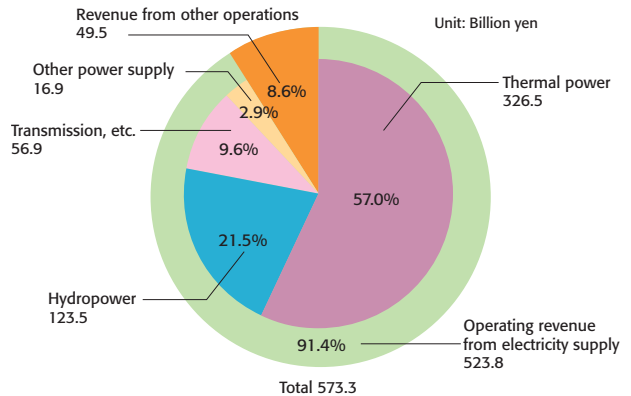
Corporate Profile (As of the end of March 2007)

◆ Founded (J-POWER)	September 16, 1952
◆ Employees	Group total 6,494 (including 2,174 parent company employees)
◆ Main business activities	
● Wholesale power supply (J-POWER)	
Hydropower stations	59 Total output 8.56 GW
Thermal power stations (including geothermal)	8 Total output 7.82 GW
Transmission lines (total length)	2,408 km
Customers	10 general electric utilities (regional power companies)
● Other electricity business	
Wind farms	8 Total output 0.21 GW
Wholesale power supply to general electric utilities via independent power producers (IPP)	1 Total output 0.13 GW
Wholesale power supply to power producers and suppliers (PPS)	2 Total output 0.22 GW
● Ancillary business related to electricity	
Design, construction, and maintenance of electric power facilities, supply of fuel for power generation	
● Diversified business	
Investment in overseas power generation projects and new energy businesses such as power generation from waste materials in Japan	
◆ Total sales (consolidated basis)	573,300 million yen
Revenue from electricity supply	523,800 million yen

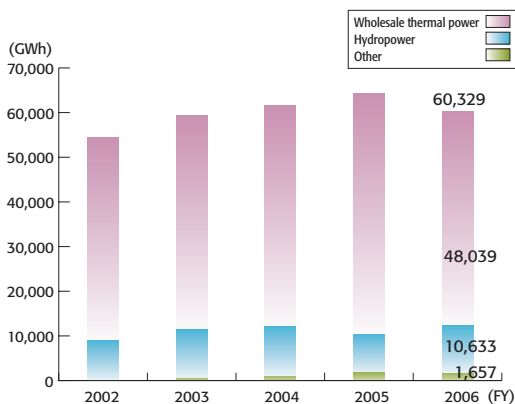
■ Main Business Indicators (Consolidated basis)



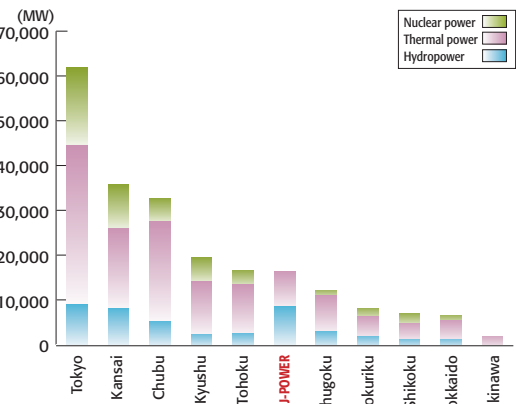
■ Breakdown of Consolidated Sales (FY 2006; including equity method affiliates)



■ Electric Power Sold

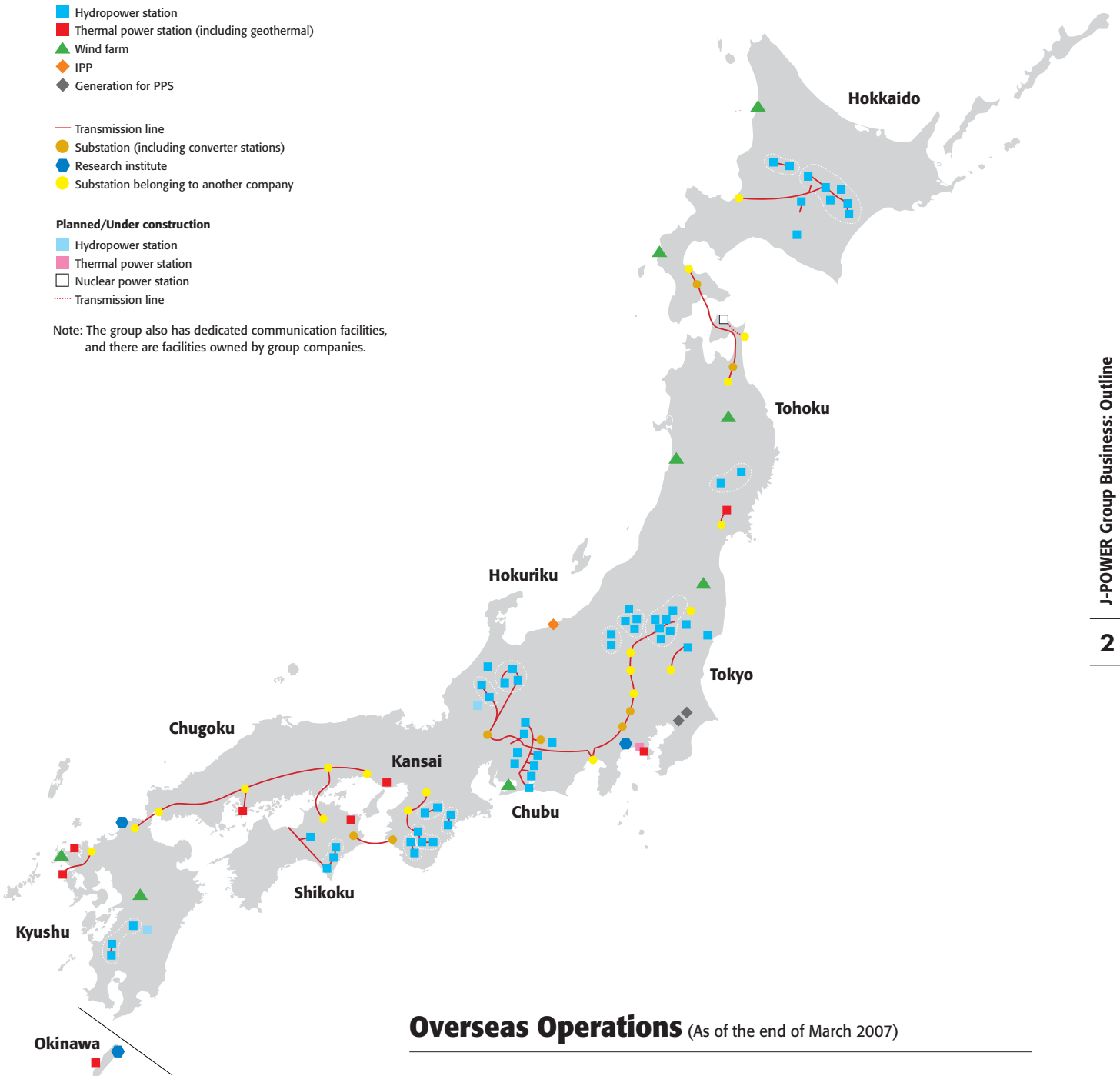


■ Output of J-POWER and 10 Electric Power Companies (As of the end of March 2007)



Source: Monthly Report on Electric Power Statistics

Facilities in Japan (As of the end of March 2007)



Overseas Operations (As of the end of March 2007)



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Note concerning forecasts

The plans, strategies, and forecasts set out in this report have been formulated based on currently available information. Unforeseeable changes in various factors may cause results to differ from projections.

Editorial Policies

- The J-POWER Group has continued to operate under its corporate philosophy of contributing to the sustainable development of society. Society today requires corporations to provide information on their overall activities through corporate reports, which initially focused on environment-related topics. Accordingly, this report (formerly titled *Environmental Management Report*) has been renamed *Sustainability Report* to express our intention of achieving sustainable corporate growth. It summarizes and reports on J-POWER's corporate activities under the headings of Business Management, Environment, and Social Responsibilities.
- This report includes all consolidated subsidiaries and is representative of the entire J-POWER Group.
- Key issues of the J-POWER Group have been listed in the Feature section with the aim of clearly identifying them.
- All data (inputs and outputs) on "Business Activities and the Environment" have been calculated for the J-POWER Group as a whole. Joint investments have been calculated according to the investment ratio.
- To ensure objective credibility, environmental data contained in this report has been independently evaluated by Shin Nihon Environmental and Quality Management Research Institute Co., Ltd. (see page 68 for details).
- Opinions on corporate social responsibility have been drawn from a

wide spectrum of experts, researchers, and journalists with the goal of improving corporate management so that it may contribute to building a sustainable society and of increasing the reliability and transparency of our operations.

- This report is also available at J-POWER's website as "J-POWER Group Sustainability Report 2007." Information on business plans and financial data are provided in its Annual Reports.

WEB <http://www.jpowers.co.jp/english/>

Period covered: April 2006 to March 2007 (some items include information pertaining to April 2007 and beyond)

Scope: J-POWER and J-POWER Group companies (consolidated subsidiaries)

Where data applies only to J-POWER, or includes Group companies, this fact is noted in the text.

Guidelines referred to:

Ministry of the Environment, Environmental Reporting Guidelines: Fiscal Year 2003 Version

Global Reporting Initiative (GRI), Sustainability Reporting Guidelines 2002

Report issued since: 1998

Next report due: July 2008 (tentative schedule)