



Electric Power Development Co., Ltd. Securities Code No.: 9513

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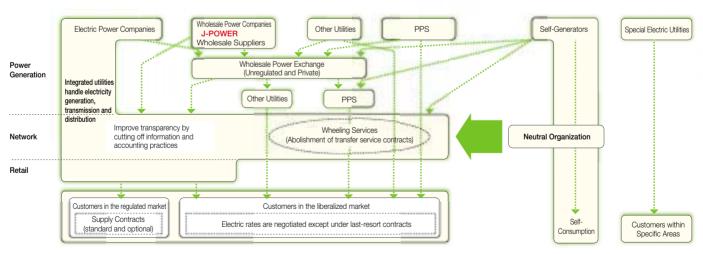
#### **Forward-Looking Statements**

Statements in this report, other than those of historical fact, are forward-looking statements about the future performance of J-POWER that are based on management's assumptions and beliefs in light of information currently available, and involve both known and unknown risks and uncertainties. Actual events and results may differ materially from those anticipated in these statements.

# Japanese Electric Power Industry and J-POWER

## Electric Power Industry in Japan

Japan's Electric Power Industry Structure (As of April 1, 2005)



Source: FEPC

#### Power Generation Facilities and Power Generated by Electric Power Utilities (As of March 31, 2005)

|         | Entities                         | Electric Po |       | Wholes | sale Po | wer Companies  | 6     | Publicly Held Con | npanies | Special Electric   | Itilities | Power Producer | and | Total of Elec | otric |
|---------|----------------------------------|-------------|-------|--------|---------|----------------|-------|-------------------|---------|--------------------|-----------|----------------|-----|---------------|-------|
| Sourc   | ce                               | Compani     | es    | J-POW  | ER      | Japan Atomic F | Power | and Others        | 6       | opoolar Elootino ( | 50000     | Supplier (PPS) | )   | Power Utili   | ties  |
| Hydro   | Power Generating Facilities (MW) | 33,794      | (75)  | 8,551  | (19)    | _              |       | 2,845             | (6)     | 1                  | (0)       | _              |     | 45,191        | (100) |
|         | Power Generated (GWh)            | 70,918      | (74)  | 12,892 | (14)    | —              |       | 11,692            | (12)    | 6                  | (0)       | —              |     | 95,508        | (100) |
| Thermal | Power Generating Facilities (MW) | 122,125     | (86)  | 7,825  | (6)     | _              |       | 10,173            | (7)     | 268                | (0)       | 850            | (1) | 141,239       | (100) |
|         | Power Generated (GWh)            | 457,764     | (81)  | 52,708 | (9)     | —              |       | 57,224            | (10)    | 1,102              | (0)       | _              |     | 568,799       | (100) |
| Nuclear | Power Generating Facilities (MW) | 44,505      | (94)  |        |         | 2,617          | (6)   | _                 |         | _                  |           |                |     | 47,122        | (100) |
|         | Power Generated (GWh)            | 262,477     | (93)  | —      |         | 19,965         | (7)   | _                 |         | —                  |           | _              |     | 282,442       | (100) |
| Others  | Power Generating Facilities (MW) | 4           | (100) | _      |         | _              |       | _                 |         | _                  |           | _              |     | 4             | (100) |
|         | Power Generated (GWh)            | 7           | (100) | —      |         | —              |       | _                 |         | —                  |           | _              |     | 7             | (100) |
| Total   | Power Generating Facilities (MW) | 200,428     | (86)  | 16,375 | (7)     | 2,617          | (1)   | 13,017            | (6)     | 269                | (0)       | 850            | (0) | 233,556       | (100) |
| TOLAI   | Power Generated (GWh)            | 791,166     | (84)  | 65,600 | (7)     | 19,965         | (2)   | 68,916            | (7)     | 1,108              | (0)       | _              |     | 946,756       | (100) |

**Power Generated** 

(Year ended March 31, 2005/GWh)

Source: Japan Electric Association

Note: Figures in parentheses indicate each entity's percentage share of total generation by source.

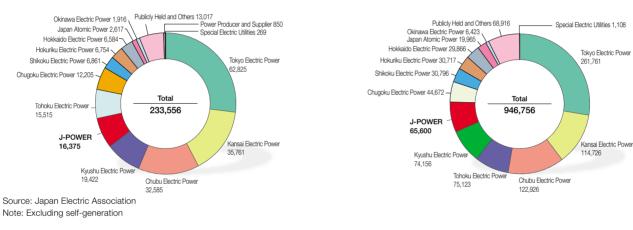
Figures for thermal include geothermal.

Others are the total of fuel cell, windmill and superconductor. Excluding self-generation

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## Power Generating Facilities

(Year ended March 31, 2005/MW)



Reference

### Overview of the Wholesale Electric Power Exchange

Created in response to reform of Japan's power sector, exchange transactions began at the wholesale electric power exchange in April 2005. Entering into the wholesale electricity market with its existing power-generation facilities, J-POWER aims to play a significant role within the new electric power framework in Japan.

Established in November 2003 to head the first nationwide electric power exchange market, Japan Electric Power Exchange, an interim limited liability company, began operations as a private and non-mandatory entity on April 1, 2005. The exchange was established with the following objectives.

- To create and publicize wholesale electricity price indices by season, day and time of day, thereby helping companies to weigh the risk of
  investing in the development of power generation capacity
- To supplement mutual contracts and independent generating capacity, expanding sales and procurement options during times of over- and under-power supply and demand



## 2 J-POWER's Power Generation (Consolidated)

|  | 1996/3  | 1997/3   | 1998/3  | 1999/3  |
|--|---------|----------|---------|---------|
| Capacity of Power Generation Facilities (MW) |         |          |         |         |
| Wholesale Electric Power Business            | 12,307  | 12,907   | 13,915  | 13,915  |
| Hydroelectric                                | 7,653   | 8,253    | 8,261   | 8,261   |
| Thermal                                      | 4,655   | 4,655    | 5,655   | 5,655   |
| Other Electric Power Businesses              | —       | _        | —       | —       |
| Total  | 12,307  | 12,907   | 13,915  | 13,915  |
| Hydroelectric Water Supply Rate (%)          | 96      | 88       | 103     | 108     |
| Thermal Load Factor (%)                      | 76      | 74       | 70      | 54      |
| Power Sales (GWh)                            |         |          |         |         |
| Wholesale Electric Power Business            | 38,008  | 37,235   | 41,709  | 35,646  |
| Hydroelectric                                | 9,401   | 8,773    | 10,120  | 10,741  |
| Thermal                                      | 28,606  | 28,462   | 31,590  | 24,905  |
| Other Electric Power Businesses              | _       | —        | —       | —       |
| Total  | 38,008  | 37,235   | 41,709  | 35,646  |
| Electric Power Revenues (Millions of yen)    |         |          |         |         |
| Wholesale Electric Power Business            | 383,099 | 392,565  | 416,849 | 392,474 |
| Hydroelectric                                | 132,941 | 139,834  | 143,997 | 145,643 |
| Thermal                                      | 250,158 | 252,731  | 272,851 | 246,830 |
| Other Electric Power Businesses              | —       | <u> </u> | —       |         |
| Transmission (Millions of yen)               | 54,947  | 56,225   | 57,292  | 57,259  |

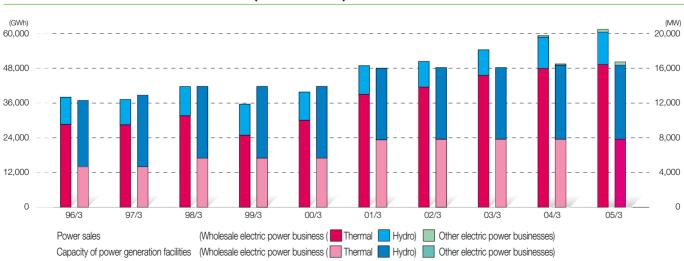
Note: The J-POWER Group's power generation activities are as follows:

Wholesale electric power business:

Supplying electricity to 10 EPCOs from our thermal and hydroelectric power plants and providing transmission services to the EPCOs (excluding Okinawa Electric Power Co., Inc.) through our transmission and substation facilities.

Other electric power businesses:

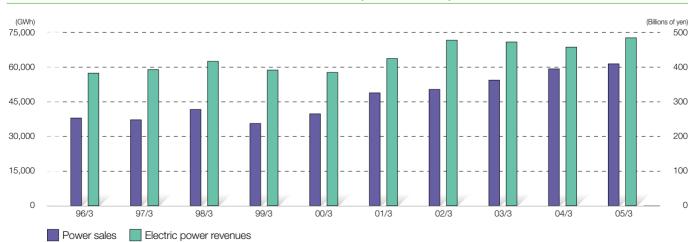
Engaging in wind power plants, the wholesale supply of electricity to EPCOs by IPPs, and the wholesale supply of electricity for PPSs.



### J-POWER's Power Sales and Facilities (Consolidated)

| 2005/3  | 2004/3  | 2003/3  | 2002/3  | 2001/3  | 2000/3  |
|---------|---------|---------|---------|---------|---------|
| 16,375  | 16,375  | 16,085  | 16,085  | 16,015  | 13,915  |
| 8,551   | 8,551   | 8,261   | 8,261   | 8,261   | 8,261   |
| 7,825   | 7,825   | 7,825   | 7,825   | 7,755   | 5,655   |
| 375     | 134     | _       | _       | _       | _       |
| 16,750  | 16,509  | 16,085  | 16,085  | 16,015  | 13,915  |
| 118     | 109     | 91      | 92      | 102     | 100     |
| 77      | 75      | 71      | 66      | 64      | 64      |
| 60,517  | 58,787  | 54,429  | 50,403  | 48,915  | 39,827  |
| 11,172  | 10,850  | 8,902   | 8,873   | 9,929   | 9,786   |
| 49,345  | 47,937  | 45,527  | 41,529  | 38,987  | 30,041  |
| 965     | 517     |         |         |         |         |
| 61,483  | 59,305  | 54,429  | 50,403  | 48,915  | 39,827  |
| 476,335 | 453,478 | 473,567 | 477,849 | 425,184 | 385,719 |
| 137,106 | 135,758 | 138,195 | 137,901 | 144,100 | 144,114 |
| 339,228 | 317,719 | 335,371 | 339,947 | 281,084 | 241,604 |
| 8,679   | 4,472   | _       | _       | ·       |         |
| 61,194  | 63,398  | 66,739  | 67,183  | 67,095  | 62,287  |





## **8** Comparison of Electric Power Companies

#### **Overall Comparison of Major Electric Power Companies**

| (For the year ended March 31, 2005)                            | J-POWER        | Hokkaido  | Tohoku      | Tokyo      |  |
|--|----------------|-----------|-------------|------------|--|
| Area of Supply   | Whole of Japan | Hokkaido  | Tohoku area | Kanto area |  |
| Power Generating Facilities (MW)                               | 16,375         | 6,584     | 15,515      | 62,825     |  |
| Hydroelectric  | 8,551          | 1,226     | 2,415       | 8,522      |  |
| Thermal (including geothermal and internal combustion)         | 7,825          | 4,200     | 10,926      | 36,995     |  |
| Nuclear  | —              | 1,158     | 2,174       | 17,308     |  |
| Power Generated and Received (GWh)                             | 66,661         | 33,989    | 85,253      | 311,797    |  |
| Generated  | 66,661         | 29,866    | 75,123      | 262,562    |  |
| Received   | 2,038          | 4,143     | 22,971      | 40,462     |  |
| Power to Pump Water at Pumped Storage Power Stations           | (2,038)        | (18)      | (175)       | (4,034)    |  |
| Power Sales (GWh)  | 61,483         | 30,192    | 77,329      | 286,741    |  |
| Electric Power Revenues (Millions of yen)                      | 546,209        | 505,109   | 1,243,171   | 4,637,268  |  |
| Number of Customers (thousands)                                |                | 3,874     | 7,673       | 27,745     |  |
| Total Assets (Consolidated) (Millions of yen)                  | 2,021,655      | 1,443,875 | 4,122,476   | 13,748,843 |  |
| Shareholders' Equity (Consolidated) (Millions of yen)          | 391,327        | 405,049   | 929,771     | 2,502,157  |  |
| Operating Revenues (Consolidated) (Millions of yen)            | 594,375        | 522,460   | 1,611,461   | 5,047,210  |  |
| Net Income (Consolidated) (Millions of yen)                    | 35,559         | 36,902    | 56,960      | 226,177    |  |
| Market Capitalization (Millions of yen) (As of March 31, 2005) | 458,066        | 469,336   | 999,228     | 3,517,455  |  |
| Number of Employees (Consolidated)                             | 5,925          | 6,867     | 22,627      | 53,380     |  |
| Operating Revenues per Employees (Millions of yen)             | 100            | 76        | 71          | 95         |  |

Notes: 1) Figures are rounded, so the totals may not agree with the sum of each column.

2) Figures for power sales and electric power revenues include those to large-load customers. These figures include those of power interchange and those to EPCOs. Figures for number of customers do not include large-load customers and EPCOs. Figures for the number of customers of Okinawa Electric includes large-load customers.

Source: Financial reports of each company.

| (Year ended December 2004)   | Canada       |                | United States    |            |  |
|--|--------------|----------------|------------------|------------|--|
| (Figures for Scottish and Southern Energy plc are year ended Mar. 31,2005) | Hydro-Quebec | Duke Energy    | Southern Company | Con Edison |  |
| Area of Supply   | Quebec       | North Carolina | Atlanta          | New York   |  |
| Total Assets (Consolidated) (Millions of yen)                              | 4,991,096    | 5,780,528      | 3,851,810        | 2,350,978  |  |
| Shareholders' Equity (Consolidated) (Millions of yen)                      | 1,394,920    | 1,713,316      | 1,071,070        | 735,097    |  |
| Total Operating Revenues (Consolidated) (Millions of yen)                  | 920,028      | 2,345,037      | 1,240,307        | 1,016,881  |  |
| Net Income (Consolidated) (Millions of yen)                                | 209,410      | 155,272        | 159,649          | 55,960     |  |
| Number of Employees (Consolidated)   | 18,835       | 21,500         | 25,642           | 14,096     |  |
| Operating Revenues per Employees (Millions of yen)                         | 48           | 109            | 48               | 72         |  |

Notes: 1) Figures are rounded.

2) Figures have been translate into Japanese yen at following rates:

C\$1.00=¥86.00; US\$1.00=104.21; Euro1.00=¥141.61 (As of December 31, 2004)

£1.00=¥202.03 (As of March 31, 2005)

Source: Annual reports 2004 of each company and Annual reports 2005 of Scottish and Southern Energy plc.

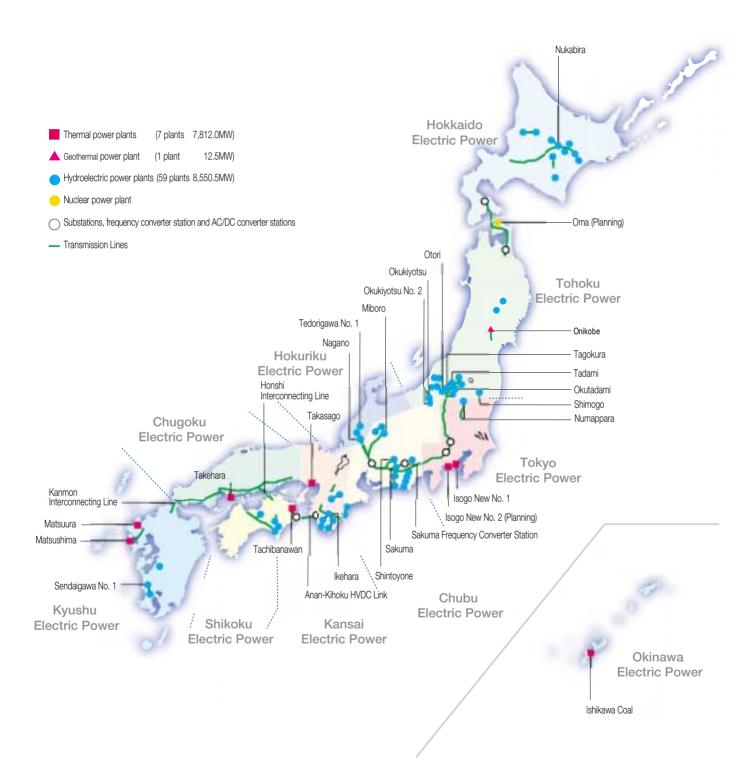
| Chubu      | Hokuriku      | Kansai      | Chugoku      | Shikoku   | Kyushu    | Okinawa |
|------------|---------------|-------------|--------------|-----------|-----------|---------|
| Chubu area | Hokuriku area | Kansai area | Chugoku area | Shikoku   | Kyushu    | Okinawa |
| 32,585     | 6,754         | 35,761      | 12,205       | 6,861     | 19,422    | 1,916   |
| 5,219      | 1,814         | 8,186       | 2,900        | 1,143     | 2,374     | —       |
| 23,370     | 4,400         | 17,807      | 8,026        | 3,705     | 11,789    | 1,916   |
| 4,997      | 540           | 9,768       | 1,280        | 2,022     | 5,258     | —       |
| 137,995    | 29,765        | 157,991     | 63,984       | 30,688    | 88,055    | 8,163   |
| 122,926    | 30,716        | 114,726     | 44,672       | 30,797    | 74,156    | 6,424   |
| 14,075     | 5,651         | 32,155      | 23,663       | 8,398     | 14,326    | 1,780   |
| (1,941)    | (38)          | (3,990)     | (941)        | (327)     | (327)     | (40)    |
| 126,663    | 26,874        | 144,886     | 58,140       | 27,211    | 80,199    | 7,193   |
| 2,006,922  | 400,285       | 2,364,655   | 894,624      | 447,270   | 1,303,063 | 136,163 |
| 10,338     | 2,004         | 13,189      | 5,206        | 2,874     | 8,296     | 784     |
| 5,703,558  | 1,603,728     | 6,857,871   | 2,636,362    | 1,363,119 | 4,049,713 | 392,158 |
| 1,413,233  | 363,940       | 1,646,686   | 658,208      | 385,365   | 979,251   | 86,959  |
| 2,133,223  | 470,907       | 2,613,483   | 1,011,798    | 576,263   | 1,408,728 | 150,768 |
| 91,270     | 25,135        | 69,739      | 47,061       | 26,901    | 89,288    | 7,614   |
| 1,897,407  | 430,312       | 2,069,802   | 755,097      | 541,981   | 1,081,139 | 72,678  |
| 24,073     | 6,343         | 33,276      | 14,521       | 8,714     | 18,864    | 2,537   |
| 89         | 74            | 79          | 70           | 66        | 75        | 59      |

| United Kingdom                   | France     | Gerr       | nany       |
|----------------------------------|------------|------------|------------|
| Scottish and Southern Energy plc | EDF        | RWE        | E.ON       |
| U.K.                             | Europe     | Europe     | Europe     |
| 1,274,081                        | 21,011,384 | 13,222,126 | 16,152,320 |
| 384,321                          | 2,487,663  | 1,585,041  | 4,752,432  |
| 1,499,991                        | 6,645,474  | 5,967,021  | 6,953,476  |
| 109,742                          | 189,899    | 302,621    | 614,446    |
| 11,034                           | 156,152    | 97,777     | 69,710     |
| 135                              | 43         | 61         | 100        |

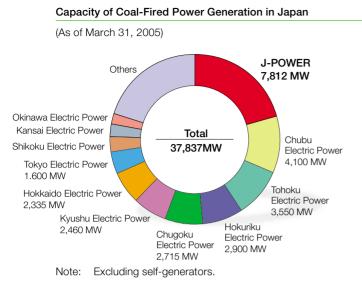
## Wholesale Electric Power Business

### J-POWER's Facilities

(As of March 31, 2005)



## (1) Thermal Power Generation



### Calorific Unit Price by Fossil Fuel (Imports)

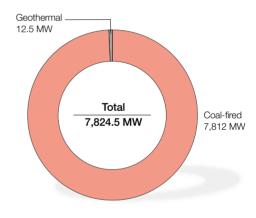


#### Capacity of Thermal Power Generation in Japan (As of March 31, 2005) Others Okinawa Electric Power Hokkaido Electric Power Tokyo Electric Power Shikoku Electric Power 36,995MW Hokuriku Electric Power J-POWER 7,825MW Total Chugoku Electric Power 141,239MW 8,026MW Chubu Tohoku Electric Power Electric Power 10,926MW 22,370MW Kyushu Electric Power 11,789MW Kansai Electric Power 17,807MW

Note: Excluding self-generators. Source: Japan Electric Association

## Proportion of J-POWER's Thermal Power Generation by Source





#### **Coal-Fired Power Stations**

| Power Stations   |  | Beginning of Operation | Location             | Maximum Capacity (kW) |
|------------------|--|------------------------|----------------------|-----------------------|
| Isogo            | New No. 1                                | Apr. 2002              | Kanagawa Prefecture  | 600,000               |
| Takasago         | No. 1                                    | Jul. 1968              | Like an Durafa at wa | 500.000               |
|                  | No. 2                                    | Jan. 1969              | Hyogo Prefecture     | 500,000               |
| Takehara         | No. 1                                    | Jul. 1967              |                      | 250,000               |
|                  | No. 2                                    | Jun. 1995*             | Hiroshima Prefecture | 350,000               |
|                  | No. 3                                    | Mar. 1983              |                      | 700,000               |
| Tachibanawan     | anawan No. 1 Jul. 2000 Teleskiwa Dafatua | 0.100.000              |                      |                       |
|                  | No. 2                                    | Dec. 2000              | Tokushima Prefecture | 2,100,000             |
| Matsushima       | No. 1                                    | Jan. 1981              | Nagasaki Prefecture  | 1 000 000             |
|                  | No. 2                                    | Jun. 1981              | Nagasaki Prelecture  | 1,000,000             |
| Matsuura         | No. 1                                    | Jun. 1990              | Nagagali Profestura  | 0.000.000             |
|                  | No. 2 Jul. 1997 Nagasaki Prefecture      |                        | inagasaki Prelečture | 2,000,000             |
| Ishikawa Thermal | No. 1                                    | Nov. 1986              | Okinawa Prefecture   | 010.000               |
| N                | No. 2                                    | Mar. 1987              | Okinawa Freieclule   | 312,000               |

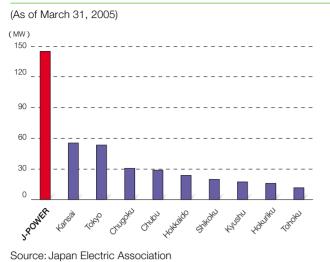
\*Converted from heavy oil-fueled boiler to coal-fueled fluidized boiler

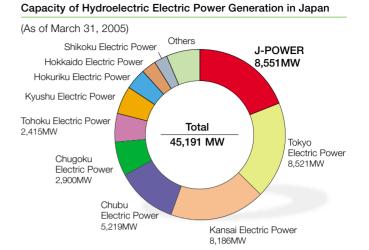
#### **Geothermal Power Station**

| Power Station | Beginning of Operation | Location          | Maximum Capacity |
|---------------|------------------------|-------------------|------------------|
| Onikobe       | Mar. 1975              | Miyagi Prefecture | 12,500kW         |

### (2) Hydroelectric Power Generation

Average Generation Capacity per Hydroelectric Power Station





Note: Excluding self-generators.

## Major Hydroelectric Power Stations

| Power Stations     | Beginning of Operation | Location             | Maximum Capacity (kW) | Туре                                     |
|--------------------|------------------------|----------------------|-----------------------|--|
| Shimogo            | Apr. 1988              | Fukushima Prefecture | 1,000,000             | dam conduit type, genuine pumped storage |
| Okutadami          | Dec. 1960              | Fukushima Prefecture | 560,000               | dam conduit type                         |
| Otori              | Nov. 1963              | Fukushima Prefecture | 182,000               | dam type                                 |
| Tagokura           | May 1959               | Fukushima Prefecture | 380,000               | dam type                                 |
| Tadami             | Jul. 1989              | Fukushima Prefecture | 65,000                | dam type                                 |
| Taki               | Dec. 1961              | Fukushima Prefecture | 92,000                | dam type                                 |
| Kuromatagawa No. 1 | Feb. 1958              | Niigata Prefecture   | 61,500                | dam conduit type                         |
| Okukiyotsu         | Jul. 1978              | Niigata Prefecture   | 1,000,000             | dam conduit type, genuine pumped storage |
| Okukiyotsu No. 2   | Jun. 1996              | Niigata Prefecture   | 600,000               | dam conduit type, genuine pumped storage |
| Numappara          | Jun. 1973              | Tochigi Prefecture   | 675,000               | dam conduit type, genuine pumped storage |
| Misakubo           | May 1969               | Shizuoka Prefecture  | 50,000                | dam conduit type                         |
| Shintoyone         | Nov.1972               | Aichi Prefecture     | 1,125,000             | dam conduit type, mixed pumped storage   |
| Sakuma             | Apr. 1956              | Shizuoka Prefecture  | 350,000               | dam conduit type                         |
| Miboro             | Jan. 1961              | Gifu Prefecture      | 215,000               | dam conduit type                         |
| Miboro No. 2       | Dec. 1963              | Gifu Prefecture      | 59,200                | dam conduit type                         |
| Nagano             | May 1968               | Fukui Prefecture     | 220,000               | dam type, mixed pumped storage           |
| Yugami             | May 1968               | Fukui Prefecture     | 54,000                | dam conduit type                         |
| Tedorigawa No. 1   | Aug. 1979              | Ishikawa Prefecture  | 250,000               | dam conduit type                         |
| Totsugawa No. 1    | Oct. 1960              | Nara Prefecture      | 75,000                | dam conduit type                         |
| Totsugawa No. 2    | Jan. 1962              | Wakayama Prefecture  | 58,000                | dam conduit type                         |
| Ikehara            | Sep. 1964              | Nara Prefecture      | 350,000               | dam type, mixed pumped storage           |
| Nanairo            | Jul. 1965              | Wakayama Prefecture  | 82,000                | dam conduit type                         |
| Futamata           | Jan. 1963              | Kochi Prefecture     | 72,100                | dam conduit type                         |
| Sendaigawa No. 1   | Feb. 1965              | Kagoshima Prefecture | 120,000               | dam type                                 |

Note: Includes power stations with maximum output of 50MW or more

### (3) Transmission Lines and Substations

### Major Transmission Lines

| Transmission Lines          | Beginning of Operation | Location                                | Total Lines | Voltage    |
|-----------------------------|------------------------|---|-------------|------------|
| Tokachi Trunk Line          | Jan. 1956              | Hokkaido Prefecture                     | 214.3km     | 187kV      |
| Tadami Trunk Line           | May 1959               | Fukushima Prefecture - Tokyo Prefecture | 219.9km     | 275k-500kV |
| Sakuma East Trunk Line      | Apr.1956               | Shizuoka Prefecture - Tokyo Prefecture  | 194.3km     | 275kV      |
| Sakuma West Trunk Line      | Apr. 1956              | Shizuoka Prefecture - Aichi Prefecture  | 107.7km     | 275kV      |
| Miboro Trunk Line           | Nov. 1960              | Gifu Prefecture - Aichi Prefecture      | 108.6km     | 275kV      |
| Nahari Trunk Line           | Jun. 1960              | Kochi Prefecture - Ehime Prefecture     | 119.9km     | 187kV      |
| Honshi Interconnecting Line | Jul. 1994              | Kagawa Prefecture - Okayama Prefecture  | 127.0km     | 500kV      |
| Kitahon HVDC Link           | Dec. 1979              | Hokkaido Prefecture - Aomori Prefecture | 167.4km     | DC±250kV   |

Note: Includes transmission lines extending over 100km or more

### Substations

| Substations    | Beginning of Operation | Location           | Capacity     |
|----------------|------------------------|--------------------|--------------|
| Minami-kawagoe | May 1959               | Saitama Prefecture | 1,542,000kVA |
| Nishi-Tokyo    | Apr. 1956              | Tokyo Prefecture   | 1,350,000kVA |
| Nagoya         | Apr. 1956              | Aichi Prefecture   | 1,400,000kVA |

### **Frequency Converter Station**

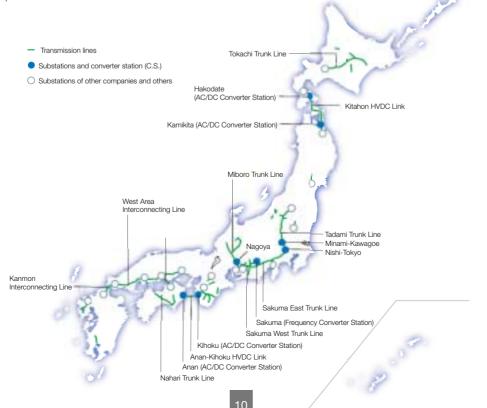
| Frequency Converter Station Beginning of Operation |          | Location            | Capacity  |  |
|--|----------|---------------------|-----------|--|
| Sakuma   | Oct.1965 | Shizuoka Prefecture | 300,000kW |  |

### AC/DC Converter Stations

| AC/DC Converter Stations | Beginning of Operation | Location             | Capacity    |
|--------------------------|------------------------|----------------------|-------------|
| Hakodate                 | Dec.1979               | Hokkaido Prefecture  | 600,000kW   |
| Kamikita                 | Dec.1979               | Aomori Prefecture    | 600,000kW   |
| Kihoku                   | Jun. 2000              | Wakayama Prefecture  | 1,400,000kW |
| Anan                     | Jun. 2000              | Tokushima Prefecture | 1,400,000kW |

## J-POWER's Transmission Lines and Substations

(As of March 31, 2005)



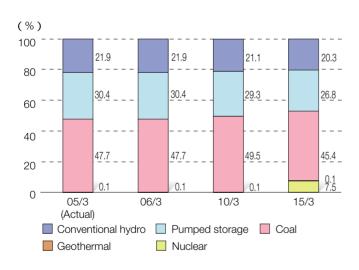
### (4) Power Development Plans

We formulated and submitted our plan for the next 10 years with METI after discuss EPCOs. The plan covers the period from the fiscal year ending March 2006 through 2015. During this period, we intend to add 2,161MW of capacity to our existing 16,375MW. These gains

List of Power Development Plans (Years ending March 31)

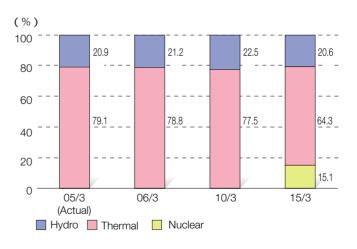
should stem mainly from the July 2009 startup of the 600MW unit at the Isogo New No. 2 Thermal Power Station and the March 2012 startup of a 1,383MW unit at the Oma Nuclear Power Station.

| Power source          | Hydroelectric                   |       | Thermal                    | Nuclear          | Total capacity |
|-----------------------|---------------------------------|-------|----------------------------|------------------|----------------|
| Capacity as of 2005/3 |                                 | 8,551 | 7,825                      |                  | 16,375         |
| 2006/3                |                                 |       |                            |                  | 16,375         |
| 2007/3                |                                 |       |                            |                  | 16,380         |
| 2008/3                |                                 |       |                            |                  | 16,380         |
| 2009/3                |                                 |       |                            |                  | 16,385         |
| 2010/3                |                                 |       | Isogo New No. 2 (Jul.) 600 |                  | 16,985         |
| 2011/3                |                                 |       |                            |                  | 16,990         |
| 2012/3                | Sagara (Mar.)                   | 17    |                            | Oma (Mar.) 1,383 | 18,375         |
|                       | Abolition of Isawa No. 1 (Apr.) | (15)  |                            |                  |                |
| 2013/3                |                                 |       |                            |                  | 18,380         |
| 2014/3                | Abolition of Katsurazawa (Apr.) | (15)  |                            |                  | 18,365         |
| 2015/3                | Isawa No. 1                     | 18    |                            |                  | 18,536         |
|                       | Tokuyama                        | 153   |                            |                  |                |
| Capacity as of 2016/3 |                                 | 8,728 | 8,425                      | 1,383            | 18,536         |
| From 2017/3           | Shinkatsurazawa                 | 17    |                            |                  |                |



#### Proportion of Capacity by Source

#### Proportion of Power Generation by Source



## (MW)

# 2 Other Electric Power Businesses

Other Electric Power Business Projects (As of Jun. 30, 2005)

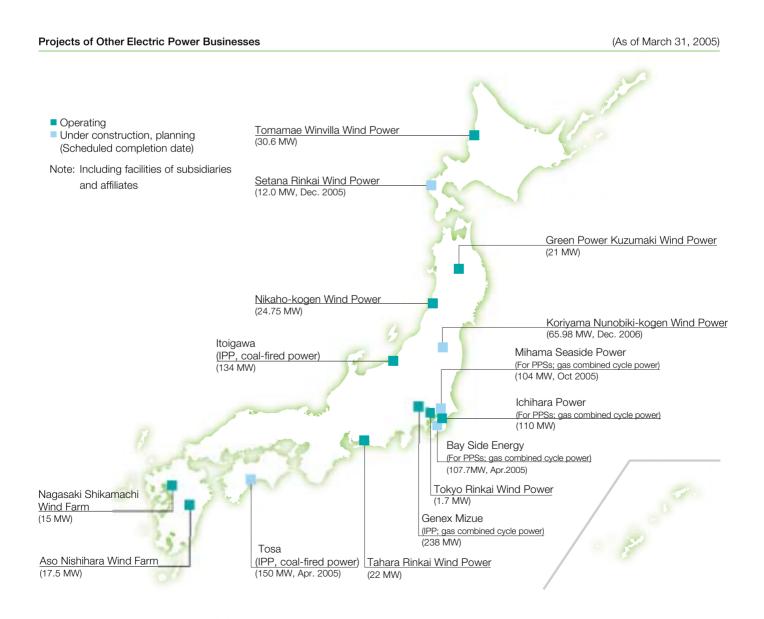
## Wind Power Generation

| Projects  | Facilities   | Operating companies   | Status   |
|---|--|---|--|
| Tomamae Winvilla Wind<br>Power<br>(Hokkaido Prefecture)         | Capacity: 30.6MW<br>Facilities: 1.65MW x 14<br>1.5MW x 5 | Dream-Up Tomamae Co., Ltd.<br>Capital: 10 million yen<br>Equity stake: 100%               | Apr. 1999 Established Dream-Up Tomamae Co., Ltd.<br>Dec. 2000 Began operation  |
| Nikaho-kogen Wind<br>Power<br>(Akita Prefecture)                | Capacity: 24.75MW<br>Facilities: 1.65MW x 15             | Nikaho-kogen Wind Power Co., Ltd.<br>Capital: 100 million yen<br>Equity stake: 67%        | Apr. 2000 Established Nikaho-kogen Wind Power Co., Ltd.<br>Dec. 2001 Began operation   |
| Tokyo Rinkai Wind Power<br>(Tokyo Prefecture)                   | Capacity: 1.7MW<br>Facilities: 0.85MW x 2                | J-Wind TOKIO Co., Ltd.<br>Capital: 250 million yen<br>Equity stake: 50%                   | Jun. 2002 Established J-Wind TOKIO Co., Ltd.<br>Mar. 2003 Began operation  |
| Green Power Kuzumaki<br>Wind Power<br>(Iwate Prefecture)        | Capacity: 21MW<br>Facilities: 1.75MW x 12                | Green Power Kuzumaki Co., Ltd.<br>Capital: 490 million yen<br>Equity stake: 100%          | Sep. 2001 Established Green Power Kuzumaki Co., Ltd.<br>Dec. 2003 Began operation  |
| Nagasaki Shikamachi<br>Wind Farm<br>(Nagasaki Prefecture)       | Capacity: 15MW<br>Facilities: 1MW x 15                   | Nagasaki-Shikamachi Wind Power Co., Ltd.<br>Capital: 490 million yen<br>Equity stake: 70% | Jun. 2003 Established Nagasaki-Shikamachi Wind Power Co., Ltd.<br>Feb. 2005 Began operation  |
| Aso Nishihara Wind Farm<br>(Kumamoto Prefecture)                | Capacity: 17.5MW<br>Facilities: 1.75MW x 10              | Green Power Aso Co., Ltd.<br>Capital: 490 million yen<br>Equity stake: 81%                | Jun. 2003 Established Green Power Aso Co., Ltd.<br>Feb. 2005 Began operation   |
| Setana Rinkai Wind<br>Power<br>(Hokkaido Prefecture)            | Capacity: 12MW<br>Facilities: 2MW x 6                    | Green Power Setana Co., Ltd.<br>Capital: 100 million yen<br>Equity stake: 100%            | Feb. 2004 Established Green Power Setana Co., Ltd.<br>Jun. 2004 Started construction<br>Dec. 2005 In operation                                 |
| Tahara Rinkai Wind Power<br>(Aichi Prefecture)                  | Capacity: 22MW<br>Facilities: 2MW x 11                   | J-Wind TAHARA Ltd.<br>Capital: 245 million yen<br>Equity stake: 66%                       | Oct. 2003 Established J-Wind TAHARA Ltd.<br>Mar. 2005 Began operation  |
| Koriyama Nunobiki-kogen<br>Wind Power<br>(Fukushima Prefecture) | Capacity: 65.98MW<br>Facilities: 2MW x 32<br>1.98MW x 1  | Green Power Koriyama Nunobiki Co., Ltd.<br>Capital: 100 million yen<br>Equity stake: 100% | Feb. 2004 Established Green Power Koriyama Nunobiki Co., Ltd.<br>May 2005 Started construction<br>In operation by fiscal year ending Mar. 2007 |

## Electricity and Energy Supplying businesses

| Projects   | Facilities   | Operating companies   | Status   |
|--|--|---|--|
| Bay Side Energy<br>For PPSs<br>(Chiba Prefecture)      | Capacity: 107MW<br>Type: Gas combined<br>cycle power | Bay Side Energy Co., Ltd.<br>Capital: 2,400 million yen<br>Equity stake: 100%   | Mar. 2002 Established Bay Side Energy Co., Ltd.<br>Apr. 2005 Began operation                                     |
| Ichihara Power<br>For PPSs<br>(Chiba Prefecture)       | Capacity: 110MW<br>Type: Gas combined<br>cycle power | Ichihara Power Co., Ltd.<br>Capital: 490 million yen<br>Equity stake: 60%       | Dec. 2002 Established Ichihara Power Co., Ltd.<br>Oct. 2004 Began operation                                      |
| Mihama Seaside Power<br>For PPSs<br>(Chiba Prefecture) | Capacity: 104MW<br>Type: Gas combined<br>cycle power | Mihama Seaside Power Co., Ltd.<br>Capital: 490 million yen<br>Equity stake: 50% | Nov. 2003 Established Mihama Seaside Power Co., Ltd.<br>Apr. 2004 Started construction<br>Oct. 2005 In operation |

| Projects                                    | Facilities   | Operating companies   | Status  |
|---|--|---|---|
| Genex Mizue<br>IPP<br>(Kanagawa Prefecture) | Capacity: 238MW<br>Type: Gas combined<br>cycle power | GENEX COMPANY, LIMITED<br>Capital: 2,800 million yen<br>Equity stake: JPOWER GENEX CAPITAL Co.,<br>Ltd. 40%<br>JPOWER GENEX CAPITAL Co., Ltd.<br>Capital: 1,140 million yen<br>Equity stake: 100% | Sep. 2001 Established GENEX COMPANY, LIMITED<br>Mar. 2003 Established JPOWER GENEX CAPITAL Co., Ltd.<br>Jun. 2003 Began operation |
| Itoigawa<br>IPP<br>(Niigata Prefecture)     | Capacity: 134MW<br>Type: Coal-fired power            | ITOIGAWA POWER Inc.<br>Capital: 1,006 million yen<br>Equity stake: 80%  | Jul. 2001 Began operation<br>Jul. 2003 Established ITOIGAWA POWER Inc.  |
| Tosa<br>IPP<br>(Kochi Prefecture)           | Capacity: 150MW<br>Type: Coal-fired power            | TOSA POWER Inc.<br>Capital: 2,755 million yen<br>Equity stake: 45%  | Jun. 2003 Established TOSA POWER Inc.<br>Mar. 2005 Invested in TOSA POWER Inc.<br>Apr. 2005 Began operation                       |

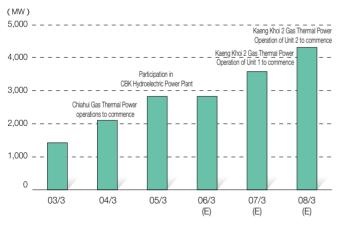


## Overseas Operations

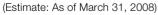
IPP Investment Projects (As of May 31, 2005)

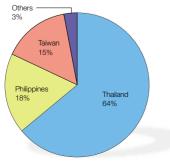
| Projects                                | Countries   | Status                                    | Details  |
|---|-------------|---|--|
| Leyte Geothermal Generation Project     | Philippines | Operating                                 | Operating a 49MW power station. Began operating in October 1998  |
| Thaioil Power Project                   | Thailand    | Operating                                 | Gas cogeneration (output of 114MW and 141.5t/hour of steam). Began operating in October 1998.<br>Also indirectly participating in a 700MW gas thermal business   |
| Gulf Electric Gas Cogeneration Projects | Thailand    | Operating 3<br>Under<br>construction<br>2 | <ul> <li>We have invested indirectly in three areas in Thailand through Gulf Electric Public Co., Ltd.</li> <li>Gas cogeneration business in Kaeng Khoi, Saraburi Province (output of 100MW and 20t/hour of steam)</li> <li>Gas cogeneration business in Nong Khae, Saraburi Province (output of 112MW and 24t/hour of steam)</li> <li>Gas cogeneration business in Samutprakarn Province (output of 115MW and 21.5t/hour of steam)</li> <li>Projects under construction</li> <li>Gas-fired thermal power business in Kaeng Khoi, Saraburi Province (output of 1,468MW)</li> <li>Biomass Generation business in Yala (output of 20.2MW)</li> </ul> |
| Tianshi Coalwaste-Fired Power Project   | China       | Operating                                 | Operating two units of a 25MW waste coal fired power station. Began operating in<br>May 2001   |
| TLP Gas-Cogeneration Project            | Thailand    | Operating                                 | Operating gas cogeneration project with output of 106MW and 10t/hour of steam  |
| Roi-Et Biomass Generation Project       | Thailand    | Operating                                 | Management of 10MW biomass power station   |
| Chiahui Gas-Fired Power Project         | Taiwan      | Operating                                 | Operating a 670MW gas combined cycle power station in Ming Hsiung, Chia Yi<br>Province, around 200 km southwest of Taipei.   |
| CBK Hydroelectric Power Project         | Philippines | Operating                                 | In conjunction with Sumitomo Corporation, J-POWER acquired full rights to both a project company which owns the following three existing hydroelectric power stations and a stand-alone O&M company which handles whole plant operations. J-POWER's share is 50%<br>• Caliraya (general hydroelectric, 22.6MW)<br>• Botocan (general hydroelectric, 20.8 MW)<br>• Kalayaan (pumped hydroelectric, 684.6 MW)  |
| Spain Wind Power Project                | Spain       | Operating                                 | Operating wind power plants in Galicia, Spain (total 64MW)<br>Acquired a wind power generation company in March 2003   |

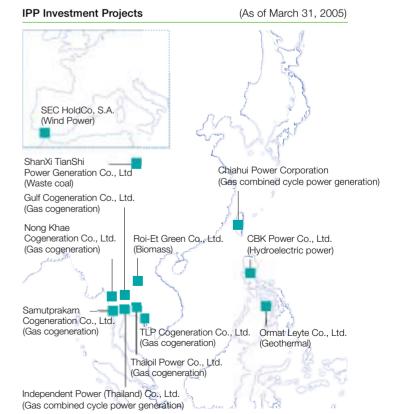
#### Capacity Trends at Operational Overseas Generating Facilities







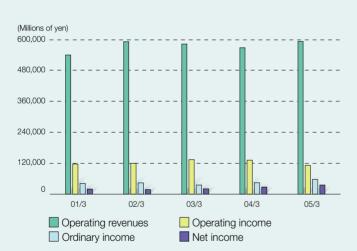




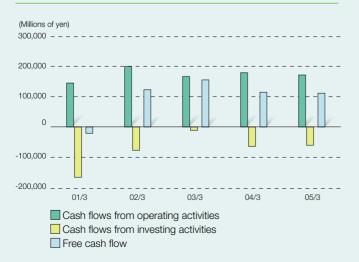
## **1** Consolidated Financial Highlights

|  |           |           |           |           | (Millions of yen) |
|--|-----------|-----------|-----------|-----------|-------------------|
|  | 2001/3    | 2002/3    | 2003/3    | 2004/3    | 2005/3            |
| Operating Revenues                             | 541,592   | 593,343   | 584,122   | 569,854   | 594,375           |
| Operating Income                               | 117,313   | 119,590   | 134,201   | 132,138   | 111,885           |
| Ordinary Income                                | 41,461    | 44,022    | 35,522    | 44,446    | 57,093            |
| Net Income                                     | 17,838    | 17,638    | 20,725    | 27,623    | 35,559            |
| Total Shareholders' Equity                     | 138,868   | 152,304   | 168,301   | 359,645   | 391,327           |
| Total Assets                                   | 2,420,661 | 2,314,720 | 2,195,897 | 2,076,107 | 2,021,655         |
| Interest-Bearing Debt                          | 2,128,718 | 2,007,487 | 1,893,902 | 1,592,908 | 1,498,010         |
| Equity Ratio (%)                               | 5.7       | 6.6       | 7.7       | 17.3      | 19.4              |
| Cash Flows from Operating Activities           | 145,835   | 200,708   | 167,368   | 179,948   | 172,637           |
| Cash Flows from Investing Activities           | (166,942) | (77,248)  | (11,030)  | (64,507)  | (60,586)          |
| Free Cash Flow                                 | (21,107)  | 123,460   | 156,338   | 115,441   | 112,051           |
| Cash Flows from Financing Activities           | 22,127    | (125,572) | (117,709) | (147,516) | (111,798)         |
| Cash and Cash Equivalents at End of the Period | 23,186    | 21,128    | 59,787    | 27,673    | 30,221            |
| Number of Employees                            | 7,434     | 7,073     | 6,543     | 5,871     | 5,925             |

### Operating Revenues/Operating Income/Ordinary Income/Net Income



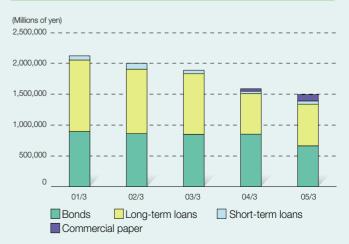
#### **Cash Flows**



## Total Shareholders' Equity/Equity Ratio



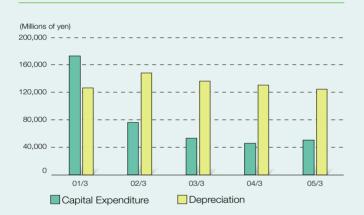
## Interest-Bearing Debt



|                                       | 2001/3   | 2002/3   | 2003/3   | 2004/3   | 2005/3   |
|---------------------------------------|----------|----------|----------|----------|----------|
| Net Income per Share (Yen)            | 252.67   | 249.84   | 291.40   | 304.88   | 255.01   |
| Shareholders' Equity per Share (Yen)  | 1,966.98 | 2,157.29 | 2,381.71 | 2,590.00 | 2,818.04 |
| Return on Equity (ROE) (%)            | 13.4     | 12.1     | 12.9     | 10.5     | 9.5      |
| Return on Assets (ROA) (%)            | 0.7      | 0.7      | 0.9      | 1.3      | 1.7      |
| Price Earnings Ratio (PER) (Times)*   | _        | _        | _        | _        | 12.9     |
| Price Book-Value Ratio (PBR) (Times)* | —        | —        | —        | —        | 1.2      |
| Interest Coverage Ratio (Times)       | 1.6      | 1.8      | 1.6      | 1.6      | 2.2      |

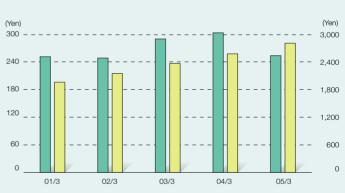
\* J-POWER shares were listed on the First Section of the Tokyo Stock Exchange in the fiscal year ended March 2005. The share price used for computation purposes is the closing price of the Company's shares on March 31, 2005.

|                     |         |         |         |         | (Millions of yen) |
|---------------------|---------|---------|---------|---------|-------------------|
|                     | 2001/3  | 2002/3  | 2003/3  | 2004/3  | 2005/3            |
| Capital Expenditure | 173,696 | 76,641  | 53,443  | 46,202  | 50,925            |
| Depreciation        | 127,322 | 149,145 | 137,148 | 131,380 | 125,339           |



Capital Expenditure/Depreciation

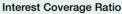
Net Income per Share/Shareholders' Equity per Share

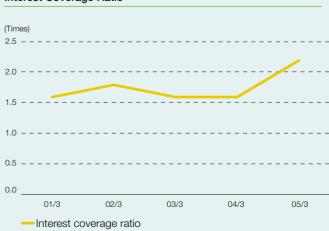


Net income per share (left) Shareholders' equity per share (right)

#### Return on Equity (ROE)/Return on Assets (ROA) (%) (%) 20 -2.0 16 1.6 12 1.2 0.8 8 0.4 4 0 0 01/3 02/3 03/3 04/3 05/3 Return on equity (ROE) Net income/Average total shareholders' equity (left) Return on assets (ROA)

Net income/Average total assets (right )





(Operating income + Interest income)/Interest expenses

## **2** Consolidated Financial Statements

**Consolidated Balance Sheets** 

|   |           |           |           | (         | Millions of yer |
|---|-----------|-----------|-----------|-----------|-----------------|
|   | 2001/3    | 2002/3    | 2003/3    | 2004/3    | 2005/3          |
| Assets  |           |           |           |           |                 |
| Property, Plant and Equipment                   | 2,278,162 | 2,080,763 | 2,013,870 | 1,945,140 | 1,890,001       |
| Power Plants                                    | 1,821,913 | 1,783,126 | 1,672,846 | 1,623,367 | 1,547,374       |
| Hydroelectric Power Production Facilities       | 516,822   | 495,273   | 475,200   | 506,703   | 499,017         |
| Thermal Power Production Facilities             | 838,388   | 871,781   | 803,105   | 746,203   | 686,072         |
| Internal Combustion Power Generation Facilities | _         | _         | _         | _         | 10,071          |
| Transmission Facilities                         | 347,378   | 326,315   | 307,963   | 289,771   | 276,661         |
| Transformation Facilities                       | 54,347    | 50,168    | 47,320    | 43,795    | 41,605          |
| Communication Facilities                        | 9,243     | 11,289    | 11,730    | 10,983    | 9,985           |
| General Facilities                              | 55,733    | 28,297    | 27,527    | 25,909    | 23,961          |
| Other Property, Plant and Equipment             | 32,464    | 30,744    | 28,598    | 28,982    | 27,877          |
| Construction in Progress                        | 354,818   | 185,493   | 189,173   | 160,832   | 170,613         |
| Under Construction and Under Disposal           | 354,818   | 185,493   | 189,173   | 160,832   | 170,613         |
| Investments and Other Assets                    | 68,965    | 81,399    | 123,252   | 131,958   | 144,135         |
| Long-Term Investments                           | 30,731    | 38,690    | 77,438    | 86,081    | 95,031          |
| Deferred Tax Assets                             | 36,779    | 40,507    | 43,319    | 44,270    | 46,150          |
| Other Investments                               | 1,468     | 2,230     | 2,592     | 1,688     | 2,954           |
| Allowance for Doubtful Accounts                 | (14)      | (29)      | (98)      | (81)      | (1              |
| Current Assets                                  | 142,499   | 233,956   | 182,027   | 130,967   | 131,654         |
| Cash and Bank Deposits                          | 15,068    | 21,939    | 60,136    | 27,804    | 30,351          |
| Notes and Accounts Receivable                   | 51,763    | 52,560    | 50,757    | 49,722    | 52,150          |
| Short-Term Investments                          | 9,876     | 3,529     | 2,049     | 7,918     | 1,551           |
| Inventories                                     | 12,315    | 12,033    | 11,201    | 11,750    | 13,158          |
| Deferred Tax Assets                             | 3,766     | 3,960     | 7,827     | 4,943     | 5,083           |
| Other Current Assets                            | 49,987    | 140,323   | 50,118    | 28,844    | 29,383          |
| Allowance for Doubtful Accounts                 | (278)     | (391)     | (63)      | (17)      | (24             |
| Total Assets                                    | 2,420,661 | 2,314,720 | 2,195,897 | 2,076,107 | 2,021,655       |

|  |           |           |           |           | (Millions of yer |
|--|-----------|-----------|-----------|-----------|------------------|
|  | 2001/3    | 2002/3    | 2003/3    | 2004/3    | 2005/3           |
| Liabilities, Minority Interests and Shareholders' Equity       |           |           |           |           |                  |
| Long-Term Liabilities  | 1,944,925 | 1,844,535 | 1,783,728 | 1,510,088 | 1,286,912        |
| Bonds  | 848,311   | 829,761   | 804,751   | 829,751   | 591,171          |
| Long-Term Loans  | 1,051,829 | 964,467   | 928,375   | 625,116   | 639,929          |
| Accrued Employee Retirement Benefits                           | 41,036    | 47,091    | 49,138    | 49,546    | 45,729           |
| Other Allowances   | —         | —         | —         | 404       | 460              |
| Deferred Tax Liabilities                                       | 270       | 334       | 329       | 254       | 314              |
| Other Long-Term Liabilities                                    | 3,477     | 2,881     | 1,133     | 5,014     | 9,307            |
| Current Liabilities  | 336,004   | 316,930   | 242,487   | 205,165   | 340,405          |
| Current Portion of Long-Term Debt and Other                    | 159,961   | 116,340   | 105,845   | 57,595    | 111,163          |
| Short-Term Loans   | 69,289    | 96,919    | 56,717    | 40,466    | 50,750           |
| Commercial Paper   | —         | —         | _         | 40,000    | 105,000          |
| Notes and Accounts Payable                                     | 11,587    | 10,476    | 9,324     | 12,776    | 11,053           |
| Income and Other Taxes Payable                                 | 18,094    | 22,624    | 19,082    | 14,515    | 21,783           |
| Other Allowances   | 259       | 321       | 338       | 95        | 90               |
| Deferred Tax Liabilities                                       | _         | _         | _         | 1         | C                |
| Other Current Liabilities                                      | 76,812    | 70,247    | 51,179    | 39,713    | 40,562           |
| Reserves Under Special Laws                                    | 349       | _         | _         | 689       | 1,798            |
| Reserve for Fluctuation in Water Levels                        | 349       | —         | —         | 689       | 1,798            |
| Total Liabilities  | 2,281,279 | 2,161,466 | 2,026,216 | 1,715,943 | 1,629,115        |
|  |           |           |           |           |                  |
| Minority Interests   | 513       | 949       | 1,379     | 519       | 1,212            |
|  |           |           |           |           |                  |
| Common Stock   | 70,600    | 70,600    | —         | —         | _                |
| Retained Earnings  | 69,929    | 83,127    | —         | —         | _                |
| Unrealized Gain on Other Securities                            | 223       | 296       | —         | —         | _                |
| Foreign Currency Translation Adjustments                       | (1,884)   | (1,719)   | —         | —         | _                |
| Total Shareholders' Equity                                     | 138,868   | 152,304   | —         | —         |                  |
| Common Stock   | _         | _         | 70,600    | 152,449   | 152,449          |
| Capital Surplus  | _         | _         | _         | 81,849    | 81,849           |
| Retained Earnings  | _         | _         | 99,528    | 123,213   | 152,121          |
| Unrealized Gain on Other Securities                            | _         | _         | (31)      | 3,738     | 6,207            |
| Foreign Currency Translation Adjustments                       | _         | _         | (1,795)   | (1,605)   | (1,299           |
| Treasury Stock   | _         | _         | _         | _         | (1               |
| Total Shareholders' Equity                                     | _         | —         | 168,301   | 359,645   | 391,327          |
| Total Liabilities, Minority Interests and Shareholders' Equity | 2,420,661 | 2,314,720 | 2,195,897 | 2,076,107 | 2,021,655        |

| onsolidated Statements of Income                                    |         |         |         |         | Millions of yer |
|---|---------|---------|---------|---------|-----------------|
|   | 2001/3  | 2002/3  | 2003/3  | 2004/3  | 2005/3          |
| Operating Revenues  | 541,592 | 593,343 | 584,122 | 569,854 | 594,375         |
| Electric Power  | 494,907 | 547,333 | 545,824 | 522,922 | 547,960         |
| Other   | 46,684  | 46,010  | 38,297  | 46,931  | 46,414          |
| Non-Operating Revenues  | 4,644   | 2,134   | 3,228   | 4,067   | 3,880           |
| Dividend Income   | 97      | 558     | 750     | 912     | 1,24            |
| Interest Income   | 300     | 359     | 518     | 794     | 846             |
| Equity Income of Affiliates   | _       | _       | 275     | 804     | -               |
| Other   | 4,247   | 1,217   | 1,684   | 1,556   | 1,79            |
| otal Ordinary Revenues  | 546,237 | 595,478 | 587,351 | 573,921 | 598,255         |
| Operating Expenses  | 424,279 | 473,753 | 449,920 | 437,715 | 482,489         |
| Electric Power  | 371,683 | 421,816 | 407,131 | 386,463 | 431,67          |
| Other   | 52,595  | 51,937  | 42,789  | 51,251  | 50,81           |
| Operating Income  | 117,313 | 119,590 | 134,201 | 132,138 | 111,88          |
| Non-Operating Expenses  | 80,496  | 77,702  | 101,908 | 91,759  | 58,67           |
| Interest Expenses   | 75,695  | 68,160  | 87,136  | 83,519  | 50,88           |
| Investment Loss on Equity Method                                    | _       | _       | _       | _       | 1,31            |
| Other   | 4,801   | 9,542   | 14,771  | 8,239   | 6,47            |
| otal Ordinary Expenses  | 504,776 | 551,456 | 551,828 | 529,475 | 541,16          |
| rdinary Income  | 41,461  | 44,022  | 35,522  | 44,446  | 57,09           |
| (Provision for) Reversal of Reserve for Fluctuation in Water Levels | _       | (349)   | —       | 689     | 1,10            |
| Reserve for Fluctuation in Water Levels                             | _       | _       | _       | 689     | 1,10            |
| Reversal of Reserve for Fluctuation in Water Levels                 | _       | (349)   | _       | _       | _               |
| Extraordinary Loss  | 11,670  | 13,845  | _       | _       | -               |
| Loss on Sale of Fixed Assets  | _       | 7,894   | _       | _       | -               |
| Unrealized Loss on Securities                                       | _       | 5,951   | _       | _       | _               |
| Reversal of Accrued Employee Retirement Benefits                    | 11,670  | _       | _       | _       | _               |
| come Before Income Taxes and Minority Interests                     | 29,790  | 30,526  | 35,522  | 43,757  | 55,98           |
| icome Taxes   |         |         |         |         |                 |
| Current   | 21,645  | 16,386  | 20,850  | 16,222  | 22,90           |
| Deferred  | (9,876) | (3,899) | (6,480) | (309)   | (2,51           |
| linority Interests  | 182     | 400     | 426     | 220     | 27              |
| et Income   | 17,838  | 17,638  | 20,725  | 27,623  | 35,55           |

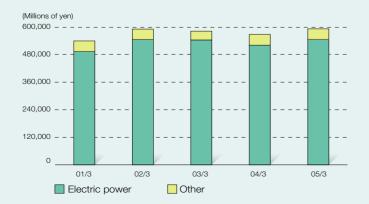
## Consolidated Statements of Cash Flows

| Consolidated Statements of Cash Flows                                     |                    |                 |                 | ()           | Villions of yen)  |
|---|--------------------|-----------------|-----------------|--------------|-------------------|
|   | 2001/3             | 2002/3          | 2003/3          | 2004/3       | 2005/3            |
| Cash Flows from Operating Activities                                      |                    |                 |                 |              |                   |
| Income Before Income Taxes and Minority Interests                         | 29,790             | 30,526          | 35,522          | 43,757       | 55,984            |
| Depreciation  | 127,322            | 149,145         | 137,148         | 131,380      | 125,339           |
| Loss on Impairment of Fixed Assets  | _                  |                 | _               |              | 1,959             |
| Loss on Disposal of Property, Plant and Equipment                         | 3,294              | 8,117           | 2,914           | 2,464        | 3,748             |
| (Decrease) Increase in Accrued Employees' Retirement Benefits             | 988                | 6,054           | 2,047           | 407          | (3,817            |
| Increase in Reserve for Fluctuation in Water Levels                       | (207)              | (017)           | (1.069)         | 689          | 1,108             |
| Interest and Dividends<br>Interest Expenses                               | (397)<br>76.667    | (917)<br>68,160 | (1,268)         | (1,707)      | (2,087)<br>50,881 |
| (Increase) Decrease in Notes and Accounts Receivable                      | 76,667<br>(6,931)  | 663             | 87,136<br>3,126 | 83,519<br>94 | (2,874)           |
| (Increase) Decrease in Invertories  | (0,931)<br>(4,445) | 468             | 1,142           | (326)        | (1,471            |
| Increase (Decrease) in Notes and Accounts Payable                         | (3,002)            | (194)           | (2,850)         | 4,406        | 1,151             |
| Investment Loss (Profit) on Equity Method                                 | (0,002)            | (184)           | (275)           | (804)        | 1,311             |
| Loss from Sale of Fixed Assets  | 35                 | 7,911           | 649             | 49           | 303               |
| Others  | 16,144             | 21,091          | 3,981           | 23,639       | 6,504             |
| Subtotal  | 239,468            | 291,026         | 269,273         | 287,572      | 238,042           |
| Interest and Dividends Received   | 281                | 917             | 1,140           | 1,323        | 1,857             |
| Interest Paid   | (76,140)           | (69,279)        | (87,383)        | (87,223)     | (51,940)          |
| Income Taxes Paid   | (17,774)           | (21,956)        | (15,661)        | (21,724)     | (15,322)          |
| Net Cash Provided by Operating Activities                                 | 145,835            | 200,708         | 167,368         | 179,948      | 172,637           |
| Cash Flows From Investing Activities                                      |                    |                 |                 |              |                   |
| Payments for Purchase of Property, Plant and Equipment                    | (176,934)          | (97,150)        | (78,877)        | (52,337)     | (57,825)          |
| Proceeds from Constructions Grants  | 12,328             | 11,883          | 3,958           | 3,124        | 4,386             |
| Proceeds from Sales of Property, Plant and Equipment                      | 2,667              | 21,887          | 101,775         | 258          | 4,500             |
| Payments for Investments and Advances                                     | (5,016)            | (15,403)        | (42,207)        | (22,250)     | (19,952)          |
| Proceeds from Collections of Investments and Advances                     | 512                | 2,350           | 5,069           | 7,056        | 13,678            |
| Proceeds from Cash and Cash Equivalents Due to Inclusion in Consolidation |                    | 2,000           |                 |              | 8                 |
| Others  | (499)              | (815)           | (749)           | (359)        | (1,424)           |
| Net Cash Used in Investing Activities                                     | (166,942)          | (77,248)        | (11,030)        | (64,507)     | (60,586)          |
| Cash Flows from Financing Activities                                      |                    |                 |                 |              |                   |
| Proceeds from Issuance of Bonds   | 157,461            | 35,000          | 20,000          | 49,988       | 89,952            |
| Redemption of Bonds   | (113,159)          | (68,034)        | (33,500)        | (45,010)     | (279,910)         |
| Proceeds from Long-Term Loans   | 25,748             | 791             | 246,256         | 166,035      | 73,600            |
| Repayment of Long-Term Loans  | (60,967)           | (116,718)       | (306,020)       | (499,603)    | (64,497)          |
| Proceeds from Short-Term Loans  | 178,181            | 252,221         | 117,194         | 239,730      | 198,485           |
| Repayment of Short-Term Loans   | (160,900)          | (224,591)       | (157,397)       | (256,087)    | (188,902          |
| Proceeds from Issuance of Commercial Paper                                |                    | _               | _               | 83,998       | 348,994           |
| Redemption of Commercial Paper  | _                  | _               | _               | (44,000)     | (284,000)         |
| Issuance of Common Stock  | _                  | _               | _               | 163,115      |                   |
| Payments for Purchase of Consolidated Subsidiary's Equity                 | _                  | _               | _               | (1,439)      | _                 |
| Dividends Paid  | (4,236)            | (4,236)         | (4,236)         | (4,236)      | (5,410)           |
| Dividends Paid to Minority Interests                                      | _                  | (5)             | (6)             | (7)          | (108)             |
| Others  | _                  | _               | _               | _            | (1)               |
| Net Cash Used in Financing Activities                                     | 22,127             | (125,572)       | (117,709)       | (147,516)    | (111,798)         |
| Foreign Currency Translation Adjustments on Cash and Cash Equivalents     | (76)               | 54              | 29              | (184)        | 17                |
| Net (Decrease) Increase in Cash and Cash Equivalents                      | 943                | (2,057)         | 38,658          | (32,260)     | 270               |
| Cash and Cash Equivalents at Beginning of Year                            | 22,242             | 23,186          | 21,128          | 59,787       | 27,673            |
| Increase in Cash from the Addition of Consolidated Subsidiaries           | _                  | _               | _               | 147          | 2,276             |
| Cash and Cash Equivalents at End of the Period                            | 23,186             | 21,128          | 59,787          | 27,673       | 30,221            |
|   |                    |                 |                 |              |                   |

# **3** Composition of Consolidated Revenues and Expenses

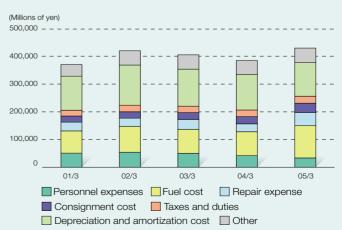
|                                    |         |         |         |         | (Millions of yen) |
|------------------------------------|---------|---------|---------|---------|-------------------|
|                                    | 2001/3  | 2002/3  | 2003/3  | 2004/3  | 2005/3            |
| Operating Revenues                 | 541,592 | 593,343 | 584,122 | 569,854 | 594,375           |
| Electric Power                     | 494,907 | 547,333 | 545,824 | 522,922 | 547,960           |
| Other                              | 46,684  | 46,010  | 38,297  | 46,931  | 46,414            |
| Operating Expenses                 | 424,279 | 473,753 | 449,920 | 437,715 | 482,489           |
| Electric Power                     | 371,683 | 421,816 | 407,131 | 386,463 | 431,678           |
| Personnel Expenses                 | 51,116  | 54,230  | 49,923  | 42,220  | 33,764            |
| Fuel Cost                          | 80,048  | 92,876  | 86,438  | 85,927  | 116,622           |
| Repair Expense                     | 31,935  | 30,366  | 36,189  | 28,652  | 47,452            |
| Consignment Cost                   | 22,136  | 22,958  | 25,126  | 26,193  | 34,000            |
| Taxes and Duties                   | 20,718  | 23,754  | 23,312  | 23,984  | 24,974            |
| Depreciation and Amortization Cost | 123,479 | 145,676 | 134,043 | 128,395 | 122,016           |
| Other                              | 42,248  | 51,953  | 52,097  | 51,089  | 52,846            |
| Other                              | 52,595  | 51,937  | 42,789  | 51,251  | 50,810            |
| Operating Income                   | 117,313 | 119,590 | 134,201 | 132,138 | 111,885           |
|                                    |         |         |         |         |                   |
| Non-Operating Revenues             | 4,644   | 2,134   | 3,228   | 4,067   | 3,880             |
| Non-Operating Expenses             | 80,496  | 77,702  | 101,908 | 91,759  | 58,673            |
| Interest Expenses                  | 75,695  | 68,160  | 87,136  | 83,519  | 50,881            |
| Other                              | 4,801   | 9,542   | 14,771  | 8,239   | 7,790             |
| Ordinary Income                    | 41,461  | 44,022  | 35,522  | 44,446  | 57,093            |

\*Figures smaller than one million yen are rounded down.



## **Composition of Operating Revenues**

## Composition of Operating Expenses for Electric Power



## **4** Non-Consolidated Financial Highlights

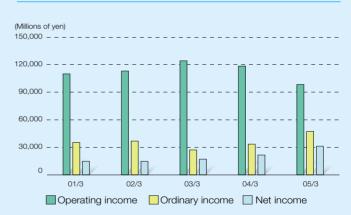
|   |           |           |           |           | (Millions of yen) |
|---|-----------|-----------|-----------|-----------|-------------------|
|   | 2001/3    | 2002/3    | 2003/3    | 2004/3    | 2005/3            |
| Operating Revenues                        | 459,307   | 547,733   | 546,209   | 522,595   | 546,702           |
| Operating Income                          | 110,369   | 113,492   | 124,668   | 118,788   | 98,738            |
| Ordinary Income                           | 35,334    | 36,883    | 27,275    | 33,522    | 47,415            |
| Net Income                                | 14,757    | 14,711    | 17,121    | 21,718    | 31,266            |
| Total Shareholders' Equity                | 130,637   | 141,143   | 153,603   | 338,336   | 370,137           |
| Total Assets                              | 2,356,878 | 2,260,233 | 2,137,705 | 2,004,703 | 1,949,660         |
| Equity Ratio (%)                          | 5.5       | 6.2       | 7.2       | 16.9      | 19.0              |
| Number of Employees                       | 3,379     | 3,297     | 3,070     | 2,386     | 2,144             |
| Return on Equity (ROE) (%)                | 11.77     | 10.83     | 11.62     | 8.83      | 8.83              |
| Return on Assets (ROA) (%)                | 0.64      | 0.64      | 0.78      | 1.05      | 1.58              |
| Net Income per Share (Yen)                | 209.04    | 208.38    | 241.69    | 240.25    | 224.89            |
| Shareholders' Equity per Share (Yen)      | 1,850.38  | 1,999.20  | 2,174.85  | 2,437.04  | 2,666.19          |
| Price Earnings Ratio (PER) (Times)*       | _         | _         | _         | _         | 14.7              |
| Price Book-Value Ratio (PBR) (Times)*     | —         | —         | —         | —         | 1.2               |
| Number of Shares Outstanding (Thousand)** | 70,600    | 70,600    | 70,600    | 138,808   | 138,808           |
| Cash Dividends per Share (Yen)            | 60.00     | 60.00     | 60.00     | 38.98     | 60.00             |
| Payout Ratio (%)                          | 28.7      | 28.8      | 24.7      | 16.2      | 26.7              |

\* J-POWER shares were listed on the First Section of the Tokyo Stock Exchange in the fiscal year ended March 2005. The share price used for computation purposes is the closing price of the Company's shares on March 31, 2005. \*\* In the fiscal year ended March 2004, an additional 68,208,000 shares were allocated through a third-party stock offering.



## **Operating Revenues**

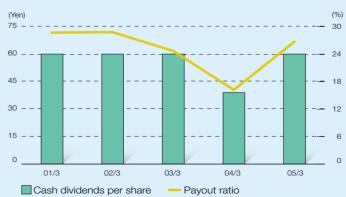
#### **Operating Income/Ordinary Income/Net Income**



### Net Income per Share/Shareholders' Equity per Share



### Cash Dividends per Share/Payout Ratio



# **5** Non-Consolidated Financial Statements

Non-Consolidated Balance Sheets

|  | 1996/3    | 1997/3    | 1998/3    | 1999/3    |
|--|-----------|-----------|-----------|-----------|
| Assets   |           |           |           |           |
| Property, Plant and Equipment                            | 1,794,742 | 1,894,964 | 1,995,277 | 2,097,306 |
| Power Plants   | 1,287,657 | 1,325,168 | 1,462,632 | 1,392,554 |
| Hydroelectric Power Production Facilities                | 541,248   | 603,834   | 589,888   | 568,597   |
| Thermal Power Production Facilities                      | 330,934   | 307,947   | 465,542   | 430,410   |
| Transmission Facilities                                  | 294,800   | 296,150   | 291,952   | 282,856   |
| Transformation Facilities                                | 45,408    | 44,270    | 43,027    | 40,879    |
| Communication Facilities                                 | 11,831    | 11,574    | 11,426    | 10,753    |
| General Facilities                                       | 63,433    | 61,389    | 60,794    | 59,056    |
| Incidental Businesses-Related Property, Plant and Equipn | nent —    | _         | _         | _         |
| Non-Operating Property, Plant and Equipment              | _         | _         | _         | _         |
| Construction in Progress                                 | 467,041   | 529,109   | 494,628   | 669,151   |
| Under Construction                                       | 466,996   | 529,052   | 494,493   | 668,939   |
| Under Disposal   | 44        | 57        | 135       | 212       |
| Investments and Other Assets                             | 40,043    | 40,686    | 38,015    | 35,601    |
| Long-Term Investments                                    | 34,644    | 34,257    | 33,713    | 31,026    |
| Long-Term Investments in Affiliated Companies            | 1,844     | 1,787     | 1,631     | 1,818     |
| Long-Term Advance Payments                               | 44        | _         | _         | _         |
| Long-Term Prepaid Expenses                               | 3,613     | 4,740     | 2,765     | 2,825     |
| Deferred Tax Assets                                      | _         | _         | _         | _         |
| Allowance for Doubtful Accounts                          | (103)     | (98)      | (94)      | (69)      |
| Current Assets   | 82,941    | 80,429    | 104,904   | 77,422    |
| Cash and Bank Deposits                                   | 3,950     | 3,170     | 2,362     | 2,390     |
| Acceptance Receivable                                    | _         | _         | _         | _         |
| Accounts Receivable                                      | 40,721    | 42,221    | 42,475    | 37,357    |
| Accrued Income   | 9,183     | 7,999     | 9,994     | 9,867     |
| Short-Term Investments                                   | 6,493     | 4,992     | 27,962    | 7,497     |
| Inventories  | 14,317    | 11,916    | 13,804    | 10,665    |
| Advance Payments   | 42        | _         | _         | _         |
| Prepaid Expenses   | 769       | 881       | 1,299     | 1,133     |
| Short-Term Loans to Affiliated Companies                 | 1,604     | 1,424     | 1,002     | 770       |
| Deferred Tax Assets                                      | _         | _         | _         | _         |
| Other Current Assets                                     | 6,076     | 7,900     | 6,273     | 7,820     |
| Accounts Receivable—Overseas Technical Service           | 125       | 281       | 104       | 190       |
| Allowance for Doubtful Accounts                          | (344)     | (358)     | (375)     | (269)     |
| Total Assets   | 1,877,683 | 1,975,394 | 2,100,181 | 2,174,729 |

| <br>      |           |           |           |           | (Millions of yer |
|-----------|-----------|-----------|-----------|-----------|------------------|
| 2000/3    | 2001/3    | 2002/3    | 2003/3    | 2004/3    | 2005/3           |
|           |           |           |           |           |                  |
| 2,204,655 | 2,256,302 | 2,061,262 | 1,996,701 | 1,918,851 | 1,856,227        |
| 1,400,231 | 1,852,826 | 1,815,694 | 1,703,333 | 1,644,724 | 1,545,226        |
| 547,445   | 523,932   | 502,410   | 482,406   | 515,781   | 494,625          |
| 414,094   | 854,875   | 890,102   | 819,345   | 751,760   | 691,781          |
| 333,256   | 351,915   | 330,653   | 312,208   | 293,841   | 280,726          |
| 36,777    | 55,447    | 51,243    | 48,387    | 44,870    | 42,733           |
| 9,985     | 10,208    | 12,200    | 12,630    | 11,811    | 10,748           |
| 58,671    | 56,445    | 29,082    | 28,354    | 26,659    | 24,609           |
| _         | —         | _         | _         | 35        | 399              |
| —         | —         | —         | —         | —         | 513              |
| 760,877   | 362,545   | 190,249   | 193,798   | 164,696   | 174,187          |
| 759,057   | 361,353   | 189,757   | 193,674   | 163,837   | 173,466          |
| 1,820     | 1,192     | 492       | 123       | 858       | 720              |
| 43,546    | 40,930    | 55,317    | 99,569    | 109,395   | 135,901          |
| 30,114    | 21,264    | 15,287    | 31,794    | 37,233    | 43,186           |
| 1,785     | 2,516     | 17,561    | 40,747    | 45,205    | 63,263           |
| —         | —         | —         | —         | —         | —                |
| 1,901     | 1,460     | 2,165     | 2,541     | 1,659     | 2,730            |
| 9,747     | 15,695    | 20,324    | 24,500    | 25,296    | 26,721           |
| (2)       | (5)       | (20)      | (14)      | _         | —                |
| 78,226    | 100,576   | 198,971   | 141,003   | 85,852    | 93,432           |
| 3,524     | 2,539     | 9,389     | 41,630    | 6,299     | 7,505            |
| —         | _         | 2         | _         | 3         | —                |
| 41,984    | 47,513    | 47,548    | 46,499    | 44,877    | 47,207           |
| 6,951     | 12,977    | 112,409   | 22,576    | 3,839     | 6,667            |
| 5,299     | 4,499     | —         | —         | 7,281     | —                |
| 6,626     | 11,059    | 11,040    | 10,116    | 8,167     | 11,999           |
| —         | _         | _         | _         | _         | —                |
| 1,011     | 1,110     | 1,384     | 947       | 1,005     | 1,122            |
| 573       | 7,463     | 4,449     | 2,762     | 2,246     | 7,142            |
| 1,787     | 2,517     | 2,974     | 6,416     | 3,068     | 3,346            |
| 10,554    | 10,996    | 10,025    | 9,994     | 9,061     | 8,440            |
| 127       | 137       | 114       | 107       | _         | _                |
| (213)     | (237)     | (367)     | (48)      | _         | _                |
| 2,282,881 | 2,356,878 | 2,260,233 | 2,137,705 | 2,004,703 | 1,949,660        |

|   | 1996/3    | 1997/3    | 1998/3    | 1999/3    |
|---|-----------|-----------|-----------|-----------|
| Liabilities and Shareholders' Equity  |           |           |           |           |
| Long-Term Liabilities   | 1,654,026 | 1,728,163 | 1,609,209 | 1,853,784 |
| Bonds   | 503,489   | 523,988   | 593,002   | 682,117   |
| Long-Term Loans   | 1,133,092 | 1,187,484 | 998,396   | 1,153,984 |
| Long-Term Accrued Liabilities   | 1,739     | 689       | 1,885     | 1,450     |
| Long-Term Liabilities to Affiliated Companies                                 | 2         | _         | ·         | 72        |
| Accrued Employee Retirement Benefits  | 15,702    | 16,001    | 15,925    | 16,158    |
| Others  | _         | _         | _         | 0         |
| Current Liabilities   | 133,453   | 155,806   | 396,540   | 214,554   |
| Current Portion of Long-Term Debt and Other                                   | 83,156    | 106,607   | 319,557   | 112,070   |
| Short-Term Loans  | _         | _         | 23,000    | 38,440    |
| Commercial Paper  | _         | _         | _         | _         |
| Accounts Payable  | 4,667     | 6,361     | 5,509     | 4,072     |
| Accrued Accounts  | 9,403     | 7,344     | 6,226     | 8,424     |
| Accrued Expenses  | 17,162    | 17,093    | 16,426    | 17,192    |
| Income and Other Taxes Payable  | 7,132     | 6,434     | 13,356    | 20,463    |
| Deposits Received   | 391       | 350       | 329       | 354       |
| Short-Term Debt to Affiliated Companies                                       | 10,177    | 10,340    | 9,757     | 11,678    |
| Advances Received   | 429       | 1,258     | 2,280     | 1,165     |
| Other Current Liabilities   | 933       | 15        | 95        | 692       |
| Overseas Technical Service Charge in Advance                                  | _         | _         | _         | _         |
| Reserves Under Special Laws   | _         | _         | 77        | 481       |
| Reserve for Fluctuation in Water Levels                                       | _         | _         | 77        | 481       |
| Total Liabilities   | 1,787,480 | 1,883,970 | 2,005,827 | 2,068,820 |
| Common Stock  | 70,600    | 70,600    | 70,600    | 70,600    |
| Legal Reserve   | 2,579     | 3,011     | 3,443     | 3,874     |
| Retained Earnings   | 17,023    | 17,812    | 20,310    | 31,434    |
| Reserve for Loss from Overseas Investment                                     | _         | _         | _         |           |
| Reserve for Special Depreciation  | 5,920     | 5,920     | 5,920     | 5,920     |
| Exchange-Fluctuation Preparation Reserve                                      | 1,960     | 1,960     | 1,960     | 1,960     |
| General Reserve   | _         | _         | _         | _         |
| Unappropriated Retained Earnings at the End of the Term                       | 9,143     | 9,932     | 12,430    | 23,554    |
| Net Income (Included)   | 4,857     | 5,538     | 7,245     | 15,860    |
| Unrealized Gain on Securities   | _         | _         | _         | _         |
| Total Shareholders' Equity  | 90,203    | 91,424    | 94,354    | 105,908   |
| Common Stock  | _         | _         | _         | _         |
| Capital Surplus   | _         | _         | _         | _         |
| Retained Earnings   | _         | _         | _         | _         |
| Legal Reserve   | _         | _         | _         | _         |
| Voluntary Reserve   | _         | _         | _         | _         |
| Reserve for Loss from Overseas Investment, etc.                               | _         | _         | _         | _         |
| Reserve for Special Disaster  | _         | _         | _         | _         |
| Exchange-Fluctuation Preparation Reserve                                      | _         | _         | _         | _         |
| General Reserve   | _         | _         | _         | _         |
| Unappropriated Retained Earnings at the End of the Term                       | _         | _         | _         | _         |
|   | _         | _         | _         | _         |
| Unrealized Gain on Securities   |           |           |           |           |
|   | _         | _         | _         | —         |
| Unrealized Gain on Securities<br>Treasury Stock<br>Total Shareholders' Equity |           | _         |           |           |

|           |           |           |           |            | (Millions of yen) |
|-----------|-----------|-----------|-----------|------------|-------------------|
| 2000/3    | 2001/3    | 2002/3    | 2003/3    | 2004/3     | 2005/3            |
|           |           |           |           |            |                   |
| 1,927,106 | 1,924,154 | 1,825,121 | 1,766,650 | 1,487,194  | 1,253,566         |
| 768,365   | 848,311   | 829,761   | 804,751   | 829,751    | 591,171           |
| 1,129,206 | 1,042,951 | 957,078   | 923,200   | 614,784    | 619,495           |
| 559       | 3,446     | 2,852     | 1,115     | 1,092      | 956               |
| _         | 31        | 69        | _         | _          | _                 |
| 28,967    | 29,403    | 35,351    | 37,587    | 38,237     | 34,409            |
| 7         | 10        | 8         | 5         | 3,328      | 7,533             |
| 235,241   | 301,738   | 293,968   | 217,450   | 178,484    | 324,157           |
| 141,560   | 157,411   | 114,000   | 103,487   | 54,960     | 107,593           |
| 41,790    | 62,500    | 90,900    | 52,900    | 38,600     | 47,000            |
| —         | —         | —         | —         | 40,000     | 105,000           |
| 3,780     | 1,840     | 1,809     | 2,161     | 1,853      | 3,446             |
| 6,401     | 31,075    | 28,893    | 5,787     | 4,473      | 4,309             |
| 16,857    | 17,803    | 17,303    | 16,415    | 12,845     | 10,994            |
| 8,620     | 12,665    | 21,024    | 16,751    | 8,994      | 18,708            |
| 293       | 286       | 285       | 258       | 487        | 236               |
| 13,649    | 13,563    | 15,491    | 15,171    | 15,171     | 24,857            |
| 1,401     | 2,563     | 904       | 493       | 423        | 399               |
| 867       | 2,027     | 3,324     | 3,970     | 674        | 1,610             |
| 18        | _         | 30        | 53        | _          | _                 |
| 349       | 349       | _         | _         | 689        | 1,798             |
| 349       | 349       | _         | _         | 689        | 1,798             |
| 2,162,696 | 2,226,241 | 2,119,090 | 1,984,101 | 1,666,367  | 1,579,522         |
| 70,600    | 70,600    | 70,600    | _         | _          | _                 |
| 4,276     | 4,707     | 5,138     | _         | _          | _                 |
| 45,308    | 55,329    | 65,302    | _         | _          | _                 |
| 2         | 5         | 11        | _         | _          | _                 |
| 5,920     | _         | _         | _         | _          | _                 |
| 1,960     | 1,960     | 1,960     | _         | _          | _                 |
| 10,000    | 25,000    | 35,000    | _         | _          | _                 |
| 27,426    | 28,364    | 28,330    | _         | _          | _                 |
| 12,702    | 14,757    | 14,711    | _         | _          | _                 |
| _         | _         | 102       | _         | —          | _                 |
| 120,185   | 130,637   | 141,143   | _         | _          | _                 |
| _         | _         | _         | 70,600    | 152,449    | 152,449           |
| _         | _         | _         | _         | 81,849     | 81,852            |
| _         | _         | _         | 83,259    | 100,683    | 129,979           |
| _         | _         | _         | 5,569     | 5,999      | 6,029             |
| _         | _         | _         | 46,997    | 57,022     | 74,887            |
| _         | _         | _         | 30        | 51         | 51                |
| _         | _         | _         | 6         | 10         | 14                |
| _         | _         | _         | 1,960     | 1,960      | 1,960             |
| _         | _         | _         | 45,000    | 55,000     | 72,861            |
|           |           |           | 30,692    | 37,661     | 49,062            |
| _         |           | _         |           |            |                   |
|           | _         | _         |           |            |                   |
|           |           | _         | (255)     | 3,353      | 5,858             |
|           |           |           | (255)     | 3,353<br>— | 5,858<br>(1)      |
|           |           |           |           |            | 5,858             |

### Non-Consolidated Statements of Income

|   | 1996/3  | 1997/3  | 1998/3  | 1999/3  |
|---|---------|---------|---------|---------|
| Operating Revenues  | —       | —       | —       | —       |
| Electric Power  | 440,113 | 451,096 | 476,217 | 451,543 |
| Electric Power Sales to Other Companies                             | 383,099 | 392,565 | 416,849 | 392,474 |
| Transmission Revenues   | _       | _       | _       | _       |
| Other Electricity Revenues  | 57,013  | 58,530  | 59,368  | 59,069  |
| Incidental Business Revenues  | _       | -       | _       | _       |
| Non-Operating Revenues  | _       | _       | _       |         |
| Financial Revenues  | 883     | 751     | 611     | 623     |
| Dividend Income   | 22      | 22      | 22      | 49      |
| Interest Income   | 861     | 729     | 589     | 573     |
| Income from Overseas Technical Service                              | 1,718   | 1,677   | 1,613   | 1,353   |
| Non-Operating Revenues  | 840     | 175     | 101     | 768     |
| Non-Business Revenues   | 840     | 175     | 101     | 768     |
| Gain on Sale of Fixed Assets  | 34      | 0       | 14      | 31      |
| Gain on Exchange Fluctuation  | 309     | 77      | 4       | _       |
| Other   | 496     | 98      | 82      | 737     |
| Total Ordinary Revenues   | 443,555 | 453,702 | 478,543 | 454,289 |
| Operating Expenses  |         |         |         |         |
| Electric Power  | 347,112 | 357,210 | 372,563 | 345,367 |
| Hydroelectric Power Production Expenses                             | 62,076  | 65,012  | 68,004  | 66,976  |
| Thermal Power Production Expenses                                   | 195,251 | 203,185 | 213,974 | 186,722 |
| Transmission Expenses   | 23,425  | 22,835  | 22,933  | 23,395  |
| Transformation Expenses   | 7,965   | 7,745   | 7,801   | 7,606   |
| Selling Expenses  | 888     | 832     | 1,032   | 846     |
| Communication Expenses  | 4,736   | 4,592   | 4,671   | 4,496   |
| General and Administrative Expenses                                 | 46,128  | 46,206  | 46,965  | 48,518  |
| Enterprise Tax  | 6,638   | 6,798   | 7,179   | 6,804   |
| Incidental Business Expenses  | —       | _       | —       | —       |
| Operating Income  | 93,001  | 93,886  | 103,654 | 106,176 |
| Non-Operating Expenses  | _       | _       | _       | _       |
| Financial Expenses  | 84,748  | 84,165  | 86,537  | 72,694  |
| Interest Expenses   | 83,637  | 83,523  | 85,655  | 70,938  |
| Amortization of Stock Issue Expenses                                |         | _       | _       | _       |
| Amortization of Bond Issue Expenses                                 | 880     | 418     | 499     | 1,203   |
| Amortization of Bond Issue Discount                                 | 230     | 223     | 382     | 552     |
| Expenses on Overseas Technical Service                              | 1,511   | 1,510   | 1,505   | 1,149   |
| Non-Operating Expenses  | 139     | 159     | 1,274   | 2,618   |
| Non-Business Expenses   | 139     | 159     | 1,274   | 2,618   |
| Loss on Sale of Fixed Assets  | —       | 16      | 0       | 0       |
| Other   | 139     | 142     | 1,274   | 2,618   |
| Total Ordinary Expenses   | 433,511 | 443,045 | 461,881 | 421,829 |
| Ordinary Income   | 10,044  | 10,656  | 16,662  | 32,459  |
| (Provision for) Reversal of Reserve for Fluctuation in Water Levels | —       | _       | 77      | 403     |
| Reserve for Fluctuation in Water Levels                             | —       | —       | 77      | 403     |
| Reversal of Reserve for Fluctuation in Water Levels                 | —       | —       | —       | —       |
| Extraordinary Loss  | —       | -       | -       | —       |
| Reversal of Accrued Employee Retirement Benefits                    | —       | —       | —       | —       |
| Loss on Sale of Fixed Assets  | —       | —       | —       | —       |
| Unrealized Loss on Securities                                       | —       | —       | —       | _       |
| Income Before Income Taxes  | 10,044  | 10,656  | 16,584  | 32,056  |
| Income Taxes  |         |         |         |         |
| Current   | 5,186   | 5,118   | 9,339   | 16,195  |
| Deferred  | —       | —       | —       | —       |
| Net Income  | 4,857   | 5,538   | 7,245   | 15,860  |

\*Figures less than one million yen have been rounded off. Corresponding to the revision of electric utility accounting regulations, the disclosure of "operating revenues" and "operating expenses" began and "electricity financial revenues and expenses" were renamed "financial revenues and expenses" from the year ended March 31, 2003. Also "income from and expenses on overseas technical service" are included under "non-operating income and expenses".

|                 |                 |                 |                 |                       | (Millions of yen) |
|-----------------|-----------------|-----------------|-----------------|-----------------------|-------------------|
| 2000/3          | 2001/3          | 2002/3          | 2003/3          | 2004/3                | 2005/3            |
| _               | _               | _               | 546,209         | 522,595               | 546,702           |
| 450,330         | 495,307         | 547,733         | 546,209         | 518,978               | 540,665           |
| 385,719         | 425,184         | 477,849         | 473,567         | 453,478               | 476,335           |
| 62,287          | 67,095          | 67,183          | 66,739          | 63,398                | 61,194            |
| 2,324           | 3,026           | 2,701           | 5,902           | 2,100                 | 3,136             |
|                 | _               | _               | _               | 3,617                 | 6,037             |
| _               | _               | _               | 3,654           | 2,839                 | 3,871             |
| 409             | 159             | 613             | 1,089           | 1,788                 | 2,683             |
| 22              | 42              | 421             | 699             | 1,077                 | 1,841             |
| 387             | 116             | 192             | 390             | 711                   | 842               |
| 1,651           | 1,534           | 1,592           | 1,675           | —                     | _                 |
| 416             | 3,492           | 631             | —               | —                     | -                 |
| 416             | 3,492           | 631             | 888             | 1,050                 | 1,187             |
| 86              | 523             | 120             | 54              | 18                    | 16                |
| _               | —               | —               | —               | —                     | —                 |
| 330             | 2,969           | 511             | 834             | 1,031                 | 1,171             |
| 452,808         | 500,493         | 550,571         | 549,864         | 525,434               | 550,573           |
| —               | _               | -               | 421,541         | 403,807               | 447,964           |
| 344,493         | 384,937         | 434,241         | 421,541         | 400,754               | 442,754           |
| 69,240          | 67,672          | 64,999          | 62,309          | 64,292                | 68,883            |
| 175,389         | 206,632         | 251,755         | 241,524         | 226,968               | 262,271           |
| 32,688          | 35,243          | 34,488          | 32,963          | 32,529                | 32,391            |
| 7,317           | 8,492           | 8,419           | 8,157           | 7,711                 | 7,577             |
| 941             | 904             | 947             | 958             | 922                   | 948               |
| 4,524<br>48,515 | 4,713<br>54,815 | 4,732<br>61,757 | 4,955<br>63,574 | 4,880                 | 5,384             |
|                 |                 |                 |                 | 56,662                | 58,229            |
| 5,874           | 6,465           | 7,140           | 7,097           | 6,787<br><b>3,053</b> | 7,067             |
| <br>105,837     | <br>110,369     | <br>113,492     | <br>124,668     | 118,788               | 5,210<br>98,738   |
|                 |                 |                 | 101,047         | 88,104                | 55,193            |
| 72,784          | 76,718          | 68,022          | 86,946          | 84,024                | 51,044            |
| 71,096          | 75,207          | 67,778          | 86,866          | 83,236                | 50,374            |
|                 |                 |                 |                 | 583                   |                   |
| 1,218           | 972             | 244             | 80              | 192                   | 621               |
| 469             | 538             | _               | _               | 12                    | 48                |
| 1,362           | 1,221           | 1,306           | 1,372           | _                     | _                 |
| 1,248           | 2,280           | 10,117          | · —             | _                     | _                 |
| 1,248           | 2,280           | 10,117          | 12,728          | 4,080                 | 4,149             |
| 2               | 1               | 10              | 598             | 10                    | 23                |
| 1,246           | 2,278           | 10,106          | 12,129          | 4,069                 | 4,126             |
| 419,889         | 465,158         | 513,687         | 522,588         | 491,911               | 503,158           |
| 32,919          | 35,334          | 36,883          | 27,275          | 33,522                | 47,415            |
| (131)           | -               | (349)           | —               | 689                   | 1,108             |
| —               | —               | —               | —               | 689                   | 1,108             |
| (131)           | —               | (349)           | —               | —                     | —                 |
| 12,645          | 11,670          | 13,845          | —               | —                     | -                 |
| 12,645          | 11,670          | _               | —               | —                     | -                 |
| —               | —               | 7,894           | —               | —                     | -                 |
| —               | -               | 5,951           |                 | -                     | -                 |
| 20,405          | 23,664          | 23,386          | 27,275          | 32,833                | 46,306            |
| 13,326          | 15,583          | 13,819          | 17,570          | 10,592                | 18,151            |
| (5,622)         | (6,677)         | (5,144)         | (7,417)         | 522                   | (3,111)           |
| 12,702          | 14,757          | 14,711          | 17,121          | 21,718                | 31,266            |
| 12,132          | ,               | ,               | ,               | ,                     | 01,200            |

## 6 Structure of Non-Consolidated Revenues and Expenses of Electric Power Business

**Operating Revenues of Electric Power Business** 

|   | 1996/3  | 1997/3  | 1998/3  | 1999/3  |  |
|---|---------|---------|---------|---------|--|
| Operating Revenues of Electric Power Business | 440,113 | 451,096 | 476,217 | 451,543 |  |
| Electric Power Sales to Other companies       | 383,099 | 392,565 | 416,849 | 392,474 |  |
| Hydro   | 132,941 | 139,834 | 143,997 | 145,643 |  |
| Thermal                                       | 250,158 | 252,731 | 272,851 | 246,830 |  |
| Transmission Revenues*                        | —       | _       | —       | _       |  |
| Other Electricity Revenues                    | 57,013  | 58,530  | 59,368  | 59,069  |  |
| Transmission Revenues (Included)*             | 54,947  | 56,225  | 57,292  | 57,259  |  |

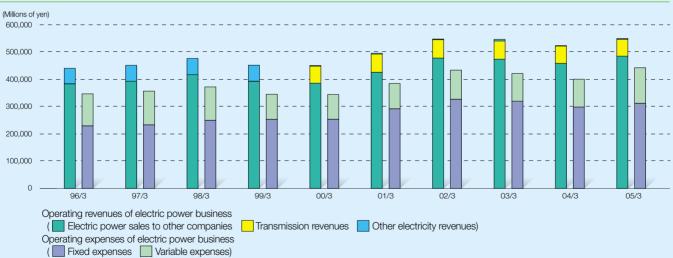
\* Corresponding to the revision of electric utility accounting regulations, "transmission revenues" formerly included under "other electricity revenues" are listed as an independent item from the year ended March 31, 2000.

#### **Operating Expenses of Electric Power Business**

|   | 1996/3  | 1997/3  | 1998/3  | 1999/3  |
|---|---------|---------|---------|---------|
| Operating Expenses of Electric Power Business | 347,112 | 357,210 | 372,563 | 345,367 |
| Fixed Expenses                                | 229,438 | 233,183 | 249,565 | 253,197 |
| Personnel Expenses                            | 40,696  | 41,413  | 42,693  | 45,801  |
| Repair Expense                                | 38,099  | 39,174  | 33,814  | 35,152  |
| Taxes and Duties                              | 24,134  | 24,543  | 25,277  | 26,480  |
| Depreciation and Amortization Cost            | 79,225  | 79,875  | 93,943  | 94,451  |
| Other   | 47,283  | 48,176  | 53,835  | 51,311  |
| Variable Expenses                             | 117,673 | 124,026 | 122,997 | 92,169  |
| Fuel Cost                                     | 105,931 | 112,539 | 111,972 | 83,444  |
| Waste Disposal Cost                           | 11,741  | 11,486  | 11,025  | 8,725   |

\*Figures less than one million yen have been rounded off.

### **Operating Revenues and Expenses of Electric Power Businesses**



#### (Millions of yen)

|         |         |         |         |         | (       |
|---------|---------|---------|---------|---------|---------|
| 2000/3  | 2001/3  | 2002/3  | 2003/3  | 2004/3  | 2005/3  |
| 450,330 | 495,307 | 547,733 | 546,209 | 518,978 | 540,665 |
| 385,719 | 425,184 | 477,849 | 473,567 | 453,478 | 476,335 |
| 144,114 | 144,100 | 137,901 | 138,195 | 135,758 | 137,106 |
| 241,604 | 281,084 | 339,947 | 335,371 | 317,719 | 339,228 |
| 62,287  | 67,095  | 67,183  | 66,739  | 63,398  | 61,194  |
| 2,324   | 3,026   | 2,701   | 5,902   | 2,100   | 3,136   |
| —       | _       | —       | —       | —       | —       |

(Millions of yen)

| 2000/32001/32002/32003/32004/32005/3344,493384,937434,241421,541400,754442,754253,708292,077327,122320,288298,681312,06444,49751,32454,36750,05743,46133,82232,49434,73032,71839,57030,87452,01824,72625,78828,82428,37929,18229,94898,918126,756149,175137,736130,376122,82853,07153,47762,03564,54564,78673,451 |
|---|
| 253,708292,077327,122320,288298,681312,06444,49751,32454,36750,05743,46133,82332,49434,73032,71839,57030,87452,01824,72625,78828,82428,37929,18229,94398,918126,756149,175137,736130,376122,825   |
| 44,49751,32454,36750,05743,46133,82332,49434,73032,71839,57030,87452,01824,72625,78828,82428,37929,18229,94398,918126,756149,175137,736130,376122,828   |
| 32,49434,73032,71839,57030,87452,01824,72625,78828,82428,37929,18229,94398,918126,756149,175137,736130,376122,828   |
| 24,72625,78828,82428,37929,18229,94598,918126,756149,175137,736130,376122,826   |
| 98,918 126,756 149,175 137,736 130,376 122,825  |
|   |
| 53,071 53,477 62,035 64,545 64,786 73,45  |
|   |
| 90,784 92,860 107,118 101,252 102,072 130,689   |
| 80,926 81,497 94,753 88,494 87,435 115,838  |
| 9,858 11,363 12,364 12,758 14,636 14,850  |

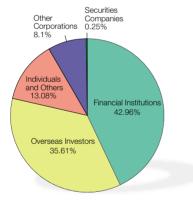
## **1** Corporate Profile

| Business Category              | Electric Utility               |
|--------------------------------|--------------------------------|
| Date of Establishment          | Sep. 16, 1952                  |
| Paid-in Capital                | ¥152,449,600,000               |
| Number of Shares Authorized    | 550,000,000                    |
| Number of Shares Outstanding   | 138,808,000                    |
| Number of Shareholders         | 62,465                         |
| Stock Exchange Listing         | Tokyo                          |
| Independent Public Accountants | Ernst & Young ShinNihon        |
| Transfer Agent                 | The Sumitomo Trust and Banking |
|                                | Company, Limited               |

## Major Shareholders

| Name or Designation                                     | Number of<br>Shares Held<br>(Thousands of<br>Shares) | Percentage of<br>Total Shares<br>Outstanding<br>(%) |
|---|--|---|
| Morgan Stanley and Company, Inc.                        | 14,940   | 10.76   |
| The Master Trust Bank of Japan, Ltd. (Account in Trust) | 6,484  | 4.67  |
| Mizuho Corporate Bank, Ltd.                             | 6,315  | 4.55  |
| Japan Trustee Services Bank, Ltd. (Account in Trust)    | 5,359  | 3.86  |
| Nippon Life Insurance Company                           | 4,885  | 3.52  |
| Daido Life Insurance Company                            | 3,048  | 2.20  |
| Sumitomo Mitsui Banking Corporation                     | 2,129  | 1.53  |
| Goldman Sachs International                             | 1,939  | 1.40  |
| The Chase Manhattan Bank, NA London,                    |  |   |
| SL Omnibus Account                                      | 1,901  | 1.37  |
| State Street Bank and Trust Company                     | 1,898  | 1.37  |

### Breakdown of Issued Shares by Type of Shareholders



## 2 Directors and Corporate Auditors (As of July 2005)

### President Yoshihiko Nakagaki

## **Executive Directors**

### **Executive Vice Presidents**

Hisao Nakagami Katsuhiko Miyashita Shinichiro Ota Kiyoshi Sawabe

#### **Executive Managing Directors**

Akinobu Yasumoto Masayoshi Kitamura Masashi Hatano

## Akio Ushio Yasuo Maeda Kanji Shimada

Yoshihiko Sakanashi

### Senior Corporate Auditor Masayuki Hori

## **Corporate Auditors** Takeshi Sone

Yasuo Matsushita

## **3** Network

#### Headquarters

15-1, Ginza 6-chome, Chuo-ku, Tokyo, 104-8165 Japan URL: http://www.jpower.co.jp E-mail: Investors@jpower.co.jp

#### **Domestic Network**

Hokkaido Regional Headquarters Aomori Branch Office Tohoku Office East Regional Headquarters Chubu Regional Headquarters Hokuriku Office West Regional Headquarters Chugoku Office Shikoku Office Kyushu Office

#### **Overseas Network**

Beijing Office (China) Washington Office (U.S.A.) Bangkok Office (Thailand) Kuala Lumpur Office (Malaysia)

# 4 Major Group Companies

| Company name                                      | Capital<br>(Millions of yen) | Equity stake<br>(%) | Main businesses  |
|---|------------------------------|---------------------|--|
| Consolidated subsidiaries                         |                              |                     |  |
| Green Power Kuzumaki Co., Ltd.                    | 490                          | 100                 | Construction and operation of wind power plants  |
| Dream-Up Tomamae Co., Ltd.                        | 10                           | 100                 | Construction and operation of wind power plants  |
| Green Power Aso Co., Ltd.                         | 490                          | 81                  | Construction and operation of wind power plants  |
| ITOIGAWA POWER Inc.                               | 1,006                        | 80                  | Electric power supply  |
| Nagasaki-Shikamachi Wind Power Co., Ltd.          | 490                          | 70                  | Construction and operation of wind power plants  |
| Nikaho-kogen Wind Power Co., Ltd.                 | 100                          | 67                  | Construction and operation of wind power plants  |
| J-Wind TAHARA Ltd.                                | 245                          | 66                  | Construction and operation of wind power plants  |
| Ichihara Power Co., Ltd.                          | 490                          | 60                  | Electric power supply  |
| JPOWER GENEX CAPITAL Co., Ltd.                    | 570                          | 100                 | Management of IPP projects   |
| Jpec Co., Ltd.                                    | 500                          | 100                 | Construction, technical development, design, consulting, maintenance<br>and research for thermal and nuclear power plants; unloading and<br>transporting of coal to thermal power plants; sale of flied ash; shipping<br>of coal for thermal power plants; research, construction and<br>maintenance for environmental engineering; research and planning of<br>environmental conservation |
| JPHYTECH Co., Ltd.                                | 500                          | 100                 | Construction, technical development, design, consulting, maintenance<br>and research for hydroelectric power plants, substations and<br>transmission lines; surveying and compensation of construction sites;<br>civil engineering, construction management and construction services  |
| Kaihatsu Denshi Gijutsu Co., Ltd.                 | 110                          | 100                 | Construction and maintenance of electronic and communications<br>facilities  |
| EPDC CoalTech and Marine Co., Ltd.                | 20                           | 100 (100)           | Marine transportation of ash and flied ash from thermal power plants   |
| Kaihatsu Sekkei Consultant Co., Ltd.              | 20                           | 100                 | Design and construction management of electric power facilities;<br>engineering and construction   |
| J-POWER RESOURCES Co., Ltd.                       | 1,000                        | 100                 | Research, exploration and development of, and investments in coal mines  |
| J-POWER AUSTRALIA PTY. LTD. (Australia)           | (millions of A\$)<br>10      | 100 (100)           | Investments in coal mines in Australia   |
| JP Business Service Corporation                   | 450                          | 100                 | Operation of welfare facilities; facility maintenance; business process<br>outsourcing; development of computer software   |
| J-Power Investment Netherlands B.V. (Netherlands  | s) (millions of Euro)<br>50  | 100                 | Management of overseas investments   |
| Affiliates accounted for by the equity method     |                              |                     |  |
| Gulf Electric Public Co., Ltd. (Thailand)         | (millions of baht)<br>5,874  | 49                  | Holding company for thermal power generation companies   |
| Thaioil Power Co., Ltd. (Thailand)                | (millions of baht)<br>2,810  | 19                  | Operation of gas cogeneration facilities   |
| SEC HoldCo, S.A. (Spain) (t                       | housands of Euro)<br>121     | 50 (50)             | Operation of wind power generation facilities  |
| GENEX COMPANY, LIMITED                            | 2,800                        | 40 (40)             | Electric power supply  |
| Chiahui Power Corporation (Taiwan)                | (millions of NT\$)<br>4,300  | 40 (40)             | Operation of gas combined cycle power plants   |
| Gulf Power Generation Co., Ltd. (Thailand)        | (millions of baht)<br>1,850  | 0 [100]             | Construction and operation of thermal power plants   |
| Nong Khae Cogeneration Co., Ltd. (Thailand)       | (millions of baht)<br>1,241  | 0 [100]             | Operation of gas cogeneration facilities   |
| Samutprakarn Cogeneration Co., Ltd. (Thailand)    | (millions of baht)<br>981    | 0 [100]             | Operation of gas cogeneration facilities   |
| Gulf Cogeneration Co., Ltd. (Thailand)            | (millions of baht)<br>850    | 0 [100]             | Operation of gas cogeneration facilities   |
| Gulf Yala Green Co., Ltd. (Thailand)              | (millions of baht)<br>200    | 0 [95]              | Construction and operation of bio-mass power plants  |
| Independent Power (Thailand) Co., Ltd. (Thailand) | (millions of baht)<br>1,771  | 0 [56]              | Operation of gas combined cycle power plants   |
| and four other companies                          |                              |                     |  |

and four other companies Note: The equity stake values in parentheses are indirect holding ratios, while those shown in brackets are the ratios held by a closely-related party or parties in agreement.



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