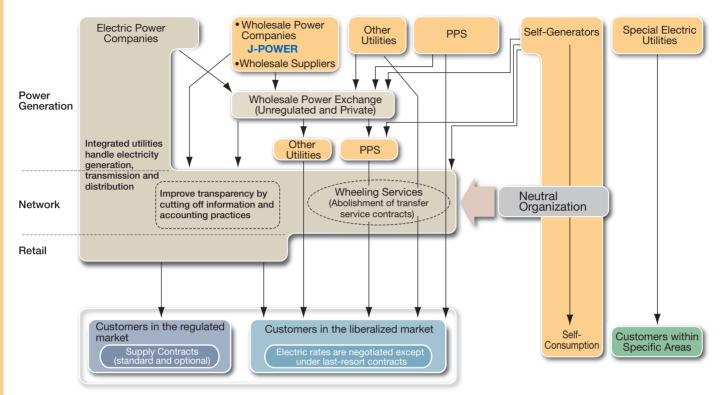
FACT BOOK 2008



Electric Power Industry in Japan

Japan's Electric Power Industry Structure (From April 1, 2005)



Source: Federation of Electric Power Companies of Japan

Power Generating Capacity and Power Generated by Electric Power Utilities (As of March 31, 2008)

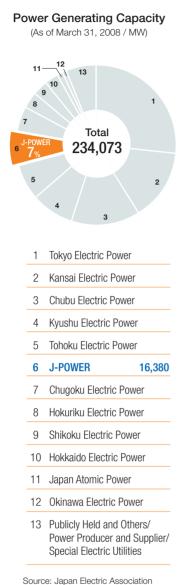
Entities	Electric Device	Wholesa	le Pov	ver Compan	ies	Publicly I	Held			Power Proc	lucer	Tatal of Electric		
Source	Electric Power Companies	J-POW	ER	Japan Ato Power		Compar and Oth	nies	Special Electric Utilities				and Supp (PPS)	lier	Total of Electric Power Utilities
Hydro														
Power Generating Capacity (MW)	34,579 (75)	8,556	(19)	_		2,842	(6)	1	(0)	_		45,978 (100)		
Power Generated (GWh)	57,179 (74)	10,428	(14)			9,241	(12)	5	(0)			76,853 (100)		
Thermal														
Power Generating Capacity (MW)	119,424 (86)	7,825	(6)			10,179	(7)	255	(0)	942	(1)	138,624 (100)		
Power Generated (GWh)	541,022 (81)	55,872	(8)			61,200	(9)	1,301	(0)	4,534	(1)	663,929 (100)		
Nuclear														
Power Generating Capacity (MW)	46,850 (95)			2,617	(5)			_				49,467 (100)		
Power Generated (GWh)	249,538 (95)			14,294	(5)			_				263,832 (100)		
Others														
Power Generating Capacity (MW)	4 (100)							_				4 (100)		
Power Generated (GWh)	6 (100)							_		_		6 (100)		
Total														
Power Generating Capacity (MW)	200,858 (86)	16,380	(7)	2,617	(1)	13,021	(6)	256	(0)	942	(0)	234,073 (100)		
Power Generated (GWh)	847,746 (84)	66,300	(7)	14,294	(1)	70,441	(7)	1,306	(0)	4,534	(0)	1,004,621 (100)		

Source: Japan Electric Association

Notes: Figures in parentheses indicate percentage share of total generation by source.

Figures for thermal include geothermal. Others are the total of wind power and solar power.

Excluding self-generation



Note: Excluding self-generation

(MW)



(For the year ended March 31, 2008 / GWh)



- Tokyo Electric Power 1
- 2 Chubu Electric Power Kansai Electric Power 3
- 4 Kyushu Electric Power
- 5 Tohoku Electric Power

6 **J-POWER** 66,300

- 7 Chugoku Electric Power
- 8 Shikoku Electric Power
- q Hokkaido Electric Power
- 10 Hokuriku Electric Power
- 11 Japan Atomic Power
- 12 Okinawa Electric Power
- 13 Publicly Held and Others/ Power Producer and Supplier/ Special Electric Utilities



Japanese Electric Power Industry and **J-POWER**

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06 Electric Power Business Facilities

5. Environment-Related Data

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and Expenses

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Composition of Consolidated Revenues

Non-Consolidated Financial Highlights

Non-Consolidated Financial Statements

Structure of Non-Consolidated Revenues and Expenses of Electric Power Business

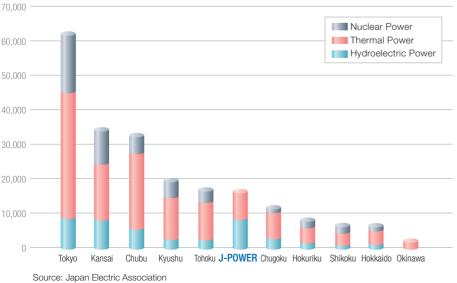
1. Wholesale Electric Power Business

3. Overseas Power Generation Business 4. Other Major Diversified Businesses

2. Other Electric Power Businesses

Comparison of Electric Power Companies 04

01



Power Generating Capacity of J-POWER and 10 Electric Power Companies (As of March 31, 2008)

Corporate Data

Financial Condition

- 42 Major Group Companies
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- 45 **Corporate Profile**
 - **Directors and Corporate Auditors Regional Network**

Note Regarding Rounding of Figures Figures less than one million yen have been rounded off, Figures of other units are rounded to the nearest decimal point in cases where no special note is included.

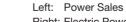
Forward-Looking Statements Statements in this report, other than those of historical fact, are forward-looking statements about the future performance of J-POWER that are based on management' assumptions and beliefs in light of information currently available, and involve both known and unknown risks and uncertainties. Actual events and results may differ materially from those anticipated in these statements

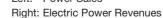
Note: Wind power and solar power are included in hydroelectric power.

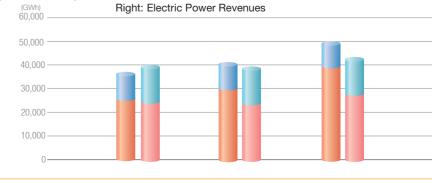
J-POWER's Power Generation (Consolidated)

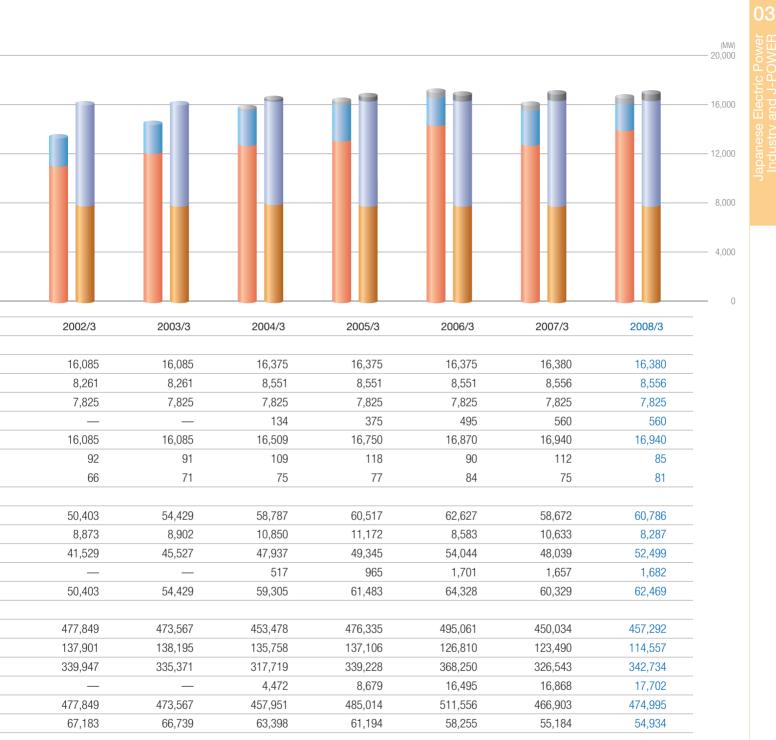
J-POWER's Power Sales and Capacity (Consolidated)	(GWh) 75,000	Left: Power Sa Right: Capacity	les of Power Generation	Facilities	
	60,000				
Note: The J-POWER Group's power generation activities are as follows:	45,000				
Wholesale electric power business: Supplying electricity to 10 EPCOs from our thermal and hydroelectric power plants and providing transmission services to the EPCOs (excluding Okinawa Electric Power Co., Inc.) through our transmission and substa- tion facilities.	30,000				
Other electric power businesses: Engaging in wind power generation, the wholesale sup- ply of electricity to EPCOs by IPPs and the wholesale supply of electricity for PPSs.	0				
		1999/3	2000/3	2001/3	
Capacity of Power Generation Facilities (MW)					
Wholesale electric power business		13,915	13,915	16,015	
Hydroelectric		8,261	8,261	8,261	
Thermal 💴		5,655	5,655	7,755	
Other electric power businesses					
Total		13,915	13,915	16,015	
Hydroelectric: Water supply rate (%)		108	100	102	
Thermal:Load factor (%)		54	64	64	
Power Sales (GWh)					
Wholesale electric power business		35,646	39,827	48,915	
Hydroelectric		10,741	9,786	9,929	
Thermal		24,905	30,041	38,987	
Other electric power businesses					
Total		35,646	39,827	48,915	
Electric Power Revenues (Millions of yen)					
Wholesale electric power business		392,474	385,719	425,184	
Hydroelectric		145,643	144,114	144,100	
Thermal		246,830	241,604	281,084	
Other electric power businesses					
Total		392,474	385,719	425,184	
Transmission (Millions of yen)		57,259	62,287	67,095	

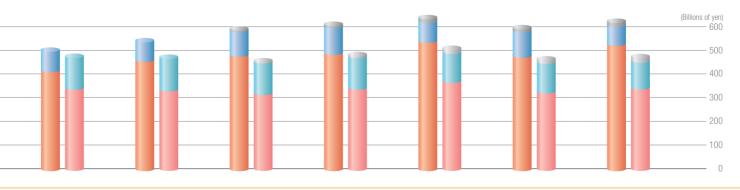
J-POWER's Power Sales and Electric Power Revenues (Consolidated)











Comparison of Electric Power Companies

Overall Comparison of Major Electric Power Companies

Year ended March 31, 2008	J-POWER	Hokkaido	Tohoku	Tokyo	
Area of Supply	Whole of Japan	Hokkaido	Tohoku area	Kanto area	
Power Generating Facilities (MW)	16,380	6,339	17,562	62,473	
Hydroelectric	8,556	1,231	2,540	8,986	
Thermal (including geothermal and internal combustion)	7,825	3,950	11,747	36,179	
Nuclear	_	1,158	3,274	17,308	
Power Generated and Received (GWh)	68,108	36,260	92,134	323,115	
Generated	67,998	31,140	77,922	274,178	
Power Received and Transmissions from Other Companies	2,894	5,185	14,365	54,677	
Power to Pump Water at Pumped Storage Power Stations	(2,784)	(65)	(153)	(5,740)	
Power Sales (GWh)	62,469	32,445	84,072	297,397	
Electric Power Revenues (Millions of yen)	474,995	536,015	1,344,719	4,914,739	
Number of Customers (Thousands)		3,919	7,665	28,337	
Total Assets (Consolidated) (Millions of yen)	2,013,131	1,530,106	4,033,835	13,679,055	
Net Assets (Consolidated) (Millions of yen)	468,118	461,796	1,015,352	2,695,455	
Operating Revenues (Consolidated) (Millions of yen)	587,780	567,831	1,802,621	5,479,380	
Net Income (Consolidated) (Millions of yen)	29,311	17,532	17,294	(150,108)	
Shereholders' Equity Ratio (Consolidated) (%)	23.2	29.6	23.9	19.4	
Return on Equity (ROE) (Consolidated) (%)	6.3	3.9	1.8	(5.3)	
Market Capitalization (Millions of yen) (As of March 31, 2008)	597,984	498,400	1,224,519	3,605,391	
Number of Employees (Consolidated)	6,524	7,687	22,266	52,319	
Operating Revenues per Employee (Millions of yen)	90	74	81	105	

Note: Figures for power sales and electric power revenues include those to large-load customers. These figures don't include those of power interchange and those to EPCOs. Figures for number of customers do not include large-load customers and EPCOs. Figures for the number of customers of Kyushu and Okinawa Electric include large-load customers. Source: Financial reports of each company

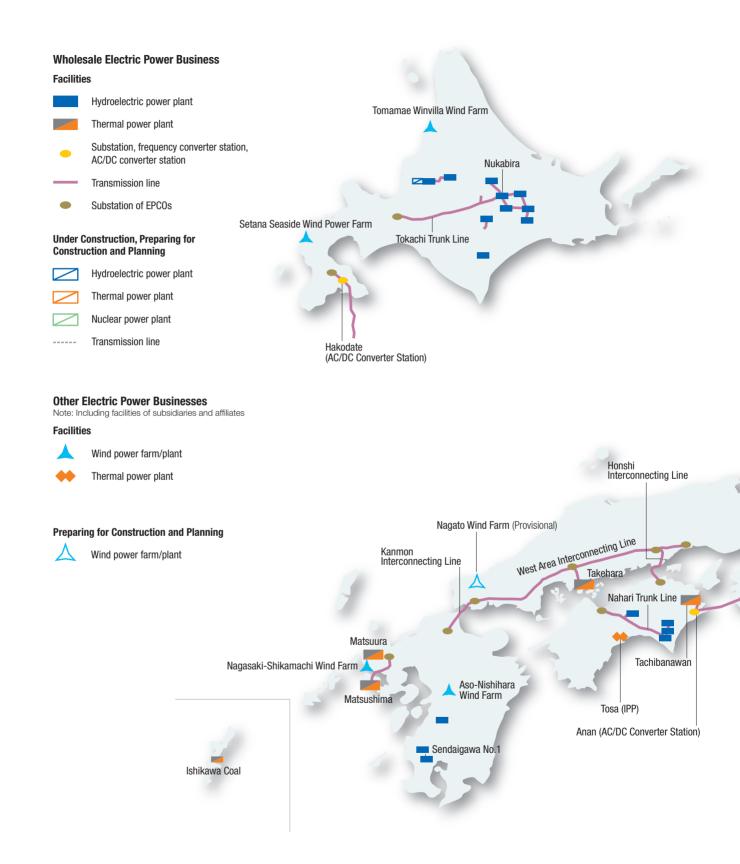
Year ended December 31, 2007	Canada		United States	
(Figures for Scottish and Southern Energy plc are for the year ended Mar. 31, 2008)	Hydro-Quebec	Duke Energy	Southern Company	Con Edison
Area of Supply	Quebec	North Carolina	Atlanta	New York
Total Assets (Consolidated) (Millions of yen)	7,545,530	5,673,711	5,226,814	3,235,353
Shareholders' Equity (Consolidated) (Millions of yen)	2,430,784	2,419,865	1,413,747	1,036,025
Total Operating Revenues (Consolidated) (Millions of yen)	1,434,595	1,451,988	1,752,545	1,497,648
Net Income (Consolidated) (Millions of yen)	338,229	171,225	197,936	106,045
Number of Employees (Consolidated)	19,459	17,800	26,742	15,214
Operating Revenues per Employee (Millions of yen)	73	81	65	98

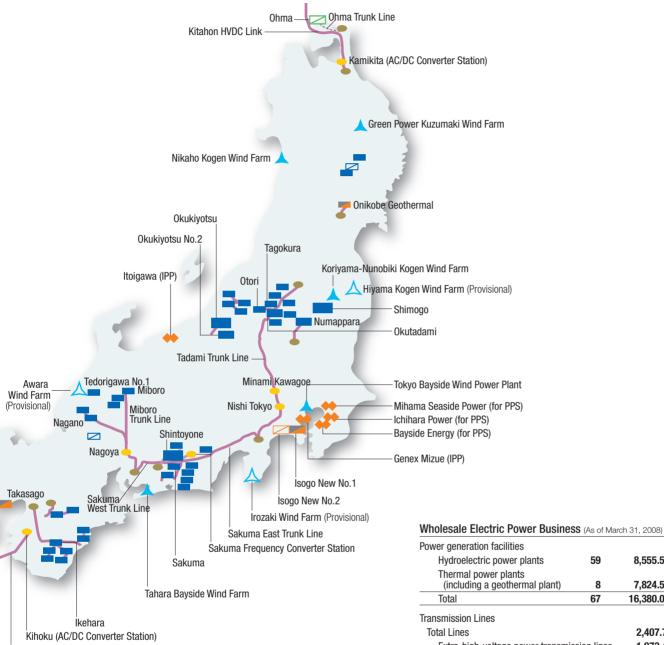
Note: Figures have been translated into Japanese yen at the following rates: C\$1.00 = ¥116.35; US\$1.00 = ¥114.15; €1.00 = ¥166.66 (As of December 28, 2007) £1.00 = ¥200.11 (As of March 31, 2008) Source: Annual reports 2007 of each company and annual report 2008 of Scottish and Southern Energy plc

Chubu	Hokuriku	Kansai	Chugoku	Shikoku	Kyushu	Okinawa
Chubu area	Hokuriku area	Kansai area	Chugoku area	Shikoku	Kyushu	Okinawa
32,471	8,143	34,864	11,826	6,675	19,716	1,925
5,217	1,845	8,189	2,905	1,141	2,680	
22,369	4,400	16,907	7,641	3,512	11,778	1,925
4,884	1,898	9,768	1,280	2,022	5,258	
149,120	32,367	163,443	69,683	32,834	96,109	8,468
137,121	30,820	127,538	51,441	31,709	79,918	6,681
14,147	1,579	38,083	19,056	1,374	16,838	1,814
(2,148)	(32)	(2,179)	(813)	(248)	(647)	(27
137,484	29,305	150,422	63,579	29,269	88,082	7,491
2,145,148	417,376	2,344,595	965,174	466,739	1,339,583	148,290
10,443	2,082	13,361	5,191	2,863	8,454	816
5,636,257	1,516,703	6,789,605	2,710,681	1,420,775	4,059,775	369,840
1,752,459	359,987	1,845,758	711,080	373,988	1,084,212	107,026
2,432,865	477,911	2,689,317	1,108,353	618,106	1,482,351	161,521
70,618	7,355	85,265	25,270	26,431	41,726	7,072
30.4	23.7	27.1	26.0	26.3	26.3	28.7
4.1	2.0	4.6	3.6	6.9	3.9	6.8
1,939,721	517,784	2,387,492	823,742	720,750	1,154,637	68,696
28,854	6,148	30,040	14,257	8,100	18,860	2,578
84	78	90	78	76	79	63

United Kingdom (U.K.)	France	Germany	
Scottish and Southern Energy plc	EDF	RWE	E.ON
U.K.	Europe	Europe	Europe
2,796,737	31,023,592	13,937,942	22,881,418
596,387	4,799,141	2,486,233	9,187,965
3,052,938	9,939,102	7,084,216	11,454,708
174,736	965,461	480,480	1,287,281
16,892	154,033	63,439	87,815
180	64	111	130

Electric Power Business Facilities





Ånan-Kihoku HVDC Link

Power generation facilities

Power generation facilities		
Hydroelectric power plants	59	8,555.5MW
Thermal power plants (including a geothermal plant)	8	7,824.5MW
Total	67	16,380.0MW
Transmission Lines		
Total Lines		2,407.7km
Extra-high-voltage power transmis	sion lines	1,973.4km
DC power transmission lines		267.2km
Substations	3	4,292MVA
Frequency converter station	1	300MW
AC/DC converter stations	4	2,000MW

Other Electric Power Businesses

Generation facilities (maximum capaci	ity)	
Wind power	9	210.53MW
IPPs	3	522.00MW
For PPSs	3	322.42MW
Total	15	1,054.95MW

Note: Including facilities of subsidiaries and affiliates (Does not take proportion of equity holdings into account)

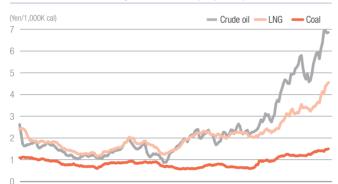
1. Wholesale Electric Power Business

(1) Thermal Power Generation

Capacity of Coal-Fired Power Generation in Japan

(As of March 31, 2008) J-POWER 7,812_{Mw} Others **21**% **Okinawa Electric Power** Total Kansai Electric Power Chubu 37.471_{MW} Electric Shikoku Electric Power Power Tokyo Electric Power Tohoku Electric Hokkaido Electric Power Power Kvushu Electric Power Hokuriku Electric Power Note: Excluding self-generators Source: Agency for Natural Resources and Energy Chugoku Electric Power

Calorific Unit Price by Fossil Fuel (Imports)

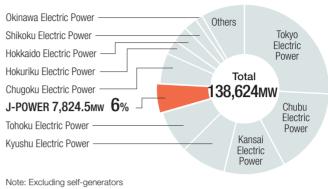


91/1 92/1 93/1 94/1 95/1 96/1 97/1 98/1 99/1 00/1 01/1 02/1 03/1 04/1 05/1 06/1 07/1 08/1 Chart data up to March 31, 2008 Source: The Energy Data and Modelling Center

Coal-Fired Power Plants (As of March 31, 2008)

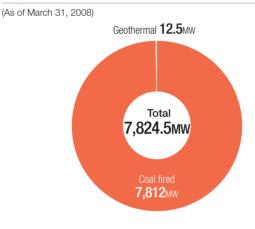
Capacity of Thermal Power Generation in Japan





Source: Japan Electric Association

Proportion of J-POWER's Thermal Power Generation by Source



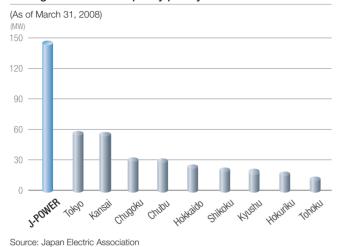
Power	Plants	Beginning of Operation	Location	Maximum Capacity (kW)
lsogo	New No. 1	Mar. 2002	Kanagawa Prefecture	600,000
Telvesee	No. 1	July 1968	Lluggo Drofactura	250,000
Takasago	No. 2	Jan. 1969	Hyogo Prefecture	250,000
	No. 1	July 1967		250,000
Takehara	No. 2	June 1995*	Hiroshima Prefecture	350,000
	No. 3	Mar. 1983		700,000
Tachibanawan	No. 1	July 2000	Tokushima Prefecture	1,050,000
Tachinganawan	No. 2	Dec. 2000	Tokushima Prefecture	1,050,000
Matsushima	No. 1	Jan. 1981	Nagasaki Prefecture	500,000
IVIALSUSTIITTIA	No. 2	June 1981	Nagasaki Prelecture	500,000
Matsuura	No. 1	June 1990	Nagagaki Profesture	1,000,000
Matsuura	No. 2	July 1997	Nagasaki Prefecture	1,000,000
Ishikawa Coal	No. 1	Nov. 1986	Okinawa Prefecture	156,000
ISHIKawa UUdi	No. 2	Mar. 1987	UKIIIAWA FIEIECLUIE	156,000

*Converted from heavy oil-fueled boiler to coal-fueled fluidized boiler

Geothermal Power Plant (As of March 31, 2008)

Power Station	Beginning of Operation	Location	Maximum Capacity (kW)
Onikobe	Mar. 1975	Miyagi Prefecture	12,500

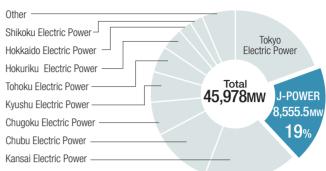
(2) Hydroelectric Power Generation



Average Generation Capacity per Hydroelectric Power Plant

Capacity of Hydroelectric Power Generation in Japan

(As of March 31, 2008)



Note: Excluding self-generators Source: Japan Electric Association

Major Hydroelectric Power Plants (As of March 31, 2008)

Power Plants	Beginning of Operation	Location	Maximum Capacity (kW)	Туре
Shimogo	Apr. 1988	Fukushima Prefecture	1,000,000	dam conduit type, genuine pumped storage
Okutadami	Dec. 1960	Fukushima Prefecture	560,000	dam conduit type
Otori	Nov. 1963	Fukushima Prefecture	182,000	dam type
Tagokura	May 1959	Fukushima Prefecture	385,000	dam type
Tadami	July 1989	Fukushima Prefecture	65,000	dam type
Taki	Dec. 1961	Fukushima Prefecture	92,000	dam type
Kuromatagawa No. 1	Feb. 1958	Niigata Prefecture	61,500	dam conduit type
Okukiyotsu	July 1978	Niigata Prefecture	1,000,000	dam conduit type, genuine pumped storage
Okukiyotsu No. 2	June 1996	Niigata Prefecture	600,000	dam conduit type, genuine pumped storage
Numappara	June 1973	Tochigi Prefecture	675,000	dam conduit type, genuine pumped storage
Misakubo	May 1969	Shizuoka Prefecture	50,000	dam conduit type
Shintoyone	Nov. 1972	Aichi Prefecture	1,125,000	dam conduit type, genuine pumped storage
Sakuma	Apr. 1956	Shizuoka Prefecture	350,000	dam conduit type
Miboro	Jan. 1961	Gifu Prefecture	215,000	dam conduit type
Miboro No. 2	Dec. 1963	Gifu Prefecture	59,200	dam conduit type
Nagano	May 1968	Fukui Prefecture	220,000	dam type, mixed pumped storage
Yugami	May 1968	Fukui Prefecture	54,000	dam conduit type
Tedorigawa No. 1	Aug. 1979	Ishikawa Prefecture	250,000	dam conduit type
Totsugawa No. 1	Oct. 1960	Nara Prefecture	75,000	dam conduit type
Totsugawa No. 2	Jan. 1962	Wakayama Prefecture	58,000	dam conduit type
Ikehara	Sept. 1964	Nara Prefecture	350,000	dam type, mixed pumped storage
Nanairo	July 1965	Wakayama Prefecture	82,000	dam conduit type
Futamata	Jan. 1963	Kochi Prefecture	72,100	dam conduit type
Sendaigawa No. 1	Feb. 1965	Kagoshima Prefecture	120,000	dam type

Note: Includes power plants with maximum output of 50,000kW or more

(3) Transmission Lines and Substations

Major Transmission Lines (As of March 31, 2008)

Transmission Lines	Beginning of Operation	Location	Total Lines	Voltage
Tokachi Trunk Line	Jan. 1956	Hokkaido Prefecture	214.3km	187kV
Tadami Trunk Line	May 1959	Fukushima Prefecture – Tokyo Prefecture	215.9km	275kV - 500kV
Sakuma East Trunk Line	Apr. 1956	Shizuoka Prefecture – Tokyo Prefecture	197.2km	275kV
Sakuma West Trunk Line	Apr. 1956	Shizuoka Prefecture – Aichi Prefecture	107.7km	275kV
Miboro Trunk Line	Nov. 1960	Gifu Prefecture – Aichi Prefecture	108.6km	275kV
Nahari Trunk Line	Jun. 1960	Kochi Prefecture – Ehime Prefecture	119.9km	187kV
Honshi Interconnecting Line	Jun. 1994	Kagawa Prefecture – Okayama Prefecture	127.0km	500kV
Kitahon HVDC Link	Dec. 1979	Hokkaido Prefecture – Aomori Prefecture	167.4km	DC, ± 250kV

Note: Includes transmission lines extending over 100km or more

Substations (As of March 31, 2008)

Substations	Beginning of Operation	Location	Output
Minami Kawagoe	May 1959	Saitama Prefecture	1,542,000kVA
Nishi Tokyo	Apr. 1956	Tokyo Prefecture	1,350,000kVA
Nagoya	Apr. 1956	Aichi Prefecture	1,400,000kVA

Frequency Converter Station (As of March 31, 2008)

Frequency Converter Station	Beginning of Operation	Location	Output
Sakuma	Oct. 1965	Shizuoka Prefecture	300,000kW

AC/DC Converter Stations (As of March 31, 2008)

AC/DC Converter Stations	Beginning of Operation	Location	Output
Hakodate	Dec. 1979	Hokkaido Prefecture	600,000kW
Kamikita	Dec. 1979	Aomori Prefecture	600,000kW
Kihoku	Jun. 2000	Wakayama Prefecture	1,400,000kW
Anan	Jun. 2000	Tokushima Prefecture	1,400,000kW

(4) Power Development Plans

We formulated and submitted our plan for the next 10 years with METI after talks with EPCOs. The plan covers the period from the fiscal year ending March 2009 through March 2018. During this period, we intend to add 2,156MW of capacity to our existing 16,380MW.

List of Power Development Plans (Fiscal 2008 Electric Power Supply Plan base)

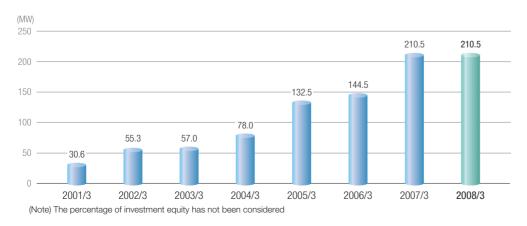
Fiscal Year		Power source							
i iscai i eai	Hydroelectric	Thermal	Nuclear	Total capacity					
Capacity as of 2008/3	8,555.5	7,824.5	—	16,380.0					
2009/3				16,385.0					
2010/3		Isogo New No. 2 (July) 600		16,985.0					
2011/3				16,990.0					
2012/3	Abolition of Isawa No. 1 (April) (14.6)		Ohma (March) 1,383	18,358.4					
2013/3				18,363.4					
2014/3	Abolition of Katsurazawa (April) (15)			18,348.4					
2015/3	Isawa No. 1 17.7 Tokuyama* 153			18,519.1					
2016/3	Shinkatsurazawa (March) 16.8			18,535.9					
2017/3				18,535.9					
2018/3				18,535.9					
Capacity as of 2018/3	8,728.4	8,424.5	1,383	18,535.9					
From 2019/3									

*Regarding the construction plan of the Tokuyama Power Plant, J-POWER has reached an agreement with Chubu Electric Power Co., Inc. that following completion of the Tokuyama Dam, the required procedures will be taken and the operating body of the power plant shall be transferred from J-POWER to Chubu Electric Power.

2. Other Electric Power Businesses

(1) Wind Power Generation (Operating) Project List (As of March 31, 2008) Projects Facilities Operating Companies Status Tomamae Winvilla Wind Capacity: 30.6MW Apr. 1999 Established Dream-Up Tomamae Co., Ltd. Dream-Up Tomamae Co., Ltd. Facilities: 1.65MW x 14 Farm Equity stake: J-POWER 100% Dec. 2000 Began operation (Hokkaido Prefecture) 1.5MW x 5 Nikaho-Kogen Wind Power Co., Ltd. Equity stake: J-POWER 67%; Nikaho Kogen Wind Farm Capacity: 24.75MW Apr. 2000 Established Nikaho-Kogen Wind Power Co., Ltd. **ORIX Corporation 20%:** (Akita Prefecture) Facilities: 1.65MW x 15 Dec. 2001 Began operation Eco Material Corporation 10%; KYOWA OIL Co., Ltd. 3% Tokyo Bayside Wind Power J-Wind Tokio Co., Ltd. June 2002 Established J-Wind Tokio Co., Ltd. Capacity: 1.7MW Plant Equity stake: J-POWER 50%; Facilities: 0.85MW x 2 Mar. 2003 Began operation (Tokvo Prefecture) Toyota Tsusho Corporation 50% Green Power Kuzumaki Capacity: 21MW Green Power Kuzumaki Co., Ltd. Sept. 2001 Established Green Power Kuzumaki Co., Ltd. Wind Farm Facilities: 1.75MW x 12 Equity stake: J-POWER 100% Dec. 2003 Began operation (Iwate Prefecture) Nagasaki-Shikamachi Wind Nagasaki-Shikamachi Wind Power Co., Ltd. Capacity: 15MW June 2003 Established Nagasaki-Shikamachi Wind Power Co., Ltd. Farm Equity stake: J-POWER 70%; Facilities: 1MW x 15 Feb. 2005 Began operation (Nagasaki Prefecture) New Energy Planning Co., Ltd. 30% Green Power Aso Co., Ltd. Aso-Nishihara Wind Farm Capacity: 17.5MW June 2003 Established Green Power Aso Co., Ltd. Equity stake: J-POWER 81%; (Kumamoto Prefecture) Facilities: 1.75MW x 10 Feb. 2005 Began operation Asahi Breweries, Ltd. 19% Setana Seaside Wind Capacity: 12MW Green Power Setana Co., Ltd. Feb. 2004 Established Green Power Setana Co., Ltd. Power Farm Facilities: 2MW x 6 Equity stake: J-POWER 100% Dec. 2005 Began operation (Hokkaido Prefecture) J-Wind Tahara Co., Ltd. Tahara Bayside Wind Farm Capacity: 22MW Oct. 2003 Established J-Wind Tahara Co., Ltd. Equity stake: J-POWER 66%; Facilities: 2MW x 11 (Aichi Prefecture) Mar. 2005 Began operation Toyota Tsusho Corporation 34% Koriyama-Nunobiki Kogen Capacity: 65.98MW Green Power Koriyama-Nunobiki Co., Ltd. Feb. 2004 Established Green Power Koriyama-Nunobiki Co., Ltd. Wind Farm Facilities: 2MW x 32 Equity stake: J-POWER 100% Feb. 2007 Began operation (Fukushima Prefecture) 1.98MW x 1

J-POWER Group's Wind Power Generation Capacity (Operating)



OWER Operational Data

Projects	Facilities	Operating Companies	Status
[Wholesale Power for Pl	PS]		
Bayside Energy (Chiba Prefecture)	Capacity: 107.65MW Type: Gas combined cycle power	Bay Side Energy Co., Ltd. Equity stake: J-POWER 100%	Mar. 2002 Established Bay Side Energy Co., Ltd. Apr. 2005 Began operation
Ichihara Power (Chiba Prefecture)	Capacity: 110MW Type: Gas combined cycle power	Ichihara Power Co., Ltd. Equity stake: J-POWER 60%; Mitsui Engineering & Shipbuilding Co., Ltd. 40%	Dec. 2002 Established Ichihara Power Co., Ltd. Oct. 2004 Began operation
Mihama Seaside Power (Chiba Prefecture)	Capacity: 104.77MW Type: Gas combined cycle power	Mihama Seaside Power Co., Ltd. Equity stake: J-POWER 50%; Diamond Power Corporation 50%	Nov. 2003 Established Mihama Seaside Power Co., Ltd. Oct. 2005 Began operation
[IPP]			
Genex Mizue (Kanagawa Prefecture)	Capacity: 238MW Type: Gas combined cycle power	GENEX Co., Ltd. Equity stake: J-POWER GENEX CAPITAL Co., Ltd. 40%; Toa Oil Co., Ltd. 60% J-POWER GENEX CAPITAL Co., Ltd. Equity stake: J-POWER 100%	Sept. 2001 Established GENEX Co., Ltd. Mar. 2003 Established J-POWER GENEX CAPITAL Co., Ltd. June 2003 Began operation
Itoigawa (Niigata Prefecture)	Capacity: 134MW Type: Coal-fired thermal power	ITOIGAWA POWER Inc. Equity stake: J-POWER 80%; Taiheiyo Cement Corporation 20%	July 2001 Began operation July 2003 Established ITOIGAWA POWER Inc.

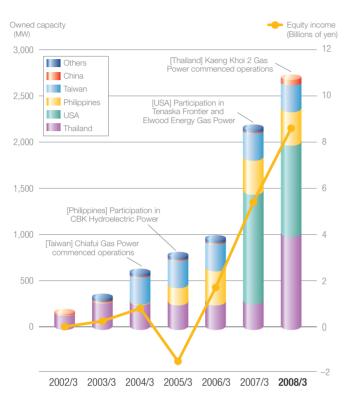
(2) Electricity Supply Business Project List (As of March 31, 2008)

3. Overseas Power Generation Business

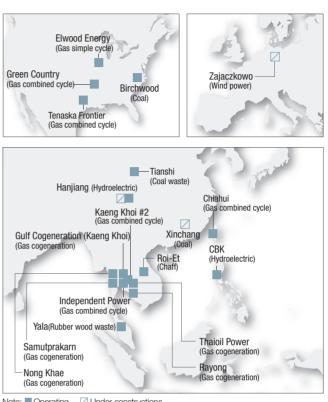
Overseas Power Generation Projects Project List (As of June 30, 2008)

Country/ Region	Project Name	Generating Source	Capacity (MW)	Ownership (%)	Participation Yea (FY)
Operating]					
	Tenaska Frontier	Gas (Combined Cycle)	830	31.0	2006
USA	Elwood Energy	Gas (Simple Cycle)	1,350	25.0	2006
USA	Green Country	Gas (Combined Cycle)	795	50.0	2007
Philippines CBK H		Coal	242	49.5	2008
Philippines	СВК	Hydroelectric	728	50.0	2004
China	Tianshi	Coal Waste	50	24.0	2000
China Hanjiang (Xihe) Hydro		Hydroelectric	180	27.0	2007
	Roi-Et	Biomass (Chaff)	10	24.7	2000
	Rayong	Gas (Combined Cycle)	112	20.0	2000
	Thaioil Power	Gas (Combined Cycle)	113	19.0	2001
	Independent Power	Gas (Combined Cycle)	700	10.6	2001
Thailand	Gulf Cogeneration (Kaeng Khoi)	Gas (Combined Cycle)	110	49.0	2001
	Samutprakarn	Gas (Combined Cycle)	117	49.0	2002
	Nong Khae	Gas (Combined Cycle)	120	49.0	2002
	Yala	Biomass (Rubber Wood Waste)	20	49.0	2003
	Kaeng Khoi #2	Gas (Combined Cycle)	1,468	49.0	2004
Taiwan	Chiahui	Gas (Combined Cycle)	670	40.0	2002
Total	5 Countries/Regions	17 Projects	7,615 (Owr	ned: 2,824)	
Jnder construction	on]				
China	Hanjiang (Shuhe)	Hydroelectric	270	27.0	2007
Unina	Xinchang	Coal	1,320	10.0	2007
Poland	Zajaczkowo	Wind Power	48	45.0	2007
Total	2 Countries/Regions	3 Projects	1,638 (Owr	ned: 227)	

Owned capacity (operating) and Equity income of **Overseas Power Generation Business**



(Note) Owned capacity [left]: output is calculated by the total project capacity multiplied by J-Power's equity ratio, and this is the amount recorded for the fiscal year-end Equity income [right]: recorded equity income (loss) of affiliates for the fiscal year



Note: Operating Under constructions



Overseas Consulting Services

Overseas Power Generation Projects (As of June 30, 2008)

4. Other Major Diversified Businesses

(1) Recycle / Biomass Generation Business (As of March 31, 2008)

Project Name (Location)	Business	Ownership (%)	Status
Omuta Waste-fueled Power Plant (Fukuoka Prefecture)	Recycling power generation using solid fuel (RDF:Refuse Derived Fuel) made by compressing and forming general waste (Output: 20.6MW, RDF processing capacity: 315t/day)	45.2	Dec. 2002 Began operation
Narumi Plant PFI Business* (Aichi Prefecture)	Repair and maintenance work at Narumi Plant in Nagoya (General waste, Waste processing capacity: 530t/day)	11	Aug. 2006Began constructionJuly 2009Scheduled to begin operation

*PFI: Private Finance Initiative

(2) Infrastructure / Water Environment Business (As of March 31, 2008)

Project Name (Location)	Business	Ownership (%)	Status
Kanamachi Filtration Plant PFI Business (Tokyo)	Cogeneration at Kanamachi Filtration Plant of Tokyo Metropolitan Waterworks Bureau (Gas turbines: Output: 12.28MW)	20	Oct. 2000 Began operation
Omuta District Water Works Project (Omuta City, Fukuoka Prefecture)	Omuta City, Fukuoka Prefecture's Water Purity Consignment Business, and both Omuta and Arao Cities' waterworks/industrial waterworks operations	51	July 2007 Participated in the project
UAE District Cooling Project	Wholesale Chilled Water Supply Business through the operation of six district cooling plants	30	Nov. 2007 Participated in the project

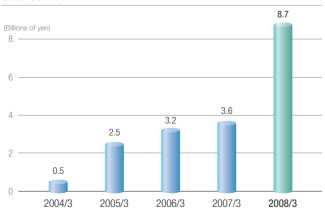
(3) Coal-Related Business

① Coal Mine Development (As of August 31, 2008)

Mine Name	Location	Loading Port	Production Volume	Investment Ratio (%) ^{*1}	Status of Participation
Blair Athol	Queensland, Australia	Dalrymple Bay	Approx. 10 Million Tones Per Year	10.0	Interests Acquisition March 1982, Additional Interests Acquisition September 1989, Additional Interests Acquisition January 1999
Ensham	Queensland, Australia	Gladstone	Approx. 6 Million Tones Per Year	10.0	Interests Acquisition February 1997
Clermont	Queensland, Australia	Dalrymple Bay	Approx. 12 Million Tones Per Year ^{*2}	15.0	Agreement for Coal Mine Development January 2007
Narrabri	New South Wales, Australia	Newcastle	Approx. 6 to 7 Million Tones Per Year ^{*3}	7.5	Agreement for Additional Interests Acquisition August 2008

*1 Investment through a subsidiary, J-POWER AUSTRALIA PTY LTD. *2 Production scheduled to commence in 2010 *3 Production scheduled to commence in 2009

2 Coal Sales Business **Coal Sales**





5. Environmental-Related Data

(1) The Company's CO₂ Emissions

	Unit	1991/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3
CO ₂ Emissions Amount (Domestic/Overseas Power Generation) ^{*1}	million t-CO ₂	24.67	40.06	43.27	44.76	49.49	45.36	50.22
CO2 Emissions Intensity ^{*2}	kg-CO ₂ /kWh	0.66	0.72	0.70	0.69	0.72	0.68	0.70

*1: Covering all domestic and foreign investment companies.

*2: CO2 emissions intensity: CO2 emissions per unit of electric power sold in domestic and foreign power business.

The Company has raised the target of reducing FY2010 emissions intensity by around 10% from the levels of the fiscal year ended March 2002.

[Reference]

•Japan Electric Power Business CO₂ Emissions

	Unit	1991/3	2003/3	2004/3	2005/3	2006/3	2007/3
CO ₂ Emissions Amount ^{*1}	million t-CO ₂	275	342	363	362	373	365
CO2 Emissions Intensity ^{*2}	kg-CO2/kWh	0.417	0.407	0.436	0.418	0.423	0.410

Source: The Federation of Electric Power Companies of Japan

*1: "CO2 emissions" represents total of emissions for each type of fuel. It is calculated as follows:

CO2 emissions = Calorific value attending fossil fuel combustion x CO2 emission coefficient

Calorific values used are those provided in the Agency for Natural Resources and Energy's *Monthly Report on Electric Power Statistics* (FY 2006 Results), etc. Fuel-specific CO₂ emission coefficients are those provided in the revised Law Concerning the Promotion of Measures to Cope with Global Warming that went effect in 2006.

*2: CO2 emissions intensity = CO2 emissions amount ÷ power consumption (user-end)

Electric Utility Industry's Environmental Action Plan has raised the target of reducing CO₂ emissions intensity at the point of consumption by an average of 20% from the level of the fiscal year ended March 1991 over the fiscal year ending March 2009 to the fiscal year ending March 2013.

•Japan CO₂ Emissions

	Unit	1991/3	2003/3	2004/3	2005/3	2006/3	2007/3
CO ₂ Emissions Amount	million t-CO ₂	1,144	1,279	1,286	1,288	1,291	1,274

Source: Ministry of the Environment

(2) J-Power's CDM projects registered with the CDM Executive Board

Country	Project Name	Description
Chile	Nestle Graneros Plant Fuel-Switching Project	Switch to natural gas in conjunction with renovation of facilities
Chile	Metrogas Package Cogeneration Project	Introduction of cogeneration for improved energy-use efficiency
Columbia	La Vuelta and La Herradura Hydroelectric Projects	Use of renewable energy sources
Brazil	Aquarius Hydroelectric Project	Use of renewable energy sources
Brazil	Caieiras Landfill Gas Emission-Reduction Project	Combustion of landfill gas to reduce greenhouse gases

*Clean Development Mechanism: a mechanism by which developed countries establish operations collectively with developing countries to reduce or absorb greenhouse gas

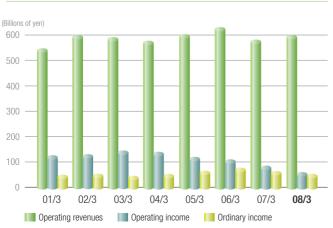
emissions. Consequently, developed countries obtain credits for the amount of emissions that is reduced or absorbed.

Consolidated Financial Highlights

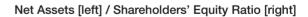
	2001/3	2002/3	2003/3	
Operating Revenues	541,592	593,343	584,122	
Operating Income	117,313	119,590	134,201	
Ordinary Income	41,461	44,022	35,522	
Net Income	17,838	17,638	20,725	
Net Assets (Note 1)	138,868	152,304	168,301	
Total Assets	2,420,661	2,314,720	2,195,897	
Interest-Bearing Debt	2,128,718	2,007,487	1,893,902	
Shareholders' Equity Ratio (%) (Note 2)	5.7	6.6	7.7	
Cash Flows from Operating Activities	145,835	200,708	167,368	
Cash Flows from Investing Activities	(166,942)	(77,248)	(11,030)	
Free Cash Flow (Note 3)	(21,107)	123,460	156,338	
Cash Flows from Financing Activities	22,127	(125,572)	(117,709)	
Cash and Cash Equivalents at the End of the Period	23,186	21,128	59,787	
Number of Employees	7,434	7,073	6,543	

Notes: 1. Prior to the fiscal year ended March 2006: total shareholders' equity 2. Definition of shareholders' equity is total shareholder's equity prior to the fiscal year ended March 2006. From the fiscal year ended March 2007 onward is "total net assets - minority interests."

3. Free cash flow: Cash flows from operating activities + Cash flows from investing activities

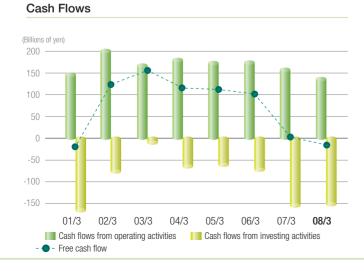


Operating Revenues / Operating Income / Ordinary Income

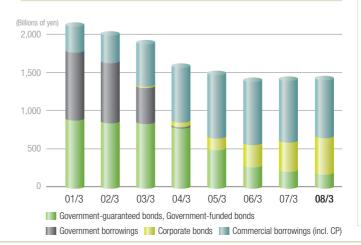




				(Millions of yen)
2004/3	2005/3	2006/3	2007/3	2008/3
569,854	594,375	621,933	573,277	587,780
132,138	111,885	101,469	77,141	50,724
44,446	57,093	67,906	55,513	42,873
27,623	35,559	43,577	35,167	29,311
359,645	391,327	433,028	462,654	468,118
2,076,107	2,021,655	1,964,667	1,999,794	2,013,131
1,592,908	1,498,010	1,408,232	1,421,542	1,423,878
17.3	19.4	22.0	23.1	23.2
179,948	172,637	173,954	157,241	136,252
(64,507)	(60,586)	(72,326)	(155,407)	(152,518)
115,441	112,051	101,628	1,834	(16,265)
(147,516)	(111,798)	(103,613)	(2,168)	17,174
27,673	30,221	28,874	34,575	35,631
5,871	5,925	5,868	6,494	6,524



Composition of Interest-Bearing Debt



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Consolidated Financial Highlights

	2001/3	2002/3	2003/3	
Return on Equity (ROE) (%) (Note 1)	13.4	12.1	12.9	
Return on Assets (ROA) (%) (Note 2)	1.7	1.9	1.6	
Net Income per Share (EPS) (Yen) (Note 3)	252.67	249.84	291.40	
Net Assets per Share (BPS) (Yen)	1,966.98	2,157.29	2,381.71	
Price Earnings Ratio (PER) (Times) (Notes 3 and 4)				
Price Book-Value Ratio (PBR) (Times) (Note 4)	_	_	_	
Interest Coverage Ratio (Times) (Note 5)	1.9	2.9	1.9	
Payout Ratio (%) (Note 6)	23.7	24.0	20.4	

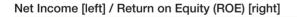
Notes: 1. ROE: Net income / Average total shareholders' equity

2. ROA: Ordinary income / Average total assets

Average rotat assets
 J-POWER carried out a 1.2-for-1 stock split on March 1, 2006. Calculations assume that this stock split was carried out at the beginning of the fiscal year.
 J-POWER shares listed on the First Section of the Tokyo Stock Exchange in the fiscal year ended March 31, 2005. The share price used for computation purposes is the closing price of the Company's shares at the end of the fiscal year.
 Interest coverage ratio: Cash flow from operating activities / Interest paid

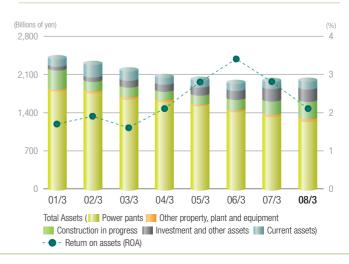
6. Payout Ratio: Dividends paid / Net income

	2001/3	2002/3	2003/3	
Capital Expenditure	191,473	76,641	53,443	
Depreciation	127,322	149,145	137,148	



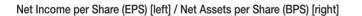


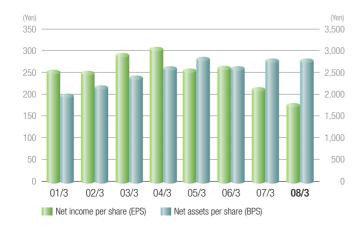
Total Assets [left] / Return on Assets (ROA) [right]



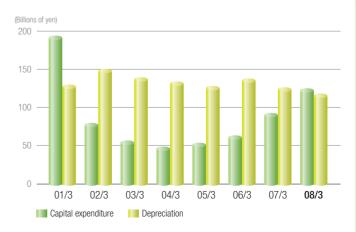
2008/3	2007/3	2006/3	2005/3	2004/3
6.3	7.9	10.6	9.5	10.5
2.1	2.8	3.4	2.8	2.1
175.99	211.14	260.76	255.01	304.88
2,800.18	2,768.95	2,598.90	2,818.04	2,590.00
20.4	28.1	14.3	12.9	_
1.3	2.1	1.4	1.2	_
6.1	7.2	4.8	3.3	2.1
39.8	28.4	21.0	23.4	19.6

				(Millions of yen)
2004/3	2005/3	2006/3	2007/3	2008/3
46,202	50,925	60,861	90,704	122,056
131,380	125,339	135,019	123,083	115,021





Capital Expenditure / Depreciation



inancial Statements

Consolidated Finan Consolidated Balance S	
Assets	
Property, Plant and Equipment	
Power Plants	
Hydroelectric Power Productio	n Faciliti

Consolidated Balance Sheets	2001/3	2002/3	2003/3	
Assets				
Property, Plant and Equipment	2,278,162	2,080,763	2,013,870	
Power Plants	1,821,913	1,783,126	1,672,846	
Hydroelectric Power Production Facilities	516,822	495,273	475,200	
Thermal Power Production Facilities	838,388	871,781	803,105	
Internal Combustion Engine Power Production Facilities	_	_	_	
Transmission Facilities	347,378	326,315	307,963	
Transformation Facilities	54,347	50,168	47,320	
Communication Facilities	9,243	11,289	11,730	
General Facilities	55,733	28,297	27,527	
Other Property, Plant and Equipment	32,464	30,744	28,598	
Construction in Progress	354,818	185,493	189,173	
Construction and Retirement in Progress	354,818	185,493	189,173	
Nuclear Fuel	_	_	—	
Nuclear Fuel in Processing				
Investments and Other Assets	68,965	81,399	123,252	
Long-Term Investments	30,731	38,690	77,438	
Deferred Tax Assets	36,779	40,507	43,319	
Other Investments	1,468	2,230	2,592	
Allowance for Doubtful Accounts	(14)	(29)	(98)	
Current Assets	142,499	233,956	182,027	
Cash and Bank Deposits	15,068	21,939	60,136	
Notes and Accounts Receivable-Trade	51,763	52,560	50,757	
Short-Term Investments	9,876	3,529	2,049	
Inventories	12,315	12,033	11,201	
Deferred Tax Assets	3,766	3,960	7,827	
Other	49,987	140,323	50,118	
Allowance for Doubtful Accounts	(278)	(391)	(63)	
Total Assets	2,420,661	2,314,720	2,195,897	

-	(Millions of yen)	2007/3	2006/3	2005/3	2004/3
-	2008/3	2007/3	2006/3	2003/3	2004/3
	1,864,374	1,861,818	1,827,868	1,890,001	1,945,140
	1,265,497	1,351,994	1,438,443	1,547,374	1,623,367
	450,635	469,750	481,068	499,017	506,703
	504,468	555,959	613,349	686,072	746,203
	14,141	15,471	16,931	10,071	
	229,312	242,675	257,253	276,661	289,771
	34,310	36,581	38,605	41,605	43,795
	9,289	9,626	9,170	9,985	10,983
	23,339	21,928	22,065	23,961	25,909
	40,270	33,682	28,336	27,877	28,982
	327,429	248,710	199,524	170,613	160,832
	327,429	248,710	199,524	170,613	160,832
	10,310	—	—	—	-
	10,310	_	—	—	—
-	220,866	227,430	161,564	144,135	131,958
	165,015	180,325	114,600	95,031	86,081
	51,777	43,094	42,944	46,150	44,270
	4,222	4,223	4,018	2,954	1,688
	(149)	(213)	(0)	(1)	(81)
	148,756	137,976	136,798	131,654	130,967
	33,961	35,029	28,961	30,351	27,804
	44,650	47,204	56,484	52,150	49,722
	2,983	376	1,556	1,551	7,918
	25,329	20,783	18,160	13,158	11,750
	5,655	5,421	5,635	5,083	4,943
	36,253	29,214	25,999	29,383	28,844
	(77)	(53)		(24)	(17)
	2,013,131	1,999,794	1,964,667	2,021,655	2,076,107

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	2001/3	2002/3	2003/3	2004/3	
Liabilities					
Long-Term Liabilities	1,944,925	1,844,535	1,783,728	1,510,088	
Bonds Payable	848,311	829,761	804,751	829,751	
Long-Term Loans Payable	1,051,829	964,467	928,375	625,116	
Provision for Employee Retirement Benefits	41,036	47,091	49,138	49,546	
Other Provision				404	
Deferred Tax Liabilities	270	334	329	254	
Other	3,477	2,881	1,133	5,014	
Current Liabilities	336,004	316,930	242,487	205,165	
Current Portion of Long-Term Debt and Other	159,961	116,340	105,845	57,595	
Short-Term Loans	69,289	96,919	56,717	40,466	
Commercial Paper	_	_	_	40,000	
Notes and Accounts Payable-Trade	11,587	10,476	9,324	12,776	
Accrued Taxes	18,094	22,624	19,082	14,515	
Other Provision	259	321	338	95	
Deferred Tax Liabilities				1	
Other	76,812	70,247	51,179	39,713	
Reserves Under the Special Laws	349			689	
Reserve for Fluctuation in Water Levels	349			689	
Total Liabilities	2,281,279	2,161,466	2,026,216	1,715,943	
Minority Interests	513	949	1,379	519	
Shareholders' Equity					
Common Stock	70,600	70,600			
Capital Surplus	69,929	83,127			
Unrealized Gain on Other Securities	223	296			
Foreign Currency Translation Adjustments	(1,884)	(1,719)			
Total Shareholders' Equity	138,868	152,304			
Total Liabilities, Minority Interests and Shareholders' Equity	2,420,661	2,314,720			
Shareholders' Equity					
Common Stock	_		70,600	152,449	
Capital Surplus				81,849	
Retained Earnings			99,528	123,213	
Unrealized Gain on Other Securities			(31)	3,738	
Foreign Currency Translation Adjustments			(1,795)	(1,605)	
Treasury Stock		_			
Total Shareholders' Equity		_	168,301	359,645	
Total Liabilities, Minority Interests and Shareholders' Equity			2,195,897	2,076,107	
Equity			_,,	_,,	

2005/3	(Millions of yen) 2006/3		2007/3	(Millions of yen
2003/0	2000/0	Liabilities	2007/0	2000/0
1,286,912	1,215,033	Long-Term Liabilities	1,193,139	1,276,354
591,171	521,684	Bonds Payable	573,229	602,903
639,929	644,340	Long-Term Loans Payable	576,615	624,495
45,729	36,233	Provision for Employee Retirement Benefits	32,611	39,083
460	417	Other Provision	474	553
314	602	Deferred Tax Liabilities	1,260	1,462
9,307	11,756	Other	8,948	7,856
340,405	313,999	Current Liabilities	341,844	267,097
111,163	106,772	Current Portion of Long-Term Debt and Other	173,638	101,565
50,750	24,436	Short-Term Loans	2,115	6,126
105,000	111,000	Commercial Paper	95,944	88,949
11,053	9,936	Notes and Accounts Payable-Trade	13,248	14,790
21,783	20,867	Accrued Taxes	8,752	11,407
90	273	Other Provision	528	555
0	0	Deferred Tax Liabilities	21	2
40,562	40,713	Other	47,595	43,700
1,798	1,399	Reserves Under the Special Laws	2,155	1,560
1,798	1,399	Reserve for Fluctuation in Water Levels	2,155	1,560
1,629,115	1,530,432	Total Liabilities	1,537,140	1,545,012
1,212	1,206	Net Assets		
		Shareholders' Equity	444,956	464,266
		Common Stock	152,449	152,449
_	—	Capital Surplus	81,849	81,849
_	_	Retained Earnings	210,713	230,032
_	_	Treasury Stock	(56)	(64)
		Valuation and Translation Adjustments	16,230	2,116
_	—	Unrealized Gain on Other Securities	14,271	1,934

Deferred Hedging Gain and Loss

Minority Interests

Total Net Assets

Total Liabilities and Net Assets

Foreign Currency Translation Adjustments

152,449	152,449
81,849	81,849
152,121	182,760
6,207	14,050
(1,299)	1,935
(1)	(17)
391,327	433,028
2,021,655	1,964,667

(4,131)

6,090

1,468

462,654

1,999,794

(6,759)

6,941 1,735

468,118

2,013,131

Consolidated Statements of Income

	2001/3	2002/3	2003/3	
Operating Revenues	541,592	593,343	584,122	
Electric Power	494,907	547,333	545,824	
Other	46,684	46,010	38,297	
Non-Operating Revenues	4,644	2,134	3,228	
Dividends Income	97	558	750	
Interest Income	300	359	518	
Gain on Sales of Securities	—	—	—	
Equity Income of Affiliates	—	—	275	
Other	4,247	1,217	1,684	
Total Ordinary Revenues	546,237	595,478	587,351	
Operating Expenses	424,279	473,753	449,920	
Electric Power	371,683	421,816	407,131	
Other	52,595	51,937	42,789	
(Operating Income	117,313	119,590	134,201	
Non-Operating Expenses	80,496	77,702	101,908	
Interest Expenses	75,695	68,160	87,136	
Investment Loss on Equity Method				
Other	4,801	9,542	14,771	
Total Ordinary Expenses	504,776	551,456	551,828	
Ordinary Income	41,461	44,022	35,522	
(Provision for) Reversal of Reserve for Fluctuation in Water Levels	_	(349)	—	
Provision for Reserve for Fluctuation in Water Levels				
Reversal of Reserve for Fluctuation in Water Levels		(349)		
Extraordinary Loss	11,670	13,845	_	
Loss on Sale of Fixed Assets	_	7,894		
Unrealized Loss on Securities		5,951		
Amortization of Net Retirement Obligation at Transition	11,670			
Income before Income Taxes and Minority Interests	29,790	30,526	35,522	
Income Taxes – Current	21,645	16,386	20,850	
Income Taxes – Deferred	(9,876)	(3,899)	(6,480)	
Minority Interests in Income (Losses)	182	400	426	
Net Income	17,838	17,638	20,725	

0004/0	2005/3	0000/0	0007/0	(Millions of yen)
2004/3 569,854	594,375	2006/3 621,933	2007/3 573,277	2008/3 587,780
522,922	547,960	573,198	523,782	531,764
46,931	46,414	48,734	49,494	56,016
4,067	3,880	7,620	13,011	21,543
912	1,241	1,937	1,384	1,567
794	846	711	899	1,213
	_			3,911
804		2,042	5,560	8,879
1,556	1,792	2,928	5,167	5,972
573,921	598,255	629,553	586,289	609,324
437,715	482,489	520,464	496,136	537,056
386,463	431,678	469,720	444,463	477,869
51,251	50,810	50,744	51,673	59,186
132,138	111,885	101,469	77,141	50,724)
91,759	58,673	41,182	34,639	29,394
83,519	50,881	35,732	22,585	22,749
_	1,311	_	_	_
8,239	6,479	5,449	12,054	6,644
529,475	541,162	561,646	530,775	566,450
44,446	57,093	67,906	55,513	42,873
689	1,108	(399)	756	(595)
689	1,108	_	756	
	_	(399)	_	(595)
_	_	_	_	_
			_	
			_	
43,757	55,984	68,305	54,757	43,469
16,222	22,909	26,151	18,461	15,962
(309)	(2,511)	(1,488)	1,431	(1,829)
220	27	65	(302)	24
27,623	35,559	43,577	35,167	29,311
21,025	00,000	-0,011	00,107	23,011

Consolidated Statements of Cash Flows

	2001/3	2002/3	2003/3	
Cash Flows from Operating Activities				
Income before Income Taxes and Minority Interests	29,790	30,526	35,522	
Depreciation	127,322	149,145	137,148	
Loss on Impairment of Fixed Assets				
Loss on Disposal of Property, Plant and Equipment	3,294	8,117	2,914	
(Decrease) Increase in Accrued Employee Retirement Benefits	988	6,054	2,047	
(Decrease) Increase in Reserve for Fluctuation in Water Levels				
Interest and Dividends Income	(397)	(917)	(1,268)	
Interest Expenses	76,667	68,160	87,136	
(Increase) Decrease in Notes and Accounts Receivable	(6,931)	663	3,126	
(Increase) Decrease in Inventories	(4,445)	468	1,142	
(Decrease) Increase in Notes and Accounts Payable	(3,002)	(194)	(2,850)	
Gain on Sales of Securities			(075)	
Investment (Income) Loss on Equity Method			(275)	
Loss (Gain) on Sale of Property, Plant and Equipment	35	7,911	649	
Others	16,144	21,091	3,981	
Subtotal	239,468	291,026	269,273	
Interest and Dividends Received	281	917	1,140	
Interest Paid	(76,140)	(69,279)	(87,383)	
Income Taxes Paid	(17,774)	(21,956)	(15,661)	
Net Cash Provided by Operating Activities	145,835	200,708	167,368	
Cash Flows from Investing Activities	(170.00.0)	(07.450)	(70.077)	
Payments for Purchase of Property, Plant and Equipment	(176,934)	(97,150)	(78,877)	
Proceeds from Construction Grants	12,328	11,883	3,958	
Proceeds from Sales of Property, Plant and Equipment	2,667	21,887	101,775	
Payments for Investments and Loans	(5,016)	(15,403)	(42,207)	
Proceeds from Collections of Investments and Loans	512	2,350	5,069	
Payment for Purchase of Investments in Subsidiaries, Net of Cash Acquired				
Proceeds from Purchase of Investments in Subsidiaries, Net of Cash Acquired		—		
Proceeds from Sale of Subsidiary Shares with a Change in the Scope of Consolidation				
Others	(499)	(815)	(749)	
Net Cash Used in Investing Activities	(166,942)	(77,248)	(11,030)	
Cash Flows from Financing Activities				
Proceeds from Issuance of Bonds	157,461	35,000	20,000	
Redemption of Bonds	(113,159)	(68,034)	(33,500)	
Proceeds from Long-Term Loans	25,748	791	246,256	
Repayment of Long-Term Loans	(60,967)	(116,718)	(306,020)	
Proceeds from Short-Term Loans	178,181	252,221	117,194	
Repayment of Short-Term Loans	(160,900)	(224,591)	(157,397)	
Proceeds from Issuance of Commercial Paper		_		
Redemption of Commercial Paper				
Issuance of Common Stock			_	
Proceeds from Issuance of Shares to Minority Shareholders				
Payments for Purchase of Consolidated Subsidiaries' Equity				
Payments for Purchase of Consolidated Subsidiaries' Equity Dividends Paid	 (4,236)			
Payments for Purchase of Consolidated Subsidiaries' Equity				
Payments for Purchase of Consolidated Subsidiaries' Equity Dividends Paid Dividends Paid to Minority Interests Others		(5)	(6)	
Payments for Purchase of Consolidated Subsidiaries' Equity Dividends Paid Dividends Paid to Minority Interests Others Net Cash Provided by (Used in) Financing Activities	22,127	(5) (125,572)	(6) (117,709)	
Payments for Purchase of Consolidated Subsidiaries' Equity Dividends Paid Dividends Paid to Minority Interests Others Net Cash Provided by (Used in) Financing Activities Foreign Currency Translation Adjustments on Cash and Cash Equivalents	 22,127 (76)	(5) 	(6) (117,709) 29	
Payments for Purchase of Consolidated Subsidiaries' Equity Dividends Paid Dividends Paid to Minority Interests Others Net Cash Provided by (Used in) Financing Activities Foreign Currency Translation Adjustments on Cash and Cash Equivalents Net (Decrease) Increase in Cash and Cash Equivalents	 22,127 (76) 943	(5) — (125,572) 54 (2,057)	(6) — (117,709) 29 38,658	
Payments for Purchase of Consolidated Subsidiaries' Equity Dividends Paid Dividends Paid to Minority Interests Others Net Cash Provided by (Used in) Financing Activities Foreign Currency Translation Adjustments on Cash and Cash Equivalents Net (Decrease) Increase in Cash and Cash Equivalents Cash and Cash Equivalents at the Beginning of the Year	 22,127 (76)	(5) 	(6) (117,709) 29	
Payments for Purchase of Consolidated Subsidiaries' Equity Dividends Paid Dividends Paid to Minority Interests Others Net Cash Provided by (Used in) Financing Activities Foreign Currency Translation Adjustments on Cash and Cash Equivalents Net (Decrease) Increase in Cash and Cash Equivalents	 22,127 (76) 943	(5) — (125,572) 54 (2,057)	(6) — (117,709) 29 38,658	

				(Millions of yen)
2004/3	2005/3	2006/3	2007/3	2008/3
43,757	55,984	68,305	54,757	43,469
131,380	125,339	135,019	123,083	115,021
	1,959	729	347	267
2,464	3,748	2,735	2,710	2,611
407	(3,817)	(9,495)	(4,076)	6,471
689	1,108	(399)	756	(595)
(1,707)	(2,087)	(2,649)	(2,284)	(2,780)
83,519	50,881	35,732	22,585	22,749
94	(2,874)	(3,244)	11,383	2,120
(326)	(1,471)	(5,080)	(2,205)	(4,375)
4,406	1,151	(1,810)	2,295	4,027
				(3,911)
(804)	1,311	(2,042)	(5,560)	(8,879)
49	303	(167)	(379)	(1,004)
23,639	6,504	15,987	2,250	(6,398)
287,572	238,042	233,621	205,665	168,792
1,323	1,857	2,606	2,661	3,370
(87,223)	(51,940)	(36,472)	(21,934)	(22,453)
(21,724)	(15,322)	(25,800)	(29,151)	(13,458)
179,948	172,637	173,954	157,241	136,252
,	· · · · · · · · · · · · · · · · · · ·	·	· · · · · · · · · · · · · · · · · · ·	,
(52,337)	(57,825)	(68,449)	(95,889)	(134,723)
3,124	4,386	7,881	8,383	7,509
258	543	1,396	1,520	1,552
(22,250)	(19,952)	(14,180)	(70,345)	(35,965)
7,056	13,678	2,931	3,484	6,650
7,000	15,070	2,351		(1,280)
	8		24	(1,200)
	0		<u></u>	8,064
(250)	(1.404)	(1.005)	(0 505)	
(359)	(1,424)	(1,905)	(2,585)	(4,325)
(64,507)	(60,586)	(72,326)	(155,407)	(152,518)
49,988	89,952	149,360	89,636	89,675
(45,010)	(279,910)	(234,090)	(59,067)	(38,384)
166,035	73,600	131,587	62,811	114,864
(499,603)	(64,497)	(117,473)	(47,749)	(135,532)
239,730	198,485	128,547	22,084	18,551
(256,087)	(188,902)	(154,964)	(44,436)	(14,549)
83,998	348,994	580,977	416,666	586,322
(44,000)	(284,000)	(575,000)	(432,000)	(594,000)
163,115	—	—	—	
	—		—	266
(1,439)		(10, 470)	(0.000)	(0.000)
(4,236)	(5,410)	(12,472)	(9,989)	(9,989)
(7)	(108)	(71)	(84)	(42)
(147 510)	(1)	(15)	(39)	(7)
(147,516)	(111,798)	(103,613)	(2,168)	17,174
(184)	17	291	331	147
(32,260)	270	(1,693)	(3)	1,056
59,787	27,673	30,221	28,874	34,575
147	2,276	346	5,704	
27 672	20.221	20 07/	24 575	25 621

28,874

27,673

30,221

35,631

34,575

Segment Information

2001/3	2002/3	2003/3	
494,907	547,333	545,824	
	_	_	
46,684	46,010	38,297	
541,592	593,343	584,122	
110,369	113,492	124,459	
	_		
13,464	7,629	8,328	
(6,520)	(1,531)	1,414	
117,313	119,590	134,201	
126,756	149,175	137,736	
	_		
3,843	3,468	3,104	
(3,277)	(3,499)	(3,692)	
127,322	149,145	137,148	
196,896	78,787	54,885	
_	_	_	
3,818	1,802	1,347	
(9,241)	(3,947)	(2,790)	
191,473	76,641	53,443	
	494,907 — 46,684 541,592 110,369 — 13,464 (6,520) 117,313 126,756 — 3,843 (3,277) 127,322 196,896 — 196,896 — 3,818 (9,241)	494,907 547,333 — — 46,684 46,010 541,592 593,343 110,369 113,492 — — 13,464 7,629 (6,520) (1,531) 117,313 119,590 126,756 149,175 — — 3,843 3,468 (3,277) (3,499) 127,322 149,145 196,896 78,787 — — 3,818 1,802 (9,241) (3,947)	494,907 547,333 545,824 — — — — 46,684 46,010 38,297 541,592 593,343 584,122 110,369 113,492 124,459 — — — 13,464 7,629 8,328 (6,520) (1,531) 1,414 117,313 119,590 134,201 U U U U 126,756 149,175 137,736 — — — — 3,843 3,468 3,104 (3,277) (3,499) (3,692) 127,322 149,145 137,148 U U U U 3,818 1,802 1,347 (9,241) (3,947) (2,790)

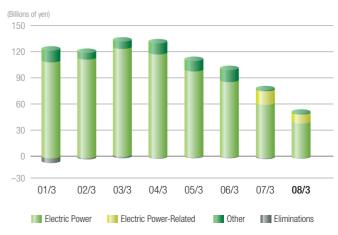
Note: From fiscal year ended March 31, 2007, the segment that had been called "Other Business," has been divided into "Electric Power-Related Businesses" and "Other Businesses."

Business Segment	Main products and business activities
Electric Power Business	Wholesale Electric Power Business, Other Electric Power Businesses
Electric Power-Related Businesses	Planning, construction, inspection, maintenance, repair of electric power generation and electric power facilities, harbor transport of fuel and coal ash, development of coal mines, import and transport of coal, operation of welfare facilities, etc., and computer services.
Other Businesses	Investing in overseas power generation, waste-fueled power generation, co-generation, environmental businesses, telecommunications businesses, and engineering and consulting in Japan and abroad.

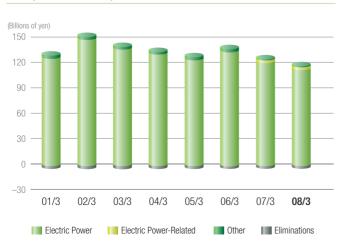
Composition of Sales to Customers



Composition of Operating Income

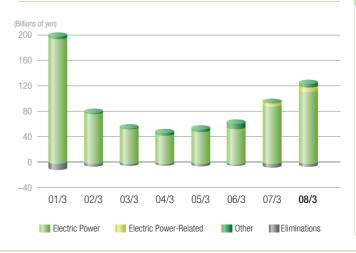


				(Millions of year
2004/3	2005/3	2006/3	2007/3	2008/3
522,922	547,960	573,198	523,782	531,764
—	—	—	26,996	24,185
46,931	46,414	48,734	22,497	31,831
569,854	594,375	621,933	573,277	587,780
119,404	99,270	87,057	61,436	39,897
			15,604	10,403
12,785	12,026	13,797	1,156	900
(50)	589	613	(1,056)	(478)
132,138	111,885	101,469	77,141	50,724
131,869	125,371	134,747	121,853	113,468
—	—	—	3,387	3,573
3,001	3,322	3,507	963	1,061
(3,489)	(3,354)	(3,235)	(3,121)	(3,082)
131,380	125,339	135,019	123,083	115,021
44,896	50,454	55,125	90,378	113,566
			5,470	7,125
3,837	3,962	8,441	542	5,457
(2,531)	(3,492)	(2,705)	(5,687)	(4,093)
46,202	50,925	60,861	90,704	122,056



Composition of Depreciation

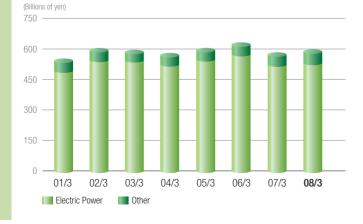




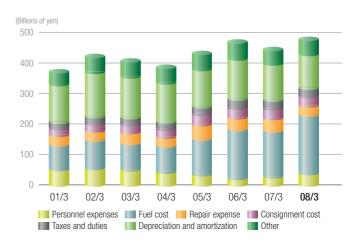
Composition of Consolidated Revenues and Expenses

	2001/3	2002/3	2003/3	
Operating Revenues	541,592	593,343	584,122	
Electric Power	494,907	547,333	545,824	
Other	46,684	46,010	38,297	
Operating Expenses	424,279	473,753	449,920	
Electric Power	371,683	421,816	407,131	
Personnel Expenses	51,116	54,230	49,923	
Fuel Cost	80,048	92,876	86,438	
Repair Expense	31,935	30,366	36,189	
Consignment Cost	22,136	22,958	25,126	
Taxes and Duties	20,718	23,754	23,312	
Depreciation and Amortization Cost	123,479	145,676	134,043	
Other	42,248	51,953	52,097	
Other Operating Expenses	52,595	51,937	42,789	
(Operating Income	117,313	119,590	134,201	
Non-Operating Revenues	4,644	2,134	3,228	
Non-Operating Expenses	80,496	77,702	101,908	
Interest Expenses	75,695	68,160	87,136	
Other	4,801	9,542	14,771	
Ordinary Income	41,461	44,022	35,522	

Composition of Operating Revenues



Composition of Electric Power Operating Expenses



Financial Condition

				(Millions of yen)
2004/3	2005/3	2006/3	2007/3	2008/3
569,854	594,375	621,933	573,277	587,780
522,922	547,960	573,198	523,782	531,764
46,931	46,414	48,734	49,494	56,016
437,715	482,489	520,464	496,136	537,056
386,463	431,678	469,720	444,463	477,869
42,220	33,764	21,273	27,235	37,768
85,927	116,622	160,823	149,865	191,579
28,652	47,452	38,712	41,175	30,403
26,193	34,000	31,418	31,785	30,289
23,984	24,974	29,959	28,566	27,753
128,395	122,016	131,511	118,588	110,393
51,089	52,846	56,022	47,246	49,681
51,251	50,810	50,744	51,673	59,186
132,138	111,885	101,469	77,141	50,724)
4,067	3,880	7,620	13,011	21,543
91,759	58,673	41,182	34,639	29,394
83,519	50,881	35,732	22,585	22,749
8,239	7,790	5,449	12,054	6,644
44,446	57,093	67,906	55,513	42,873

Non-Consolidated Financial Highlights

	1999/3	2000/3	2001/3	
Operating Revenues	451,543	450,330	495,307	
Operating Income	106,176	105,837	110,369	
Ordinary Income	32,459	32,919	35,334	
Net Income	15,860	12,702	14,757	
Net Assets (Note 1)	105,908	120,185	130,637	
Total Assets	2,174,729	2,282,881	2,356,878	
Equity Ratio (%) (Note 2)	4.9	5.3	5.5	
Number of Employees	4,143	3,534	3,379	
Return on Equity (ROE) (%) (Note 3)	15.8	11.2	11.8	
Return on Assets (ROA) (%) (Note 4)	1.5	1.4	1.5	
Net Income per Share (EPS) (Yen) (Note 5)	224.65	179.92	209.04	
Net Assets per Share (BPS) (Yen)	1,500.13	1,702.34	1,850.38	
Price Earnings Ratio (PER) (Times) (Notes 5 and 6)		_		
Price Book-Value Ratio (PBR) (Times) (Note 6)		_	_	
Number of Shares Outstanding (Thousand) (Note 7)	70,600	70,600	70,600	
Cash Dividends per Share (Yen)	60.00	60.00	60.00	
Payout Ratio (%) (Note 8)	26.7	33.3	28.7	

Notes: 1. Prior to the fiscal year ended March 2006: total shareholders' equity

2. Definition of shareholders' equity is total shareholder's equity prior to the fiscal year ended March 2006.

From the fiscal year ended March 2007 onward is "total net assets - minority interests."

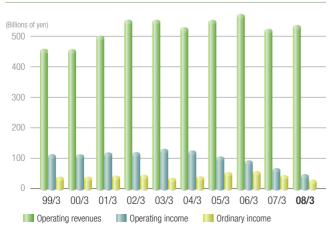
3. ROE: Net income / Average total shareholders' equity

4. ROA: Ordinary income / Average total assets

 5. J-POWER carried out a 1.2-for-1 stock split on March 1, 2006. Calculations assume that this stock split was carried out at the beginning of the fiscal year.
 6. J-POWER shares listed on the First Section of the Tokyo Stock Exchange in the fiscal year ended March 31, 2005. The share price used for computation purposes is the closing price of the Company's shares at the end of the fiscal year.

7. Figures are rounded down to 1000 shares. In fiscal year ended March 2004, capital increases were implemented through allocating 68,208 thousand shares to third-parties.

8. Payout Ratio: Dividends paid / Net income



Operating Revenues / Operating Income / Ordinary Income Return on Equity (ROE) [left] / Return on Assets (ROA) [right]

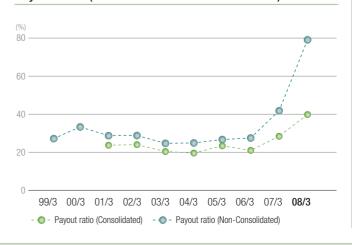


(Millions of yen)				0001/0		
2008/3	2007/3	2006/3	2005/3	2004/3	2003/3	2002/3
529,250	517,273	566,016	546,702	522,595	546,209	547,733
39,887	60,840	85,974	98,738	118,788	124,668	113,492
22,083	37,540	51,234	47,415	33,522	27,275	36,883
14,761	23,897	33,382	31,266	21,718	17,121	14,711
404,842	411,789	398,717	370,137	338,336	153,603	141,143
1,910,290	1,893,678	1,888,333	1,949,660	2,004,703	2,137,705	2,260,233
21.2	21.7	21.1	19.0	16.9	7.2	6.2
2,201	2,174	2,132	2,144	2,386	3,070	3,297
3.6	5.9	8.7	8.8	8.8	11.6	10.8
1.2	2.0	2.7	2.4	1.7	1.3	1.6
88.63	143.48	200.08	224.89	240.25	241.69	208.38
2,430.69	2,472.38	2,393.44	2,666.19	2,437.04	2,174.85	1,999.20
40.5	41.3	18.6	14.7	_	_	
1.5	2.4	1.6	1.2	_	_	
166,569	166,569	166,569	138,808	138,808	70,600	70,600
70.00	60.00	60.00	60.00	60.00	60.00	60.00
79.0	41.8	27.4	26.6	24.9	24.7	28.8









on-Consolidated

Non-Consolidated Financial Statements

	1999/3	2000/3	2001/3	
Assets				
Property, Plant and Equipment	2,097,306	2,204,655	2,256,302	
Power Plants	1,392,554	1,400,231	1,852,826	
Hydroelectric Power Production Facilities	568,597	547,445	523,932	
Thermal Power Production Facilities	430,410	414,094	854,875	
Transmission Facilities	282,856	333,256	351,915	
Transformation Facilities	40,879	36,777	55,447	
Communication Facilities	10,753	9,985	10,208	
General Facilities	59,056	58,671	56,445	
Incidental Business-Related Property, Plant and Equipment	_	—	—	
Non-Operating Property, Plant and Equipment	_	—	—	
Construction in Progress	669,151	760,877	362,545	
Construction in Progress	668,939	759,057	361,353	
Retirement in Progress	212	1,820	1,192	
Nuclear Fuel				
Nuclear Fuel in Processing	_	_		
Investments and Other Assets	35,601	43,546	40,930	
Long-Term Investments	31,026	30,114	21,264	
Long-Term Investments in Affiliated Companies	1,818	1,785	2,516	
Long-Term Prepaid Expenses	2,825	1,901	1,460	
Deferred Tax Assets	_	9,747	15,695	
Allowance for Doubtful Accounts	(69)	(2)	(5)	
Current Assets	77,422	78,226	100,576	
Cash and Bank Deposits	2,390	3,524	2,539	
Acceptance Receivable				
Accounts Receivable	37,357	41,984	47,513	
Accrued Income	9,867	6,951	12,977	
Short-Term Investments	7,497	5,299	4,499	
Inventories	10,665	6,626	11,059	
Prepaid Expenses	1,133	1,011	1,110	
Short-Term Loans to Affiliated Companies	770	573	7,463	
Deferred Tax Assets	_	1,787	2,517	
Other	7,820	10,554	10,996	
Accounts Receivable—Overseas Technical Services	190	127	137	
Allowance for Doubtful Accounts	(269)	(213)	(237)	
Total Assets	2,174,729	2,282,881	2,356,878	

Note: Owing to the abolition of the Electric Power Development Promotion Law during the year ended March 31, 2004, "accounts receivable—overseas technical services" and "overseas technical services" and "overseas" an

(Millions of						
2008/3	2007/3	2006/3	2005/3	2004/3	2003/3	2002/3
1,819,393	1,802,277	1,791,860	1,856,227	1,918,851	1,996,701	2,061,262
1,254,172	1,338,430	1,428,485	1,545,226	1,644,724	1,703,333	1,815,694
441,129	458,977	475,920	494,625	515,781	482,406	502,410
510,443	562,071	619,059	691,781	751,760	819,345	890,102
233,026	246,578	261,139	280,726	293,841	312,208	330,653
35,559	37,819	39,744	42,733	44,870	48,387	51,243
10,125	10,423	9,919	10,748	11,811	12,630	12,200
23,887	22,559	22,701	24,609	26,659	28,354	29,082
2,504	1,825	493	399	35	_	_
607	626	917	513	_	_	_
326,336	251,250	200,807	174,187	164,696	193,798	190,249
326,175	251,193	200,645	173,466	163,837	193,674	189,757
161	56	161	720	858	123	492
10,310		_		_		
10,310		_				
225,462	210,144	161,155	135,901	109,395	99,569	55,317
72,069	77,343	56,109	43,186	37,233	31,794	15,287
117,195	106,808	78,577	63,263	45,205	40,747	17,561
3,256	2,678	3,017	2,730	1,659	2,541	2,165
33,515	23,759	23,796	26,721	25,296	24,500	20,324
(574)	(446)	(344)		_	(14)	(20)
90,896	91,400	96,473	93,432	85,852	141,003	198,971
4,051	5,008	6,501	7,505	6,299	41,630	9,389
_		3		3		2
39,036	41,661	51,244	47,207	44,877	46,499	47,548
7,198	5,424	5,721	6,667	3,839	22,576	112,409
	_			7,281	_	_
21,800	18,439	16,471	11,999	8,167	10,116	11,040
1,355	1,125	1,228	1,122	1,005	947	1,384
5,793	6,521	5,124	7,142	2,246	2,762	4,449
3,482	3,232	3,801	3,346	3,068	6,416	2,974
8,198	10,005	6,376	8,440	9,061	9,994	10,025
					107	114
(20)	(17)				(48)	(367)
1,910,290	1,893,678	1,888,333	1,949,660	2,004,703	2,137,705	2,260,233

-		/-	/-	/-	/-	
Liebilities	1999/3	2000/3	2001/3	2002/3	2003/3	
Liabilities	1 050 704	1 007 100	1 004 454	1 005 101	4 700 050	
Long-Term Liabilities	1,853,784	1,927,106	1,924,154	1,825,121	1,766,650	
Bonds Payable	682,117	768,365	848,311	829,761	804,751	
Long-Term Loans Payable	1,153,984	1,129,206	1,042,951	957,078	923,200	
Long-Term Accrued Liabilities	1,450	559	3,446	2,852	1,105	
Long-Term Liabilities to Affiliated Companies	72		31	69	07 507	
Provision for Employee Retirement Benefits	16,158	28,967	29,403	35,351	37,587	
Other	0		10	8	5	
Current Liabilities	214,554	235,241	301,738	293,968	217,450	
Current Portion of Long-Term Debt and Other	112,070	141,560	157,411	114,000	103,487	
Short-Term Loans	38,440	41,790	62,500	90,900	52,900	
Commercial Paper	4.070	0.700	1.040	1 000	0.101	
Accounts Payable	4,072	3,780	1,840	1,809	2,161	
Accrued Accounts	8,424	6,401	31,075	28,893	5,787	
Accrued Expenses	17,192	16,857	17,803	17,303	16,415	
Accrued Taxes	20,463	8,620	12,665	21,024	16,751	
Deposits Received	354	293	286	285	258	
Short-Term Debt to Affiliated Companies	11,678	13,649	13,563	15,491	15,171	
Advances Received	1,165	1,401	2,563	904	493	
Other	692	867	2,027	3,324	3,970	
Overseas Technical Service Charge in Advance		18		30	53	
Reserves Under the Special Laws	481	349	349			
Reserve for Fluctuation in Water Levels	481	349	349			
Total Liabilities	2,068,820	2,162,696	2,226,241	2,119,090	1,984,101	
Shareholders' Equity						
Common Stock	70,600	70,600	70,600	70,600		
Legal Reserve	3,874	4,276	4,707	5,138		
Legal Reserve	3,874	4,276	4,707	5,138		
Retained Earnings	31,434	45,308	55,329	65,302		
Reserve for Loss from Overseas Investment		2	5	11		
Reserve for Special Depreciation	5,920	5,920				
Exchange-Fluctuation Preparation Reserve	1,960	1,960	1,960	1,960		
General Reserve		10,000	25,000	35,000		
Unappropriated Retained Earnings at the End of the Term	23,554	27,426	28,364	28,330		
Net Income (Included)	(15,860)	(12,702)	(14,757)	(14,711)		
Unrealized Gain on Securities				102	_	
Total Shareholders' Equity	105,908	120,185	130,637	141,143		
Total Liabilities and Shareholders' Equity	2,174,729	2,282,881	2,356,878	2,260,233	_	
Shareholders' Equity					70.000	
Common Stock					70,600	
Capital Surplus						
Additional Paid-in Capital						
Retained Earnings	—				83,259	
Legal Reserve					5,569	
Voluntary Reserve					46,997	
Reserve for Loss from Overseas Investment, etc.					30	
Reserve for Special Disaster					6	
Exchange-Fluctuation Preparation Reserve					1,960	
General Reserve					45,000	
Unappropriated Retained Earnings at the End of the Term					30,692	
Unrealized Gain on Securities					(255)	
Treasury Stock						
Total Shareholders' Equity					153,603	
Total Liabilities and Shareholders' Equity	_	—	—	—	2,137,705	

_		(Millions
	2007/3	2008/3
Liabilities		
Long-Term Liabilities	1,136,290	1,241,004
Bonds Payable	573,229	602,903
Long-Term Loans Payable	533,539	599,350
Long-Term Accrued Liabilities	4	3
Long-Term Liabilities to Affiliated Companies	17	2,767
Provision for Employee Retirement Benefits	21,543	28,585
Other	7,955	7,395
Current Liabilities	343,441	262,882
Current Portion of Long-Term Debt and Other	170,884	98,995
Short-Term Loans	2,000	6,000
Commercial Paper	95,944	88,949
Accounts Payable	3,713	3,649
Accrued Accounts	12,219	4,771
Accrued Expenses	10,643	9,598
Accrued Taxes	4,404	8,920
Deposits Received	389	279
Short-Term Debt to Affiliated Companies	41,041	39,932
Advances Received	334	444
Other	1,865	1,341
Overseas Technical Service Charge in Advance		
Reserves Under the Special Laws	2,155	1,560
Reserve for Fluctuation in Water Levels	2,155	1,560
Total Liabilities	1,481,888	1,505,447
Net Assets		
Shareholders' Equity	398,912	403,672
Common Stock	152,449	152,449
Capital Surplus	81,852	81,852
Additional Paid-in Capital	81,852	81,852
Retained Earnings	164,667	169,436
Legal Reserve	6,029	6,029
Other Reserve	158,638	163,406
Reserve for Special Disaster	38	47
Exchange-Fluctuation Preparation Reserve	1,960	1,960
General Reserve	117,861	132,861
Deferred Retained Earnings	38,778	28,538
Treasury Stock	(56)	(64
Valuation and Translation Adjustments	12,877	1,169
Unrealized Gain on Other Securities	12,761	1,068
Deferred Hedging Gain and Loss	116	101
Total Net Assets	411,789	404,842
Total Liabilities and Net Assets	1,893,678	1,910,290

		(Millions of yen)
2004/3	2005/3	2006/3
1,487,194	1,253,566	1,182,685
829,751	591,171	521,684
614,784	619,495	625,039
1,092	956	961
	24.400	 25.090
38,237	34,409	25,089
3,328	7,533	9,910
178,484	324,157	305,531
54,960	107,593	103,954
38,600	47,000	23,000
40,000	105,000	111,000
1,853	3,446	3,495
4,473	4,309	4,254
12,845	10,994	9,961
8,994	18,708	16,699
487	236	229
15,171	24,857	30,099
423	399	413
674	1,610	2,424
689	1,798	1,399
689	1,798	1,399
1,666,367	1,579,522	1,489,616
, ,	, ,	, ,
_	_	_
_	_	_
—	—	—
152,449	152,449	152,449
81,849	81,852	81,852
81,849	81,852	81,852
100,683	129,979	150,819
5,999	6,029	6,029
57,022	74,887	94,897
51	51	56
10	14	19
1,960	1,960	1,960
55,000	72,861	92,861
37,661	49,062	49,892
3,353	5,858	13,613
	(1)	(17)
338,336	370,137	398,717
2,004,703	1,949,660	1,888,333

Non-Consolidated Statements of Income

	1999/3	2000/3	2001/3	
Operating Revenues				
Electric Power	451,543	450,330	495,307	
Electric Power Sales to Other Companies	392,474	385,719	425,184	
Transmission Revenues		62,287	67,095	
Other Electricity Revenues	59,069	2,324	3,026	
Incidental Business Revenues				
Non-Operating Revenues				
Financial Revenues	623	409	159	
Dividends Income	49	22	42	
Interest Income	573	387	116	
Income from Overseas Technical Service	1,353	1,651	1,534	
Income from Overseas Technical Service	1,353	1,651	1,534	
Non-Operating Revenues	768	416	3,492	
Non-Business Revenues	768	416	3,492	
Gain on Sale of Fixed Assets	31	86	523	
Gain on Exchange Fluctuation				
Other	737	330	2,969	
Total Ordinary Revenues	454,289	452,808	500,493	
Operating Expenses				
Electric Power	345,367	344,493	384,937	
Hydroelectric Power Production Expenses	66,976	69,240	67,672	
Thermal Power Production Expenses	186,722	175,389	206,632	
Power Purchased from Other Companies				
Transmission Expenses	23,395	32,688	35,243	
Transformation Expenses	7,606	7,317	8,492	
Selling Expenses	846	941	904	
Communication Expenses	4,496	4,524	4,713	
General and Administrative Expenses	48,518	48,515	54,815	
Enterprise Tax	6,804	5,874	6,465	
Incidental Business Expenses				
(Operating Income	106,176	105,837	110,369	
Non-Operating Expenses			70 740	
Financial Expenses	72,694	72,784	76,718	
Interest Expenses	70,938	71,096	75,207	
Amortization of Stock Issue Expenses				
Bond Issue Expenses				
Amortization of Bond Issue Expenses	1,203	1,218	972	
Amortization of Bond Issue Discount	552	469	538	
Expenses on Overseas Technical Service	1,149	1,362	1,221	
Expenses on Overseas Technical Service	1,149	1,362	1,221	
Non-Operating Expenses	2,618	1,248	2,280	
Non-Business Expenses	2,618	1,248	2,280	
Loss on Sale of Fixed Assets	0	2	0.070	
Other	2,618	1,246	2,278	
Total Ordinary Expenses	421,829	419,889	465,158	_
Ordinary Income	32,459	32,919	35,334	
(Provision for) Reversal of Reserve for Fluctuation in Water Levels	403	(131)	—	
Provision for Reserve for Fluctuation in Water Levels	403			
Reversal of Reserve for Fluctuation in Water Levels		(131)		
Extraordinary Loss	<u> </u>	12,645	11,670	
Reversal of Provision for Employee Retirement Benefits	—	12,645	11,670	
Loss on Sale of Fixed Assets	—			
Unrealized Loss on Securities				
Income before Income Taxes	32,056	20,405	23,664	
Income Taxes – Current	16,195	13,326	15,583	
Income Taxes – Deferred	—	(5,622)	(6,677)	
Net Income	15,860	12,702	14,757	

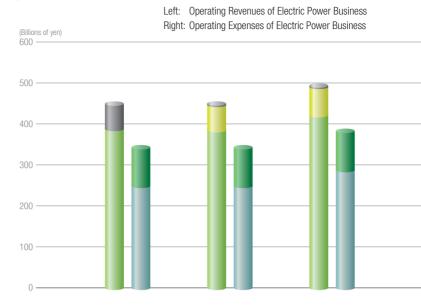
Notes: 1. Corresponding to the revision of electric utility accounting regulations, the disclosure of "operating revenues" and "operating expenses" began and "electricity financial revenues and expenses" were renamed as "financial revenue and expense," which became included under "non-operating income and expenses" from the year ended March 31, 2003. Also "income from and expenses on overseas technical service" became included under "non-operating income and expenses."

						(Millions o
2002/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3
_	546,209	522,595	546,702	566,016	517,273	529,250
547,733	546,209	518,978	540,665	558,306	510,248	517,318
477,849	473,567	453,478	476,335	495,061	450,034	457,292
				58,255	55,184	54,934
67,183	66,739	63,398	61,194		5,029	5,090
2,701	5,902	2,100	3,136	4,989		
		3,617	6,037	7,709	7,024	11,932
—	3,654	2,839	3,871	5,218	8,386	9,844
613	1,089	1,788	2,683	3,327	4,521	5,332
421	699	1,077	1,841	2,521	3,586	4,275
192	390	711	842	806	935	1,057
1,592	1,675	_	_	_	_	_
1,592	1,675					
631	1,070					_
	000	1 050	1 107	1 000	3,865	4,512
631	888	1,050	1,187	1,890		
120	54	18	16	111	370	1,067
511	834	1,031	1,171	1,779	3,494	3,444
550,571	549,864	525,434	550,573	571,234	525,659	539,095
	421,541	403,807	447,964	480,041	456,433	489,363
434,241	421,541	400,754	442,754	473,056	450,203	478,579
64,999	62,309	64,292	68,883	69,844	63,728	61,114
251,755	241,524	226,968	262,271	308,191	290,013	312,292
201,700	241,324	220,900	202,271		433	1,214
				81		
34,488	32,963	32,529	32,391	35,250	30,502	28,680
8,419	8,157	7,711	7,577	6,737	6,595	6,621
947	958	922	948	1,439	1,237	1,546
4,732	4,955	4,880	5,384	5,655	6,191	6,000
61,757	63,574	56,662	58,229	38,571	44,837	54,353
7,140	7,097	6.787	7,067	7,285	6,662	6,756
7,110		3,053	5,210	6,985	6,229	10,783
112 /02	124,668			85,974	60,840	39,887)
113,492	/	118,788	98,738		31,686	27,648
	101,047	88,104	55,193	39,958		
68,022	86,946	84,024	51,044	35,737	21,565	21,937
67,778	86,866	83,236	50,374	35,088	21,276	21,648
_	_	583	_	10	—	_
—	—	_	—	—	288	288
244	80	192	621	590		
_	_	12	48	49	_	_
1,306	1,372					_
1,306	1,372					
	1,372					
10,117						
10,117	12,728	4,080	4,149	4,220	10,121	5,710
10	598	10	23	126	4	2
10,106	12,129	4,069	4,126	4,094	10,117	5,708
513,687	522,588	491,911	503,158	520,000	488,119	517,011
36,883	27,275	33,522	47,415	51,234	37,540	22,083
(349)		689	1,108	(399)	756	(595)
(0+0)				(000)	756	(000)
(0.40)		689	1,108		100	(595)
(349)				(399)		(၁୫၁)
13,845	<u> </u>			—		_
7,894						
5,951	_	_	_			
23,386	27,275	32,833	46,306	51,633	36,783	22,678
13,819	17,570	10,592	18,151	20,143	11,865	11,338
			(3,111)	(1,892)	1,020	(3,421)
(5 1 1 1)						
(5,144) 14,711	(7,417) 17,121	522 21,718	<u>31,266</u>	33,382	23,897	14,761

2. Owing to the abolition of the Electric Power Development Promotion Law during the year ended March 31, 2004, incidental business revenues and expenses that formerly had been recorded in "income from and expenses on overseas technical service," "other electricity revenues" and "general and administrative expenses" were renamed "incidental business revenues and expenses" and became included under "operating revenues and expenses" in accordance with electric utility accounting regulations.

39

Structure of Non-Consolidated Revenues and Expenses of Electric Power Business



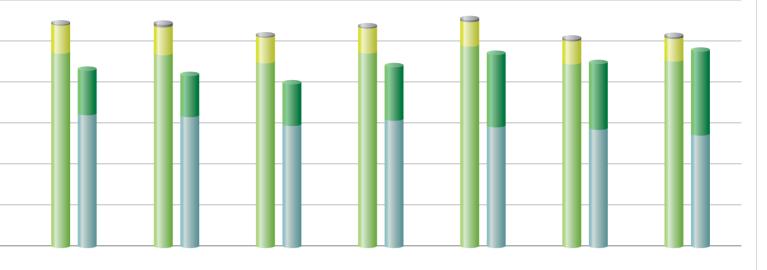
Composition of Electric Power Operating Revenues

	1999/3	2000/3	2001/3	
Operating Revenues of Electric Power Business	451,543	450,330	495,307	
Electric Power Sales to Other Companies	392,474	385,719	425,184	
Hydro	145,643	144,114	144,100	
Thermal	246,830	241,604	281,084	
Transmission Revenues*	—	62,287	67,095	
Other Electricity Revenues	59,069	2,324	3,026	
Transmission Revenues (Included)*	57,259	—	—	

* In accordance with the revision of electric utility accounting regulations, "transmission revenues" formerly included under "other electricity revenues" are listed as an independent item from the year ended March 31, 2000.

Composition of Electric Power Operating Expenses

	1999/3	2000/3	2001/3	
Operating Expenses of Electric Power Business	345,367	344,493	384,937	
Fixed Expenses	253,197	253,708	292,077	
Personnel Expenses	45,801	44,497	51,324	
Repair Expense	35,152	32,494	34,730	
Taxes and Duties	26,480	24,726	25,788	
Depreciation and Amortization Cost	94,451	98,918	126,756	
Other	51,311	53,071	53,477	
Variable Expenses	92,169	90,784	92,860	
Fuel Cost	83,444	80,926	81,497	
Waste Disposal Cost	8,725	9,858	11,363	



						(Millions of yen)
2002/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3
547,733	546,209	518,978	540,665	558,306	510,248	517,318
477,849	473,567	453,478	476,335	495,061	450,034	457,292
137,901	138,195	135,758	137,106	126,810	123,490	114,557
339,947	335,371	317,719	339,228	368,250	326,543	342,734
67,183	66,739	63,398	61,194	58,255	55,184	54,934
2,701	5,902	2,100	3,136	4,989	5,029	5,090

						(Millions of yen)
2002/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3
434,241	421,541	400,754	442,754	473,056	450,203	478,579
327,122	320,288	298,681	312,064	299,429	289,497	275,420
54,367	50,057	43,461	33,823	21,489	27,180	37,689
32,718	39,570	30,874	52,018	42,565	46,477	32,757
28,824	28,379	29,182	29,945	29,366	27,800	27,044
149,175	137,736	130,376	122,825	130,844	117,973	109,739
62,035	64,545	64,786	73,451	75,163	70,064	68,188
107,118	101,252	102,072	130,689	173,626	160,706	203,159
94,753	88,494	87,435	115,838	155,977	144,053	185,357
12,364	12,758	14,636	14,850	17,648	16,652	17,801

Consolidated

Major Group Companies (As of March 31, 2008)

Consolidated subsidiaries

Company Name	Capital (Million	s of yen)	Equity Stal	ke (%)	Main Businesses
Bay Side Energy Co., Ltd.	2,400		100		Electric power supply
Green Power Kuzumaki Co., Ltd.	490		100		Construction and operation of wind power plants
Green Power Setana Co., Ltd.	100		100		Construction and operation of wind power plants
Green Power Koriyama Nunobiki Co., Ltd.	100		100		Construction and operation of wind power plants
Dream-Up Tomamae Co., Ltd.	10		100		Construction and operation of wind power plants
Green Power TOKIWA Co., Ltd.	250		95		Construction and operation of wind power plants
Green Power Aso Co., Ltd.	490		81		Construction and operation of wind power plants
ITOIGAWA POWER Inc.	1,006		80		Electric power supply
Nagasaki-Shikamachi Wind Power Co., Ltd.	490		70		Construction and operation of wind power plants
Nikaho-Kogen Wind Power Co., Ltd.	100		67		Construction and operation of wind power plants
J-Wind TAHARA Co., Ltd.	245		66		Construction and operation of wind power plants
Ichihara Power Co., Ltd.	600		60		Electric power supply
J-Wind IROUZAKI Co., Ltd	200		52		Construction and operation of wind power plants
JPOWER GENEX CAPITAL Co., Ltd.	100		100		Management of IPP projects
JPec Co., Ltd.	500		100		Construction, technical development, design, consulting, maintenance and research for thermal and nuclear power plants; unloading and transporting of coal to thermal power plants; sale of fly ash; shipping of coal for thermal power plants; research, construction and maintenance for environmental engineering; research and planning of environmental conservation
JPHYTECH Co., Ltd.	500		100		Construction, technical development, design, consulting, maintenance and research for hydroelectric power plants, substations and transmission lines; surveying and compensation of construction sites; civil engineering, construction management and construction services
KEC Corporation	110		100		Construction and maintenance of electronic and communications facilities
EPDC CoalTech and Marine Co., Ltd.	20		100	(100)	Marine transportation of ash and fly ash from thermal power plants
KDC Engineering Co., Ltd.	20		100		Design and construction management of electric power facilities; engineering and construction
J-POWER EnTech, Inc.	120		100		Engineering of equipment for removal of atmospheric and water pollutants
J-POWER RESOURCES Co., Ltd.	1,000		100		Research, exploration and development of, and investments in coal mines
J-POWER AUSTRALIA PTY. LTD. (Australia)	10	(millions of A\$)	100	(100)	Investments in coal mines in Australia
JP Business Service Corporation	450		100		Operation of welfare facilities; facility maintenance; business process outsourcing; development of computer software
J-Power Investment Netherlands B.V. (Netherlands)	74	(millions of \$)	100		Management of overseas investments
J-Power INVESTMENT U.K. LIMITED (UK)	5	(thousands of \$)	100		Management of overseas investments
J-POWER North America Holdings Co., Ltd. (USA)	1	(\$)	100		Management of overseas investments
J-POWER Holdings (Thailand) Co., Ltd. (Thailand)	6,906	(millions of baht)	100	(100)	Management of overseas investments
J-POWER Generation (Thailand) Co., Ltd. (Thailand	39	(millions of baht)	100	(100)	Management of overseas investments
J-POWER USA Investment Co., Ltd. (USA)	16	(\$)	100	(100)	Management of overseas investments
J-POWER USA Development Co., Ltd. (USA)	1	(\$)	100	(100)	Research and development of overseas investments
Omuta Plant Service Co., Ltd.	50		100		Operation and maintenance of waste-fueled power generation plant
FMW Investment Co., Ltd.	100		51		Investment Management for water project operation
Fresh Water Miike Co., Ltd.	48		51	(51)	Water project and related business
Japan Network Engineering Co., Ltd.	50		100		Telecommunications; operation and maintenance of telecommunications facilities
KAIHATSU HIRYOU Co., Ltd.	25		100	(100)	Production of fertilizer using ash
and twenty six companies					

Affiliates accounted for by the equity method

Company Name	Capital (Million	s of yen)	Equity Stal	ke (%)	Main Businesses
Mihama Seaside Power Co., Ltd	490		50		Electric power supply
J-Wind TOKIO Co., Ltd.	250		50		Construction and operation of wind power plants
Setouchi Power Corporation	100		50		Electric power supply
Tosa Electric Power Co., Ltd.	2,755		45		Electric power supply
GENEX Co., Ltd.	2,800		40	(40)	Electric power supply
ShanXi TianShi Power Generation Co., Ltd. (China)	99	(millions of yuan)	24		Electric power supply
EGCO Cogeneration Co., Ltd. (Thailand)	1,060	(millions of baht)	20		Electric power supply
Thaioil Power Co., Ltd. (Thailand)	2,810	(millions of baht)	19		Electric power supply
J-POWER USA Generation, L.P. (USA)	302	(millions of \$)	50	(50)	Management of overseas investments
Green Country Energy, LLC (USA)	236	(millions of \$)	50	(50)	Electric power supply
CBK Netherlands Holdings B.V. (Netherlands)	24	(thousands of \$)	50	(50)	Management of overseas investments
Gulf Electric Public Co., Ltd. (Thailand)	13,784	(millions of baht)	49	(49)	Holding company for thermal power generation companies
Chiahui Power Corporation (Taiwan)	4,700	(millions of NT\$)	40	(40)	Electric power supply
EGCO Green Energy Co., Ltd. (Thailand)	175	(millions of baht)	26	(26)	Management of overseas investments
Elwood Energy, LLC (USA)	166	(millions of \$)	25	(25)	Electric power supply
Tenaska Frontier Partners, Ltd. (USA)	45	(millions of \$)	13	(13)	Electric power supply
CBK Power Co., Ltd. (Philippines)	137	(millions of \$)	_	[100]	Operation of hydroelectric and pumped-storage electric power plants
Roi-Et Green Co., Ltd. (Thailand)	180	(millions of baht)	_	[95]	Electric power supply
and thirty four companies					

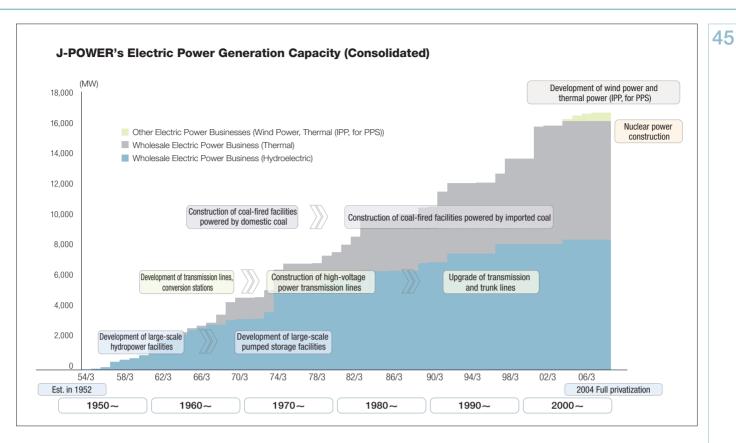
Note: The equity stake values in parentheses are indirect holding ratios, while those shown in brackets are the ratios held by closely-related party or parties in agreement.

Number and	Transition	of Subsidiaries	/ Affiliated	Companies
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		200)4/3			200)5/3			200	6/3			200)7/3			200)8/3	
	All Subsidiaries	Consolidated Subsidiaries	All Affiliated Companies	Equity Method Affiliated Companies	All Subsidiaries	Consolidated Subsidiaries	All Affiliated Companies	Equity Method Affiliated Companies	All Subsidiaries	Consolidated Subsidiaries	All Affiliated Companies	Equity Method Affiliated Companies	All Subsidiaries	Consolidated Subsidiaries	All Affiliated Companies	Equity Method Affiliated Companies	All Subsidiaries	Consolidated Subsidiaries	All Affiliated Companies	Equity Meth Affiliated Companies
Electric Power Business																				
Other Electric Power Businesses	11	1	3	0	11	8	4	1	11	10	4	3	11	11	5	5	13	13	5	5
Electric Power- Related Businesses																				
Management of Affiliated Companies	2	0	0	0	1	1	0	0	1	1	0	0	1	1	0	0	1	1	0	0
System Design, Construction, Maintenance	16	8	4	0	17	5	4	0	17	5	4	0	15	15	3	0	13	13	3	0
Electric Generation Fuel, Equipment and Material Supply	5	2	0	0	5	2	0	0	6	2	0	0	6	6	0	0	6	6	0	0
Services	3	1	0	0	2	1	0	0	2	1	0	0	2	2	0	0	2	2	0	0
Other Businesses																				
Overseas Businesses	3	1	19	11	5	1	29	14	5	1	26	23	18	14	30	27	20	19	48	47
Environment, Energy	1	0	6	0	1	0	7	0	1	0	6	0	1	1	5	0	3	3	6	0
Information- Telecommunication	1	0	1	0	1	0	1	0	1	0	1	0	1	1	1	0	1	1	1	0
Others	4	0	3	0	4	0	3	0	4	0	4	0	4	4	4	0	3	3	5	0
TOTAL	46	13	36	11	47	18	48	15	48	20	45	26	59	55	48	32	62	61	68	52

Apr. 1956	Establishment of Electric Power Development Co., Ltd. as a government-sponsored corporation under the Electric Power Development Promotion Law (Law No. 283 of July 31, 1952) Sakuma Power Plant begins operations (350 MW output) as the Company's first large-scale hydroelectric power generation facility Tagokura Power Plant begins operations (385 MW output, hydroelectric power)
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May 1959	Tagokura Power Plant begins operations (385 MW output, hydroelectric power)
Dec. 1960	Okutadami Power Plant begins operations (560 MW output, hydroelectric power)
Sept. 1964	Ikehara Power Plant begins operations (350 MW output, hydroelectric power)
Oct. 1965	Sakuma Frequency Converter Station linking east and west Japan begins operations
	Shintoyone Pumped Storage Plant begins operations (1,125 MW output) as the Company's first large-scale pumped-storage hydroelec- tric power generation facility to exceed 1,000 MW output
	Matsushima Thermal Power Plant begins operations (500 MW output × 2 generators) as the first coal-fired thermal power plant in Japan to use imported coal as fuel (Second generator begins operations in June 1981)
	Matsuura Thermal Power Plant No. 1 begins operations (1,000 MW output) and becomes first coal-fired thermal power plant to achieve 1,000 MW output via a single generator
	Tachibanawan Thermal Power Plant, which is equipped with Japan's largest coal-fired single-generators, begins operations (1,050 MW output × 2 generators) (Second generator begins operations in December 2000)
Dec. 2000	Tomamae Winvilla Wind Farm begins operations (30,600 kW output, wind power)
Apr. 2002	New No. 1 Unit of Isogo Thermal Power Plant begins operations (600 MW output, coal-fired power)
Oct. 2004	Listed on first section of Tokyo Stock Exchange
Jan. 2005	Participation in CBK Project in the Philippines (728 MW output, hydroelectric power)
May 2006	Participation in Tenaska Frontier Power Plant in the U.S. (830 MW output, gas-fired power)
Jan. 2007	Participation in Elwood Energy Power Plant in the U.S. (1,350 MW output, gas-fired power)
Feb. 2007	Koriyama-Nunobiki Kogen Wind Farm begins operations (65,980 kW output)
	Kaeng Khoi No. 2 Gas-Fired Thermal Power Unit 1 Station in Thailand begins operations (734 MW output) Unit 2 begins operations in March, 2008 (734 MW output)
Nov. 2007	Participation in Integrated Water Power Development Project in Hanjiang, China (450 MW output)

Corporate Data



Corporate Profile

Business Category Date of Establishment Paid-in Capital Number of Shares Authorized Number of Shares Outstanding Number of Shareholders Stock Exchange Listing Independent Public Accountants Transfer Agent

Regional Network

15-1, Ginza 6-chome, Chuo-ku, Tokyo 104-8165, Japan

Headquarters

Tel: +81-3-3546-2211

URL: http://www.jpower.co.jp

Electric Utility and Others September 16, 1952 ¥152,449,600,000 660,000,000 166,569,600 37,774 Tokyo Stock Exchange Ernst & Young ShinNihon The Sumitomo Trust and Banking Company, Limited

Directors and Corporate Auditors (As of July 2008)

President (Representative Director)

Yoshihiko Nakagaki

(Representative Director)

Masayoshi Kitamura

Executive Vice

Presidents

Shinichiro Ota

Kivoshi Sawabe

Masashi Hatano

Domestic Network

East Regional Headquarter

Chubu Regional Headquarter

West Regional Headquarter

Sendai Office

Hokuriku Office

Chugoku Office

Takamatsu Office Fukuoka Office

Hokkaido Regional Headquarter

Executive Managing Directors

Yasuo Maeda Kanji Shimada Yoshihiko Sakanashi Minoru Hino Masaharu Fujitomi

Executive Directors

Toshifumi Watanabe Tomoo Kosugi Koichi Tazawa

Overseas Network

Washington Office (U.S.A.) Beijing Office (China) Hanoi Office (Vietnam) Upper Kotomale Hydropower Project Office (Sri Lanka) J-POWER USA Development Co., Ltd. (U.S.A.)

J-POWER Generation (Thailand) Co., Ltd. (Thailand) J-POWER Consulting (China) Co., Ltd. (China)

Senior Corporate Auditor (Full-time) Masayuki Hori

Corporate Auditors (Full-time) Takashi Fujiwara Motohito Sunamichi

Corporate Auditors Mutsutake Otsuka Hideaki Miyahara

Corporate Data

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